





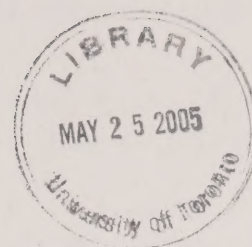
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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC

**Meeting No. 1**

**Thursday, October 14, 2004**

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**ORDER OF THE DAY:**

The Clerk of the Committee presided over the election of a Chair

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon E. Benoit  
Ken Boshcoff  
Marcel Gagnon  
Pat Martin  
James Moore  
Russ Powers  
Joe Preston  
Francis Scarpaleggia  
Paul Szabo  
Louise Thibault

**ACTING MEMBERS PRESENT:**

Guy Lauzon for Randy White  
John Maloney for Diane Marleau

**IN ATTENDANCE:**

*Parliamentary Information and Research Service:*  
Jack Stilborn, Principal (Acting);  
Philippe Le Goff, Analyst.

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Miriam Burke  
Clerk of the Committee





## MINUTES OF PROCEEDINGS

Meeting No. 1

Thursday, October 14, 2004

The Standing Committee on Government Operations and Estimates met at 11:02 a.m. this day, in Room 371 West Block, for the purpose of electing a Chair, pursuant to Standing Order 106(1).

*Members of the Committee present:* Leon E. Benoit, Ken Boshcoff, Marcel Gagnon, Pat Martin, James Moore, Russ Whitham, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Guest Members present:* Guy Lauzon for Randy White and John Maloney for Diane Marleau.

*Attendance: Parliamentary Information and Research Service:* Jack Stilborn; Philippe Le Goff.

The Clerk of the Committee presided over the election of a Chair.

On the motion of Pat Martin, it was agreed, — That Leon Benoit be elected Chair of the Committee.

The Clerk of the Committee presided over the election of the Vice-Chairs.

On the motion of Francis Scarpaleggia, it was agreed, — That Paul Szabo be elected as Government Vice-Chair of the Committee.

On the motion of Louise Thibault, it was agreed, — That Pat Martin be elected as Opposition Vice-Chair of the Committee.

Leon Benoit took the Chair.

On the motion of Paul Szabo, it was agreed, — That the Chair, the two Vice-Chairs, a representative of the Liberal Party, Conservative Party, the Bloc Québécois and the New Democratic Party, do compose the Subcommittee on Agenda and Procedure.

On the motion of Paul Szabo, it was agreed, — That the Committee retain the services of one or more analysts from the Library of Parliament, as needed, to assist the Committee in its work, at the discretion of the Chair.

On the motion of Marcel Gagnon, it was agreed, — That the Chair be authorized to hold meetings to receive and publish evidence when a quorum is not present provided that at least three (3) members are present including a member of the Opposition.

On the motion of Marcel Gagnon, it was agreed, — That witnesses be given five (5) to ten (10) minutes to make their opening statement; that, at the discretion of the Chair, during the questioning of witnesses, there be allocated seven (7) to eight (8) minutes for the first questioner of each party as follows: Conservative Party, Bloc Québécois, Liberal Party, New Democratic Party, Conservative Party and Liberal Party; and that thereafter, five (5) minutes be allocated to each party as follows: Conservative Party, Bloc Québécois, Liberal Party, Conservative Party, Liberal Party, Bloc Québécois, New Democratic Party, Liberal Party, Conservative Party, Liberal Party, Conservative Party, Liberal Party.

On the motion of Paul Szabo, it was agreed, — That, if requested, reasonable travel, accommodation and living expenses be reimbursed to witnesses not exceeding two (2) representatives per organization; and that, in exceptional circumstances, payment for more representatives be at the discretion of the Chair.



On motion of Paul Szabo, it was agreed, — That only the Clerk of the Committee be authorized to distribute documents to the members of the Committee, only when they exist in both official languages.

On motion of Paul Szabo, it was agreed, — That the Clerk of the Committee be authorized to make the necessary arrangements to provide for working meals for the Committee and its Subcommittees.

On motion of Paul Szabo, it was agreed, — That, unless otherwise ordered, each Committee member be allowed to have one staff person present at *in camera* meetings.

On motion of Paul Szabo, it was agreed, — That one copy of the transcript of all *in camera* meetings be kept in the Committee Clerk's office for consultation by members of the Committee.

On motion of Paul Szabo, it was agreed, — That, except for amendments to bills, forty-eight (48) hours' notice be given before any substantive motion is considered by the Committee; and That the motion be filed with the Clerk of the Committee and circulated to members in both official languages. Upon receipt of the notice, the Clerk shall put the motion on the agenda of the Committee's next meeting.

On motion of Paul Szabo, it was agreed, --That, pursuant to Standing Order 111(4), whenever an Order in Council appointment or a certificate of nomination for appointment is referred to the Committee, the Clerk shall obtain and circulate to any member of the Committee who makes a request a copy of the curriculum vitae of each appointee.

By unanimous consent, on motion of Louise Thibault, it was agreed, — That whenever a Chapter of a Report of the Auditor General refers to a subject under the mandate of the Committee, the Committee invite the Office of the Auditor General of Canada and any relevant Senior Officials of a Department to appear at a meeting of the Committee, and that if possible, the meeting be televised.

By unanimous consent, on motion of James Moore, it was agreed, — That, whenever the Main Estimates or the Supplementary Estimates are tabled in the House and referred to this Committee, the Committee invite the Minister and any relevant Senior Officials of a Department to appear at a meeting of the Committee, which is televised if possible.

At 11:28 a.m., the Committee proceeded to sit *in camera*.

The Committee proceeded to the consideration of matters related to committee business.

At 11:40 a.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2004-10-15 3:04 p.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit, CPC

**Meeting No. 2**

**Thursday, October 21, 2004**

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**ORDER OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee commenced consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon E. Benoit  
Ken Boshcoff  
Hon. Diane Marleau  
Pat Martin  
Russ Powers  
Joe Preston  
Francis Scarpaleggia  
Paul Szabo  
Louise Thibault  
Randy White

**ACTING MEMBERS PRESENT:**

Guy Lauzon for James Moore  
Benoît Sauvageau for Marcel Gagnon

**ASSOCIATE MEMBER PRESENT:**

Gurmant Grewal

**APPEARING:**

Hon. Reg Alcock, President of the Treasury Board

**WITNESSES:**

*Public Service Human Resources Management Agency of Canada:*

Ralph Heintzman, Vice-President, Public Service Values and Ethics;

Monique Boudrias, Executive Vice-President.

*Department of Justice:*

Mylène Bouzigon, Senior General Counsel, Legal Services,  
Treasury Board Secretariat.

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Miriam Burke  
Clerk of the Committee



## MINUTES OF PROCEEDINGS

Meeting No. 2

Thursday, October 21, 2004

The Standing Committee on Government Operations and Estimates met in a televised session at 11:04 a.m. this day, in Room 253-D Centre Block, the Chair, Leon E. Benoit, presiding.

*Members of the Committee present:* Leon E. Benoit, Ken Boshcoff, Diane Marleau, Pat Martin, Russ Powers, Joe Preston, Francis Scarpaleggia, Paul Szabo, Louise Thibault and Randy White.

*Acting Members present:* Guy Lauzon for James Moore and Benoît Sauvageau for Marcel Gagnon.

*Associate Members present:* Gurmant Grewal.

*Appearing:* Hon. Reg Alcock, President of the Treasury Board.

*Witnesses: Public Service Human Resources Management Agency of Canada:* Ralph Heintzman, Vice-President, Public Service Values and Ethics; Monique Boudrias, Executive Vice-President.

*Department of Justice:* Mylène Bouzigon, Senior General Counsel, Legal Services, Treasury Board Secretariat.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee commenced consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Pursuant to Standing Order 75(1), consideration of Clause 1 is postponed.

The Chair calls Clause 2.

The Minister made a statement and, with Ralph Heintzman, answered questions.

At 12:55, the Committee proceeded to sit *in camera*.

The Chair presented the First Report from the Subcommittee on Agenda and Procedure which read as follows:

### FIRST REPORT OF THE SUB-COMMITTEE ON AGENDA AND PROCEDURE

The Sub-Committee on Agenda and Procedure of the Standing Committee on Government Operations has the honour to present its FIRST REPORT.

The Sub-Committee on Agenda and Procedure of the Standing Committee on Government Operations and Estimates met on Monday, October 18, 2004, and has agreed to recommend the following:

It was agreed, — That the President of the Treasury Board and senior officials be invited to appear on Thursday, October 21, 2004 in relation to the study of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose

the wrongdoings.

It was agreed, — That, pursuant to Standing Order 111(4), the Committee invite Mr. Gordon Feeney, the Hon. John McCallum, Minister of National Revenue, and Mr. Cedric Ritchie, Director, Canada Post Board of Directors and Chair of the Governance and Nominating Committee, on Tuesday, October 26, 2004;

It was agreed, — That the Committee invite Ms. Marlene Catterall, M.P., Mr. John Williams, M.P. and Mr. Paul Szabo, M.P. to appear before the Committee to discuss the following reports:

1. The Business of Supply: Completing the Circle of Control (December 1998);
2. Improved Reporting to Parliament Project- Phase 2 : Moving Forward (June 2000);
3. Meaningful Scrutiny: Practical Improvements to the Estimates Process (September 2003).

It was agreed, — That, whenever possible, the Committee reserve Tuesday meetings for the study of estimates and other business and Thursday meetings for the study of legislation.

Respectfully submitted,

Leon Benoit

Chair

It was agreed, — That the report of the Subcommittee be concurred in.

It was agreed, — That the Minister of Public Works and Government Services be invited to appear on Tuesday, November 2, 2004 to discuss the Estimates.

At 1:02 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2004-10-22 9:11 a.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit, CPC

**Meeting No. 3**

**Tuesday, October 26, 2004**

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**ORDER OF THE DAY:**

Pursuant to Standing Orders 110 and 111, the Committee resumed consideration of the Order in Council appointment of Gordon Feeney to the position of Chairman of the Board of Directors of the Canada Post Corporation which was referred to the Committee on October 13, 2004

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon E. Benoit  
Ken Boshcoff  
Hon. Diane Marleau  
Pat Martin  
Russ Powers  
Joe Preston,  
Francis Scarpaleggia  
Paul Szabo  
Louise Thibault

**ACTING MEMBERS PRESENT:**

Robert Bouchard for Marcel Gagnon  
Michael Chong for Randy White  
Brian Pallister for James Moore  
Pierre Poilievre for Randy White

**IN ATTENDANCE:**

*Parliamentary Information and Research Service:*

Jack Stilborn, Principal (Acting);

Tara Gray, Economics Division.

**APPEARING:**

Hon. John McCallum, Minister of National Revenue

**WITNESS:**

*As Individual:*

Gordon Feeney.

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Miriam Burke  
Clerk of the Committee



**MINUTES OF PROCEEDINGS**

Meeting No. 3

Tuesday, October 26, 2004

The Standing Committee on Government Operations and Estimates met in a televised session at 11:05 a.m. this day, in Room 253-D Centre Block, the Chair, Leon E. Benoit, presiding.

*Members of the Committee present:* Leon E. Benoit, Ken Boshcoff, Diane Marleau, Pat Martin, Russ Powers, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Attending Members present:* Robert Bouchard for Marcel Gagnon, Michael Chong for Randy White, Brian Pallister for Frances Moore and Pierre Poilievre for Randy White.

*Attendance: Parliamentary Information and Research Service:* Jack Stilborn, Principal (Acting); Tara Gray, Economics Division.

*Appearing:* Hon. John McCallum, Minister of National Revenue.

*Witnesses: As an Individual:* Gordon Feeney.

Pursuant to Standing Orders 110 and 111, the Committee commenced consideration of the Order in Council appointing Gordon Feeney to the position of Chairman of the Board of Directors of the Canada Post Corporation which was referred to the Committee on October 13, 2004.

Gordon Feeney made a statement and answered questions.

At 12:00 p.m., the sitting was suspended.

At 12:12 p.m., the sitting resumed.

The Minister made a statement and answered questions.

At 1:11 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2004-10-26 5:01 p.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit, CPC

**Meeting No. 4**

**Thursday, October 28, 2004**

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**ORDERS OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on October 21, 2004, the Committee commenced its consideration of the estimates process

Pursuant to Standing Orders 110 and 111, the Committee resumed consideration of the Order in Council appointment of Gordon Feeney to the position of Chairman of the Board of Directors of the Canada Post Corporation which was referred to the Committee on October 13, 2004

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon E. Benoit  
Ken Boshcoff  
Hon. Diane Marleau  
Pat Martin  
Russ Powers  
Joe Preston  
Francis Scarpaleggia  
Paul Szabo  
Louise Thibault  
Randy Whit

**ACTING MEMBERS PRESENT:**

Pierre A. Paquette for Marcel Gagnon  
Benoît Sauvageau for Marcel Gagnon

**IN ATTENDANCE:**

*Parliamentary Information and Research Service:*

Jack Stilborn, Principal (Acting);  
Philippe Le Goff, Analyst;  
Tara Gray, Economics Division.

**WITNESSES:**

*House of Commons:*

Marlene Catterall, Ottawa West—Nepean;  
John Williams, Edmonton—St. Albert;  
Paul Szabo, Mississauga South.

*Canada Post Corporation:*

Cedric E. Ritchie, Director, Canada Post Board of Directors  
and Chair of the Governance and Nominating Committee.

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Miriam Burke  
Clerk of the Committee



## MINUTES OF PROCEEDINGS

Meeting No. 4

Thursday, October 28, 2004

The Standing Committee on Government Operations and Estimates met at 11:09 a.m. this day, in Room 269 West Block, the Chair, Leon E. Benoit, presiding.

*Members of the Committee present:* Leon E. Benoit, Ken Boshcoff, Diane Marleau, Pat Martin, Russ Powers, Joe Stinson, Francis Scarpaleggia, Paul Szabo, Louise Thibault and Randy White.

*Guest Members present:* Pierre A. Paquette for Marcel Gagnon and Benoît Sauvageau for Marcel Gagnon.

*Attendance: Parliamentary Information and Research Service:* Jack Stilborn, Principal (Acting); Philippe Le Goff, Analyst; Tara Gray, Economics Division.

*Witnesses:* Marlene Catterall, Ottawa West—Nepean; John Williams, Edmonton—St. Albert; Paul Szabo, Mississauga—Brampton. Cedric E. Ritchie, Director, Canada Post Board of Directors and Chair of the Governance and Nominating Committee.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on October 21, 2004, the Committee commenced its consideration of the estimates process.

Marlene Catterall, John Williams and Paul Szabo made statements and answered questions.

At 12:05 p.m., the sitting was suspended.

At 12:10 p.m., the sitting resumed in a televised session.

Pursuant to Standing Orders 110 and 111, the Committee resumed consideration of the Order in Council appointment of Gordon Feeney to the position of Chairman of the Board of Directors of the Canada Post Corporation which was referred to the Committee on October 13, 2004.

Cedric Ritchie made a statement and answered questions.

At 1:04 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

4-10-28 3:32 p.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit, CPC

**Meeting No. 5**

**Tuesday, November 2, 2004**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 81(4), the Committee commenced consideration of the Main Estimates 2004-2005: Votes 1, 5 and 10 under Public Works and Government Services referred to the Committee on October 8, 2004

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon E. Benoit  
Ken Boshcoff  
Hon. Diane Marleau  
Pat Martin  
James Moore  
Russ Powers  
Joe Preston  
Francis Scarpaleggia  
Paul Szabo  
Louise Thibault

**ACTING MEMBERS PRESENT:**

Pierre Poilievre for Randy White  
Benoît Sauvageau for Marcel Gagnon

**IN ATTENDANCE:**

*Parliamentary Information and Research Service:*

Jack Stilborn, Principal (Acting);

Tara Gray, Economics Division.

**APPEARING:**

Hon. Scott Brison, Minister of Public Works and Government Services

Hon. Walt Lastewka, Parliamentary Secretary to the Minister of Public Works and Government Services

**WITNESSES:**

*Department of Public Works and Government Services:*

David Marshall, Deputy Minister;

Lysanne Gauvin, Assistant Deputy Minister and Senior Financial Officer, Finance, Accounting, Banking and Compensation Branch;

Yvette Aloïsi, Assistant Deputy Minister, Corporate Services, Human Resources and Communications Branch.

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Miriam Burke  
Clerk of the Committee



## MINUTES OF PROCEEDINGS

Meeting No. 5

Tuesday, November 2, 2004

The Standing Committee on Government Operations and Estimates met in a televised session at 11:10 a.m. this day, in Room 253-D Centre Block, the Chair, Leon E. Benoit, presiding.

*Members of the Committee present:* Leon E. Benoit, Ken Boshcoff, Diane Marleau, Pat Martin, James Moore, Russ Powers, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Pierre Poilievre for Randy White and Benoît Sauvageau for Marcel Gagnon.

*In attendance: Parliamentary Information and Research Service:* Jack Stilborn, Principal (Acting); Tara Gray, Economics Division.

*Appearing:* Hon. Scott Brison, Minister of Public Works and Government Services; Hon. Walt Lastewka, Parliamentary Secretary to the Minister of Public Works and Government Services.

*Witnesses: Department of Public Works and Government Services:* David Marshall, Deputy Minister; Lysanne Gauvin, Assistant Deputy Minister and Senior Financial Officer, Finance, Accounting, Banking and Compensation Branch; Yvette Aloïsi, Assistant Deputy Minister, Corporate Services, Human Resources and Communications Branch.

Pursuant to Standing Order 81(4), the Committee commenced consideration of the Main Estimates 2004-2005: Votes 1, 5 and 10 under Public Works and Government Services referred to the Committee on October 8, 2004.

The Chair calls Vote 1 under Public Works and Government Services.

The Minister made a statement and, with David Marshall, Yvette Aloïsi and Lysanne Gauvin, answered questions.

At 1:03 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2004-11-02 2:16 p.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit.

**Meeting No. 6**

**Thursday, November 4, 2004**

---

**ORDER OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon E. Benoit,  
Ken Boshcoff,  
Diane Marleau,  
Pat Martin,  
Russ Powers,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Paul Crête for Marcel Gagnon,  
Guy Lauzon for James Moore,  
Pierre Poilievre for Randy White,

and Benoît Sauvageau for Marcel Gagnon.

**IN ATTENDANCE:**

*Parliamentary Information and Research Service:*  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Public Service Commission of Canada:*  
Maria Barrados, President;  
Gaston Arseneault, General Counsel, Legal Services Branch;  
Greg Gauld, Vice-President, Merit Policy and Accountability  
Branch.

Maria Barrados made a statement and, with the other witnesses, answered questions.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 6

Thursday, November 4, 2004

The Standing Committee on Government Operations and Estimates met *in camera* at 11:04 a.m. this day, in Room 371 West Block, the Chair, Leon E. Benoit, presiding.

*Members of the Committee present:* Leon E. Benoit, Ken Boshcoff, Diane Marleau, Pat Martin, Russ Powers, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Paul Crête for Marcel Gagnon, Guy Lauzon for James Moore, Pierre Poilievre for Randy White and Benoît Sauvageau for Marcel Gagnon.

*In attendance: Parliamentary Information and Research Service:* Philippe Le Goff, Analyst.

*Witnesses: Public Service Commission of Canada:* Maria Barrados, President; Gaston Arseneault, General Counsel, Legal Services Branch; Greg Gauld, Vice-President, Merit Policy and Accountability Branch.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Maria Barrados made a statement and, with the other witnesses, answered questions.

At 12:35 p.m., the sitting was suspended.

At 12:40 p.m., the sitting resumed in camera.

The Committee proceeded to the consideration of matters related to Committee business.

It was agreed, — That the following witnesses: the Public Service Human Resources Management Agency of Canada and the Canada School of the Public Service, be invited to appear in relation to the consideration of the Report on Plans and Priorities 2004-2005 and the Main Estimates 2004-2005 .

It was agreed, — That the Public Service Commission of Canada be invited to appear in relation to the Report on Plans and Priorities 2004-2005.

It was agreed, — That the following witnesses: the Treasury Board Secretariat, the Governor General Secretariat, the Privy Council Office, the Canadian Intergovernmental Conference Secretariat and the Canadian Transportation Accident Investigation and Safety Board be invited to appear in relation to the consideration of the Main Estimates 2004-2005 and the Supplementary Estimates (A) 2004-2005.

It was agreed, — That the following witnesses: the Information Commissioner, the Privacy Commissioner, the Public Service Integrity Officer, the Working Group on Disclosure of Wrongdoing, the Professional Institute of the Public Service of Canada, the Public Service Alliance of Canada, the Canadian Broadcasting Corporation and the Canada Post Corporation be invited to appear in relation



to the study of Bill C11, *An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.*

It was agreed, — That the analysts draft a document summarizing the testimony heard regarding the Order in Council appointment of Mr. Gordon Feeney as Chairman of the Board of Directors of the Canada Post Corporation to be presented to the Committee for discussion.

At 1:19 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2004-11-08 4:18 p.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit, CPC

**Meeting No. 7**

**Tuesday, November 16, 2004**

---

**ORDERS OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Thursday, November 4, 2004, the Committee commenced its study of the role and mandate of the Public Service Commission, the Public Service Human Resources Management Agency and the Canada School of Public Service

Pursuant to Standing Order 81(7), the Committee commenced consideration of the Report on Plans and Priorities 2004-2005

Pursuant to Standing Order 81(4), the Committee resumed consideration of the Main Estimates 2004-2005: Votes 10, 45 and 50 under Privy Council referred to the Committee on October 8, 2004

**MEMBERS OF THE COMMITTEE PRESENT:**

Ken Boshcoff  
Marcel Gagnon  
Hon. Diane Marleau  
Pat Martin  
Russ Powers  
Joe Preston  
Francis Scarpaleggia  
Paul Szabo  
Louise Thibault

**ACTING MEMBERS PRESENT:**

Dean Allison for Randy White  
Pierre Poilievre for Leon E. Benoit

**IN ATTENDANCE:**

*Parliamentary Information and Research Service:*

Jack Stilborn, Principal (Acting);  
Philippe Le Goff, Analyst;  
Tara Gray, Economics Division.

**WITNESSES:**

*Public Service Commission of Canada:*

Maria Barrados, President;  
Anne-Marie Robinson, Vice-President, Corporate Management  
Branch.

*Public Service Human Resources Management Agency of Canada:*

Michelle Chartrand, President.

*Canada School of Public Service:*

Janice Cochrane, President.

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Miriam Burke  
Clerk of the Committee



**MINUTES OF PROCEEDINGS**

Meeting No. 7

Tuesday, November 16, 2004

The Standing Committee on Government Operations and Estimates met in a televised session at 11:07 a.m. this day, in Room 253-D Centre Block, the Vice-Chair, Paul Szabo, presiding.

*Members of the Committee present:* Ken Boshcoff, Marcel Gagnon, Diane Marleau, Pat Martin, Russ Powers, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Dean Allison for Randy White and Pierre Poilievre for Leon E. Benoit.

*In attendance: Parliamentary Information and Research Service:* Jack Stilborn, Principal (Acting); Philippe Le Goff, Analyst; Tara Gray, Economics Division.

*Witnesses: Public Service Commission of Canada:* Maria Barrados, President; Anne-Marie Robinson, Vice-President, Corporate Management Branch. *Public Service Human Resources Management Agency of Canada:* Michelle Chartrand, President. *Canada School of Public Service:* Janice Cochrane, President.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Thursday, November 4, 2004, the Committee commenced its study of the role and mandate of the Public Service Commission, the Public Service Human Resources Management Agency and the Canada School of Public Service.

Pursuant to Standing Order 81(7), the Committee commenced consideration of the Report on Plans and Priorities 2004-2005.

Pursuant to Standing Order 81(4), the Committee resumed consideration of the Main Estimates 2004-2005: Votes 10, 45 and 50 under Privy Council referred to the Committee on October 8, 2004.

Michelle Chartrand, Janice Cochrane and Maria Barrados made statements and, with Anne Marie Robinson, answered questions.

At 12:53 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2004-11-16 2:34 p.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit, CPC

**Meeting No. 8**

**Thursday, November 18, 2004**

---

**ORDER OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings

**MEMBERS OF THE COMMITTEE PRESENT:**

Ken Boshcoff  
Marcel Gagnon  
Hon. Diane Marleau  
Russ Powers  
Joe Preston  
Francis Scarpaleggia  
Paul Szabo  
Louise Thibault  
Randy White

**ACTING MEMBERS PRESENT:**

Guy Lauzon for James Moore  
Pierre Poilievre for Leon E. Benoit

**OTHER MEMBERS PRESENT:**

David Kilgour;



Scott Reid.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst.

**WITNESSES:**

*Office of the Information Commissioner of Canada:*

Hon. John M. Reid, Information Commissioner of Canada;

J. Alan Leadbeater, Deputy Information Commissioner of Canada;

Daniel Brunet, General Counsel.

The Commissioner made an opening statement and, with Alan Leadbeater, answered questions.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 8

Thursday, November 18, 2004

The Standing Committee on Government Operations and Estimates met at 11:00 a.m. this day, in Room 308 West Block, the Vice-Chair, Paul Szabo, presiding.

*Members of the Committee present:* Ken Boshcoff, Marcel Gagnon, Diane Marleau, Russ Powers, Joe Preston, Francis Scarpaleggia, Paul Szabo, Louise Thibault and Randy White.

*Acting Members present:* Guy Lauzon for James Moore and Pierre Poilievre for Leon E. Benoit.

*Other Members present:* David Kilgour.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst.

*Witnesses: Office of the Information Commissioner of Canada:* John M. Reid, Information Commissioner of Canada; J. Alan Leadbeater, Deputy Information Commissioner of Canada; Daniel Brunet, General Counsel.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Pursuant to Standing Order 75(1), consideration of Clause 1 is postponed.

The Chair calls Clause 2.

The Commissioner made an opening statement and, with Alan Leadbeater, answered questions.

It was agreed, — That the Committee invite the Privacy Commissioner to appear to respond to the remarks of the Information Commissioner or that she be invited to respond in writing .

It was agreed, — That the Committee invite officials from the Department of Justice to appear to discuss the concerns raised by the Information Commissioner.

At 12:16 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2004/11/19 1:37 p.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit, CPC

**Meeting No. 9**

**Tuesday, November 23, 2004**

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**ORDERS OF THE DAY:**

Pursuant to Standing Order 81(4), the Committee resumed consideration of the Main Estimates 2004-2005: Votes 1, 5, 10 and 20 under Treasury Board; Vote 1 under Governor General; Votes 1, 5, 15 and 20 under Privy Council referred to the Committee on October 8, 2004

Pursuant to Standing Order 81(5), the Committee resumed consideration of the Supplementary Estimates (A) 2004-2005: Votes 1a, 15a, 26a and 32a under Treasury Board and Votes 1a and 20a under Privy Council referred to the Committee on November 4, 2004

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon E. Benoit  
Ken Boshcoff  
Marcel Gagnon  
Marc Godbout  
Hon. Diane Marleau  
Joe Preston  
Francis Scarpaleggia  
Paul Szabo  
Louise Thibault  
Randy White

**ACTING MEMBER PRESENT:**

Peter Julian for Pat Martin

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst.

*Parliamentary Information and Research Service:*

Tara Gray, Economics Division;

Jack Stilborn, Principal (Acting).

**APPEARING:**

Hon. Reg Alcock, President of the Treasury Board

**WITNESSES:**

*Office of the Governor General:*

JoAnn MacKenzie, Director General, Corporate Services;

Barbara Uteck, Secretary to the Governor General.

*Treasury Board of Canada Secretariat:*

Dennis Kam, Executive Director, Corporate Services;

Stephen Silcox, Special Advisor, Corporate Services.

*Privy Council Office:*

Susan Burns-McIntyre, Acting Director, Financial Services;

Robert A. Wright, National Security Advisor to the Prime Minister  
and Associate Secretary to the Cabinet.

*Canadian Intergovernmental Conference Secretariat:*

André M. McArdle, Acting Secretary;

Ronald L. Richer, Director, Corporate Services.

*Canadian Transportation Accident Investigation and Safety Board:*

David Kinsman, Executive Director;

Jean L. Laporte, Director, Corporate Services;

Charles H. Simpson, Interim Chairman.

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Miriam Burke  
Clerk of the Committee





## MINUTES OF PROCEEDINGS

Meeting No. 9

Tuesday, November 23, 2004

The Standing Committee on Government Operations and Estimates met in a televised session at 9:04 a.m. this day, in Room 269 West Block, the Vice-Chair, Paul Szabo, presiding.

*Members of the Committee present:* Leon E. Benoit, Ken Boshcoff, Marcel Gagnon, Marc Godbout, Diane Marleau, Joe Preston, Francis Scarpaleggia, Paul Szabo, Louise Thibault and Randy White.

*Acting Members present:* Peter Julian for Pat Martin.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst. *Parliamentary Information and Research Service:* Tara Gray, Economics Division; Jack Stilborn, Principal (Acting).

*Appearing:* Hon. Reg Alcock, President of the Treasury Board.

*Witnesses: Office of the Governor General:* Barbara Uteck, Secretary to the Governor General; JoAnn MacKenzie, Director General, Corporate Services. *Treasury Board of Canada Secretariat:* Dennis Kam, Executive Director, Corporate Services; Stephen Silcox, Special Advisor, Corporate Services. *Privy Council Office:* Robert A. Wright, National Security Advisor to the Prime Minister and Associate Secretary to the Cabinet; Susan Burns-McIntyre, Acting Director, Financial Services. *Canadian Intergovernmental Conference Secretariat:* André M. McArdle, Acting Secretary; Ronald L. Richer, Director, Corporate Services. *Canadian Transportation Accident Investigation and Safety Board:* Charles H. Simpson, Interim Chairman; David Kinsman, Executive Director; Jean L. Laporte, Director, Corporate Services.

Pursuant to Standing Order 81(4), the Committee resumed consideration of the Main Estimates 2004-2005: Votes 1, 5, 10 and 20 under Treasury Board; Vote 1 under Governor General; Votes 1, 5, 15 and 20 under Privy Council referred to the Committee on October 8, 2004.

and

Pursuant to Standing Order 81(5), the Committee resumed consideration of the Supplementary Estimates (A) 2004-2005: Votes 1a, 15a, 26a and 32a under Treasury Board and 1a and 20a under Privy Council referred to the Committee on November 4, 2004.

At 9:10 a.m., Leon Benoit took the Chair.

Barbara Uteck made a statement with JoAnn MacKenzie answered questions.

At 9:59 a.m., the sitting was suspended.

At 10:03 a.m., the sitting resumed.

The Minister made a statement and answered questions.

At 11:04 a.m., the sitting was suspended.

At 11:12 a.m., the sitting resumed.

Robert A. Wright made a statement with Susan Burns-McIntyre answered questions.

At 12:09 p.m., the sitting was suspended.

At 12:12 p.m., the sitting resumed.

André M. McArdle and Charles H. Simpson each made a statement with Ronald L. Richer answered questions.

At 1:00 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2004/11/24 5:25 p.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit, CPC

**Meeting No. 10**

**Thursday, November 25, 2004**

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**ORDERS OF THE DAY:**

Pursuant to Standing Order 81(4), the Committee resumed consideration of the Main Estimates 2004-2005: Vote 10 under Canada Customs and Revenue Agency; Vote 1 under Governor General; Vote 1 under Parliament; Votes 1, 5, 10, 15, 20, 45 and 50 under Privy Council; Votes 1, 5 and 10 under Public Works and Government Services; Votes 1, 5, 10 and 20 under Treasury Board referred to the Committee on October 8, 2004

The Committee proceeded to the consideration of matters related to Committee business

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon E. Benoit  
Ken Boshcoff  
Marcel Gagnon  
Marc Godbout  
Hon. Diane Marleau  
Pat Martin  
James Moore  
Joe Preston  
Francis Scarpaleggia  
Paul Szabo  
Louise Thibault  
Randy White

**IN ATTENDANCE:**

*Parliamentary Information and Research Service:*  
Tara Gray, Economics Division;  
Jack Stilborn, Principal (Acting).

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Miriam Burke  
Clerk of the Committee

**MINUTES OF PROCEEDINGS**

Meeting No. 10

Thursday, November 25, 2004

The Standing Committee on Government Operations and Estimates met at 11:07 a.m. this day, in Room 308 West Block, the Chair, Leon E. Benoit, presiding.

*Members of the Committee present:* Leon E. Benoit, Ken Boshcoff, Marcel Gagnon, Marc Godbout, Diane Marleau, Pat Martin, James Moore, Joe Preston, Francis Scarpaleggia, Paul Szabo, Louise Thibault and Randy White.

*In attendance: Parliamentary Information and Research Service:* Jack Stilborn, Principal (Acting); Tara Gray, Economics Division.

Pursuant to Standing Order 81(4), the Committee resumed consideration of the Main Estimates 2004-2005: Vote 10 under Canada Customs and Revenue Agency; Vote 1 under Governor General; Vote 1 under Parliament; Votes 1, 5, 10, 15, 20, 45 and 50 under Privy Council; Votes 1, 5 and 10 under Public Works and Government Services; Votes 1, 5, 10 and 20 under Treasury Board referred to the Committee on October 8, 2004.

The Chair called Vote 10 under CANADA CUSTOMS AND REVENUE AGENCY.

Randy White moved, — That Vote 10 under CANADA CUSTOMS AND REVENUE AGENCY in the amount of \$197,210,000 less the amount voted in Interim Supply, be reduced by \$ 25,000.

Debate arose thereon.

The question was put on the motion and it was negatived, by a show of hands: YEAS: 5; NAYS: 6.

Vote 10 under CANADA CUSTOMS AND REVENUE AGENCY, less the amount voted in Interim Supply, carried by a show of hands: YEAS: 7; NAYS: 4.

The Chair called Vote 1 under GOVERNOR GENERAL.

Louise Thibault moved, — That Vote 1 under GOVERNOR GENERAL in the amount of \$16,684,000, less the amount voted in Interim Supply, be reduced by \$417,100.

Debate arose thereon.

The question was put on the motion and it was agreed to, by a show of hands: YEAS: 8; NAYS: 2.

Vote 1 under GOVERNOR GENERAL, as reduced, carried.

The Chair called Vote 1 under PARLIAMENT.

Vote 1 under PARLIAMENT, less the amount voted in Interim Supply, carried.



The Chair called Vote 1 under PRIVY COUNCIL.

James Moore moved, — That Vote 1 under PRIVY COUNCIL in the amount of \$111,358,000, less the amount voted in Interim Supply, be reduced by \$ 127,223.

Debate arose thereon.

The question was put on the motion and it was agreed to, by a show of hands: YEAS: 6; NAYS: 4.

Vote 1 under PRIVY COUNCIL, as reduced, carried.

The Chair called Vote 5 under PRIVY COUNCIL.

Vote 5 under PRIVY COUNCIL, less the amount voted in Interim Supply, carried.

The Chair called Vote 10 under PRIVY COUNCIL.

Vote 10 under PRIVY COUNCIL, less the amount voted in Interim Supply, carried.

The Chair called Vote 15 under PRIVY COUNCIL.

Vote 15 under PRIVY COUNCIL, less the amount voted in Interim Supply, carried.

The Chair called Vote 20 under PRIVY COUNCIL.

Vote 20 under PRIVY COUNCIL, less the amount voted in Interim Supply, carried.

The Chair called Vote 45 under PRIVY COUNCIL.

Vote 45 under PRIVY COUNCIL, less the amount voted in Interim Supply, carried.

The Chair called Vote 50 under PRIVY COUNCIL.

Vote 50 under PRIVY COUNCIL, less the amount voted in Interim Supply, carried.

The Chair called Vote 1 under PUBLIC WORKS AND GOVERNMENT SERVICES.

Vote 1 under PUBLIC WORKS AND GOVERNMENT SERVICES, less the amount voted in Interim Supply, carried.

The Chair called Vote 5 under PUBLIC WORKS AND GOVERNMENT SERVICES.

Vote 5 under PUBLIC WORKS AND GOVERNMENT SERVICES, less the amount voted in Interim Supply, carried.

The Chair called Vote 10 under PUBLIC WORKS AND GOVERNMENT SERVICES.

Vote 10 under PUBLIC WORKS AND GOVERNMENT SERVICES, less the amount voted in Interim Supply, carried.

The Chair called Vote 1 under TREASURY BOARD.

Vote 1 under TREASURY BOARD, less the amount voted in Interim Supply, carried.

The Chair called Vote 5 under TREASURY BOARD.

Vote 5 under TREASURY BOARD, less the amount voted in Interim Supply, carried.

The Chair called Vote 10 under TREASURY BOARD.

Vote 10 under TREASURY BOARD, less the amount voted in Interim Supply, carried.

The Chair called Vote 20 under TREASURY BOARD.

Vote 20 under TREASURY BOARD, less the amount voted in Interim Supply, carried.

ORDERED, — That the Chair report Vote 10 under CANADA CUSTOMS AND REVENUE AGENCY; Vote 1 under GOVERNOR GENERAL, as reduced; Vote 1 under PARLIAMENT; Vote 1 under PRIVY COUNCIL, as reduced; Votes 5, 10, 15, 20, 45 and 50 under PRIVY COUNCIL; Votes 1, 5 and 10 under PUBLIC WORKS AND GOVERNMENT SERVICES; and, Votes 1, 5, 10 and 20 under TREASURY BOARD, less the amounts voted in Interim Supply, to the House.

The Committee proceeded to the consideration of matters related to Committee business.

The Chair presented the Second Report from the Subcommittee on Agenda and Procedure which read as follows:

## **SECOND REPORT OF THE SUB-COMMITTEE ON AGENDA AND PROCEDURE**

The Subcommittee on Agenda and Procedure of the Standing Committee on Government Operations and Estimates has the honour to present its SECOND REPORT.

The Sub-Committee on Agenda and Procedure of the Standing Committee on Government Operations and Estimates met on Monday, November 22, 2004, and has agreed to recommend the following:

It was agreed, — That the Committee invite the President of the Treasury Board to appear to discuss the appointment process for top executives, including members of the board, of Crown corporations, agencies and foundations.

It was agreed, — That the Committee report its findings to the House regarding the appointment process for top executives, including members of the board, of Crown corporations, agencies and foundations.

It was agreed, — That the Committee invite the following witnesses to appear at a panel discussion in relation to Bill C-11: Chiv Chopra, Selwyn A. Pietres, Brian McAdam, Canadian Opportunities Partnership.

It was agreed, — That the Committee invite the following groups to appear on Bill C-11: the Canadian Broadcasting Corporation; and at a panel discussion, the Canadian Newspaper Association, the Mounted Police Legal Foundation.

Respectfully submitted,  
Leon Benoit  
Chair

On motion of Louise Thibault, it was agreed, — That the President of the Treasury Board be asked to provide to the Committee a proposed policy document on the appointment process for top executives, including members of the board, of Crown corporations, agencies and foundations.

It was agreed, — That the Committee begin consideration of Bill C-8, *An Act to amend the Financial Administration Act, the Canada School of Public Service Act and the Official Languages Act*.

It was agreed, — That the Privacy Commissioner of Canada be invited to appear in relation to Bill C-11.

On motion of Marc Godbout, it was agreed, — That the report of the Subcommittee be concurred in.

At 12:46 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2004-11-26 4:26 p.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit.

**Meeting No. 11**

**Tuesday, November 30, 2004**

---

**ORDER OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon E. Benoit,  
Ken Boshcoff,  
Diane Marleau,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Pierre Poilievre for Randy White,  
and Benoît Sauvageau for Marcel Gagnon.

**OTHER MEMBER PRESENT:**

David Kilgour.



**WITNESSES:**

*Public Service Integrity Office:*

Edward W. Keyserlingk, Public Service Integrity Officer;  
Pierre Martel, Executive Director;  
Jean-Daniel Bélanger, Senior Counsel.

*Working Group on the Disclosure of Wrongdoing:*

Kenneth Kernaghan, Chair, Professor of Political Science and  
Management, Brock University;  
Hélène Beauchemin, President of HKBP Inc.;  
Merdon Hosking, President, Association of Canadian Financial  
Officers.

Kenneth Kernaghan made a statement and, with Hélène Beauchemin, answered  
questions.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 11

Tuesday, November 30, 2004

The Standing Committee on Government Operations and Estimates met at 11:03 a.m. this day, in Room 308 West Block, the Chair, Leon E. Benoit, presiding.

*Members of the Committee present:* Leon E. Benoit, Ken Boshcoff, Diane Marleau, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Pierre Poilievre for Randy White and Benoît Sauvageau for Marcel Gagnon.

*Other Members present:* David Kilgour.

*Witnesses: Public Service Integrity Office:* Edward W. Keyserlingk, Public Service Integrity Officer; Pierre Martel, Executive Director; Jean-Daniel Bélanger, Senior Counsel. *Working Group on the Disclosure of Wrongdoing:* Kenneth Kernaghan, Chair, Professor of Political Science and Management, Brock University; Hélène Beauchemin, President of HKBP Inc.; Merdon Hosking, President, Association of Canadian Financial Officers.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Edward W. Keyserlingk made a statement and answered questions.

At 12:11 p.m., the sitting was suspended.

At 12:14 p.m., the sitting resumed.

Kenneth Kernaghan made a statement and, with Hélène Beauchemin, answered questions.

At 1:09 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2004/12/03 8:16 a.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

**Chair: Leon E. Benoit, Lib.**

**Meeting No. 12**

**Thursday, December 2, 2004**

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**ORDERS OF THE DAY:**

Pursuant to Standing Order 81(5), the Committee resumed consideration of the Supplementary Estimates (A) 2004-2005: Votes 100a, 105a and 107a under Canadian Heritage; Votes 1a and 20a under Privy Council; Votes 1a and 10a under Public Works and Government Services; Votes 1a, 15a, 26a and 32a under Treasury Board referred to the Committee on November 4, 2004.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on November 25, the Committee commenced its examination of the appointment process for top executives, including members of the board, of Crown corporations, agencies and foundations.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon E. Benoit,  
Ken Boshcoff,  
Marcel Gagnon,  
Marc Godbout,  
Hon. Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBER PRESENT:**



Pierre Poilievre for Randy White.

**IN ATTENDANCE:**

*Parliamentary Information and Research Service:*

Jack Stilborn, Principal (Acting);  
Philippe Le Goff, Analyst;  
Tara Gray, Economics Division.

**APPEARING:**

Hon. Reg Alcock, President of the Treasury Board.

**WITNESSES:**

*Privy Council Office:*

Peter Simeoni, Assistant Secretary to the Cabinet.

*Treasury Board of Canada Secretariat:*

Gérald Cossette, Executive Director, Management Strategies,  
Government Operations Sector.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 12

Thursday, December 2, 2004

The Standing Committee on Government Operations and Estimates met in a televised session at 11:06 a.m. this day, in Room 253-D Centre Block, the Chair, Leon E. Benoit, presiding.

*Members of the Committee present:* Leon E. Benoit, Ken Boshcoff, Marcel Gagnon, Marc Godbout, Hon. Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Pierre Poilievre for Randy White.

*In attendance: Parliamentary Information and Research Service:* Jack Stilborn, Principal (Acting); Philippe Le Goff, Analyst; Tara Gray, Economics Division.

*Appearing:* Hon. Reg Alcock, President of the Treasury Board.

*Witnesses: Privy Council Office:* Peter Simeoni, Assistant Secretary to the Cabinet. *Treasury Board of Canada Secretariat:* Gérald Cossette, Executive Director, Management Strategies, Government Operations Sector.

Pursuant to Standing Order 81(5), the Committee resumed consideration of the Supplementary Estimates (A) 2004-2005: Votes 100a, 105a and 107a under Canadian Heritage; Votes 1a and 20a under Privy Council; Votes 1a and 10a under Public Works and Government Services; Votes 1a, 15a, 26a and 32a under Treasury Board referred to the Committee on November 4, 2004.

The Chair called Vote 100a under CANADIAN HERITAGE.

Vote 100a under CANADIAN HERITAGE carried on division.

The Chair called Vote 105a under CANADIAN HERITAGE.

Vote 105a under CANADIAN HERITAGE carried.

The Chair called Vote 107a under CANADIAN HERITAGE.

Vote 107a under CANADIAN HERITAGE carried.

The Chair called Vote 1a under PRIVY COUNCIL.

Vote 1a under PRIVY COUNCIL carried.

The Chair called Vote 20a under PRIVY COUNCIL.

Vote 20a under PRIVY COUNCIL carried.

The Chair called Vote 1a under PUBLIC WORKS AND GOVERNMENT SERVICES.

Vote 1a under PUBLIC WORKS AND GOVERNMENT SERVICES carried on division.

The Chair called Vote 10a under PUBLIC WORKS AND GOVERNMENT SERVICES.

Vote 10a under PUBLIC WORKS AND GOVERNMENT SERVICES carried.

The Chair called Vote 1a under TREASURY BOARD.

Vote 1a under TREASURY BOARD carried.

The Chair called Vote 15a under TREASURY BOARD.

Vote 15a under TREASURY BOARD carried.

The Chair called Vote 26a under TREASURY BOARD.

Vote 26a under TREASURY BOARD carried.

The Chair called Vote 32a under TREASURY BOARD.

Vote 32a under TREASURY BOARD carried.

ORDERED, — That the Chair report Votes 100a, 105a and 107a under CANADIAN HERITAGE; Votes 1a and 20a under PRIVY COUNCIL; Votes 1a and 10a under PUBLIC WORKS AND GOVERNMENT SERVICES; Votes 1a, 15a, 26a and 32a under TREASURY BOARD in the Supplementary Estimates (A) for the fiscal year ending March 31, 2005 to the House.

At 11:12 a.m., the sitting was suspended.

At 11:47 a.m., the sitting resumed.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on November 25, the Committee commenced its examination of the appointment process for top executives, including members of the board, of Crown corporations, agencies and foundations.

The Minister made a statement and answered questions.

At 1:05 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2004-12-07 2:49 p.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit, CPC.

**Meeting No. 13**

**Tuesday, December 7, 2004**

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**ORDER OF THE DAY:**

The Committee proceeded to the consideration of matters related to Committee business.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon E. Benoit,  
Ken Boshcoff,  
Marcel Gagnon,  
Marc Godbout,  
Hon. Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo,  
Louise Thibault  
and Randy White.

**ACTING MEMBER PRESENT:**

Pierre Poilievre for James Moore.



**OTHER MEMBER PRESENT:**

Hon. Ed Broadbent.

**IN ATTENDANCE:**

*Parliamentary Information and Research Service:*

Jack Stilborn, Principal (Acting);

Philippe Le Goff, Analyst;

Tara Gray, Economics Division.

**WITNESSES:**

*Public Service Alliance of Canada:*

Nycole Turmel, National President;

Jacquie de Aguayo, Legal Officer.

Nycole Turmel made a statement and, with Jacquie De Aguayo, answered questions.

Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 13

Tuesday, December 7, 2004

The Standing Committee on Government Operations and Estimates met *in camera* at 11:09 a.m. this day, in Room 253-D Centre Block, the Chair, Leon E. Benoit, presiding.

*Members of the Committee present:* Leon E. Benoit, Ken Boshcoff, Marcel Gagnon, Marc Godbout, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo, Louise Thibault and Randy White.

*Acting Members present:* Pierre Poilievre for James Moore.

*Other Members present:* Ed Broadbent.

*In attendance: Parliamentary Information and Research Service:* Jack Stilborn, Principal (Acting); Philippe Le Goff, Analyst; Tara Gray, Economics Division.

*Witnesses: Public Service Alliance of Canada:* Nycole Turmel, National President; Jacquie de Aguayo, Legal Officer.

The Committee proceeded to the consideration of matters related to Committee business.

At 12:09 p.m., the sitting was suspended.

At 12:14 p.m., the Committee resumed sitting in public.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Nycole Turmel made a statement and, with Jacquie De Aguayo, answered questions.

On motion of Paul Szabo, it was agreed, — That the Public Service Alliance of Canada be invited to return at a later date.

At 1:08 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2004-12-08 2:15 p.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit.

**Meeting No. 14**

**Thursday, December 9, 2004**

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**ORDER OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon E. Benoit,  
Ken Boshcoff,  
Marc Godbout,  
Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Guy Lauzon for James Moore,  
Pierre Poilievre for Randy White,  
and Benoît Sauvageau for Marcel Gagnon.



**IN ATTENDANCE:**

*Parliamentary Information and Research Service:*

Philippe Le Goff, Analyst;

Tara Gray, Economics Division.

**WITNESSES:**

*Professional Institute of the Public Service of Canada:*

Steve Hindle, President.

*Canada Post Corporation:*

Gerard Power, Vice-President, General Counsel and Corporate Secretary.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 14

Thursday, December 9, 2004

The Standing Committee on Government Operations and Estimates met at 11:06 a.m. this day, in Room 308 West Block, the Vice-Chair, Paul Szabo, presiding.

*Members of the Committee present:* Leon E. Benoit, Ken Boshcoff, Marc Godbout, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Guy Lauzon for James Moore, Pierre Poilievre for Randy White and Benoît Sauvageau for Marcel Gagnon.

*In attendance: Parliamentary Information and Research Service:* Philippe Le Goff, Analyst; Tara Gray, Economics Division.

*Witnesses: Professional Institute of the Public Service of Canada:* Steve Hindle, President. *Canada Post Corporation:* Gerard Power, Vice-President, General Counsel and Corporate Secretary.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Gerard Power made a statement and answered questions.

At 12:07 p.m., the sitting was suspended.

At 12:09 p.m., the sitting resumed.

Steve Hindle made a statement and answered questions.

At 1:08 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2004-12-09 4:21 p.m.

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38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit.

**Meeting No. 15**

**Tuesday, December 14, 2004**

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**ORDER OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon E. Benoit,  
Ken Boshcoff,  
Marc Godbout,  
Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Guy Côté for Louise Thibault,  
Gary Lunn for Randy White,  
Lee Richardson for Randy White,



Benoît Sauvageau for Marcel Gagnon,  
and Merv Tweed for James Moore.

**IN ATTENDANCE:**

*Parliamentary Information and Research Service:*

Jack Stilborn, Principal (Acting);

Philippe Le Goff, Analyst;

Tara Gray, Economics Division.

**WITNESSES:**

*Office of the Privacy Commissioner of Canada:*

Jennifer Stoddart, Privacy Commissioner of Canada.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 15

Tuesday, December 14, 2004

The Standing Committee on Government Operations and Estimates met at 11:00 a.m. this day, in Room 308 West Block, the Chair, Leon E. Benoit, presiding.

*Members of the Committee present:* Leon E. Benoit, Ken Boshcoff, Marc Godbout, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Guy Côté for Louise Thibault, Gary Lunn for Randy White, Lee Richardson for Randy White, Benoît Sauvageau for Marcel Gagnon and Merv Tweed for James Moore.

*In attendance: Parliamentary Information and Research Service:* Jack Stilborn, Principal (Acting); Philippe Le Goff, Analyst; Tara Gray, Economics Division.

*Witnesses: Office of the Privacy Commissioner of Canada:* Jennifer Stoddart, Privacy Commissioner of Canada.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Jennifer Stoddart made a statement and answered questions.

At 12:01 p.m., the sitting was suspended.

At 12:07 p.m., the sitting resumed *in camera*.

The Committee proceeded to the consideration of matters related to Committee business.

It was agreed, — That pursuant to Standing Order 108(2) the Committee recommend that the President of the Treasury Board Secretariat establish criteria for appointing Chief Executive Officers, Directors and Chairs of Crown Corporations, as well as Foundations, Agencies and Commissions; that the requirements for the appointment processes be referred to this Committee for review by February 15, 2005; and that the President of the Treasury Board be invited to appear before this Committee for a discussion of the requirements and their application.

The Chair presented the Third Report from the Subcommittee on Agenda and Procedure which read as follows:

### THIRD REPORT OF THE SUB-COMMITTEE ON AGENDA AND PROCEDURE

The Subcommittee on Agenda and Procedure of the Standing Committee on Government Operations and Estimates has the honour to present its THIRD REPORT.

The Sub-Committee on Agenda and Procedure of the Standing Committee on Government Operations

and Estimates met on Monday, December 13, 2004, and has agreed to recommend the following:

It was agreed, — That the Committee proceed to the consideration of the draft report on the appointment process for top executives, including members of the Board, of Crown Corporations, Agencies and Foundations On Bill C-11.

It was agreed, — That the Committee invite the following groups to appear after the winter break:

The Association of Professional Executives of the Public Service (APEX);

Staff Relations Representative Program (S.R.R.) from the Office of the Royal Canadian Mounted Police;

Officials from the Department of Justice;

Independent Legal Counsel / Law Clerk and Parliamentary Counsel;

Association of Canadian Financial Officers;

Mme Joanne Bouvier, Former Special Assistant in Minister Gagliano's Office;

Allan Cutler;

Corporal Reid;

Joanna Gualtieri.

It was agreed, — That the Committee invite the following witnesses to appear again as a follow up to their initial appearance: The President of the Public Service Commission, the Public Service Alliance of Canada and the Public Service Integrity Officer

It was agreed, — That the Committee consider Bill C-8 following the winter break.

It was agreed, — That the Committee invite the Auditor General to appear to discuss chapters in her report which are relevant to the Committee's mandate.

It was agreed, — That the Committee respond to the letter of the Government House Leader concerning prior parliamentary review of appointments in order to reserve the option of having any of the available appointments referred to Committee for prior parliamentary review.

It was agreed, — That the Committee request that the Government House Leader provide more information regarding the appointment positions.

Respectfully submitted

Leon Benoit

Chair

The Committee commenced consideration of a draft report on the appointment process for top executives, including members of the Board, of Crown Corporations, Agencies and Foundations.

It was agreed, — That the Chair, Clerk and analysts be authorized to make such grammatical and editorial changes as may be necessary without changing the substance of the report.

After debate, it was agreed, — That the draft report be adopted

It was agreed, — That the Chair or his designate deposit the report with the Clerk pursuant to the Order of the House of Friday, December 10, 2004.

It was agreed, — That the Committee append to its report a supplementary or dissenting opinion from the Liberal Party provided that it is no more than 2 pages in length and submitted electronically to the Clerk of the Committee, no later than 5:00 p.m. on Thursday December 16, 2004.

At 1:18 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2004-12-16 11:20 a.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit, Lib.

**Meeting No. 16**

**Tuesday, February 1, 2005**

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**ORDERS OF THE DAY:**

Pursuant to the Order of Reference of Wednesday, October 27, 2004, the Committee commenced consideration of Bill C-8, An Act to amend the Financial Administration Act, the Canada School of Public Service Act and the Official Languages Act.

Pursuant to Standing Order 39(5)(b), the Committee commenced consideration of the failure of the Ministry to respond to written question No. Q-39 on the Order Paper referred to the Committee on January 31, 2005 and which read as follows:

Mr. Williams (Edmonton-St. Albert) - With regard to public opinion polling and research conducted for government departments, agencies and Crown corporations: (a) what was the total cost of polling and research commissioned for each department, agency and Crown corporation in fiscal years 2002-2003 and 2003-2004; and (b) in each case where polling or research was contracted for or requested, (i) which department, agency or Crown corporation requested the polling or research, (ii) what was the name and location of the company to do the polling or research, (iii) what was the title of the poll or research conducted, (iv) what was the cost of the poll or research, and (v) which department, agency or Crown corporation paid for the polling or research?

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon E. Benoit,  
Ken Boshcoff,  
Marcel Gagnon,  
Marc Godbout,  
Hon. Diane Marleau,

Pat Martin,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Guy Lauzon for James Moore,  
and Pierre Poilievre for Randy White.

**IN ATTENDANCE:**

*Parliamentary Information and Research Service:*

Philippe Le Goff, Analyst;  
Tara Gray, Economics Division.

*House of Commons:*

Joann Garbig, Legislative Clerk.

**APPEARING:**

Hon. Diane Marleau, Parliamentary Secretary to the President of the  
Treasury Board and Minister responsible for the Canadian Wheat Board.

**WITNESSES:**

*Public Service Human Resources Management Agency of Canada:*

Monique Boudrias, Executive Vice-President;  
Carole Bidal, Legal Counsel, Legal Services Branch;  
Jean-Claude Dumesnil, Director General, Strategic Planning.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 16

Tuesday, February 1, 2005

The Standing Committee on Government Operations and Estimates met at 3:35 p.m. this day, in Room 308 West Block, the Chair, Leon E. Benoit, presiding.

*Members of the Committee present:* Leon E. Benoit, Ken Boshcoff, Marcel Gagnon, Marc Godbout, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Guy Lauzon for James Moore and Pierre Poilievre for Randy White.

*In attendance: Parliamentary Information and Research Service:* Philippe Le Goff, Analyst; Tara Gray, Economics Division. *House of Commons:* Joann Garbig, Legislative Clerk.

*Appearing:* Hon. Diane Marleau, Parliamentary Secretary to the President of the Treasury Board and Minister responsible for the Canadian Wheat Board.

*Witnesses: Public Service Human Resources Management Agency of Canada:* Monique Boudrias, Executive Vice-President; Carole Bidal, Legal Counsel, Legal Services Branch; Jean-Claude Dumesnil, Director General, Strategic Planning.

Pursuant to the Order of Reference of Wednesday, October 27, 2004, the Committee commenced consideration of Bill C-8, An Act to amend the Financial Administration Act, the Canada School of Public Service Act and the Official Languages Act.

Monique Boudrias made a statement and, with Carole Bidal, answered questions.

The Committee commenced its clause-by-clause study of the Bill.

Clause 1 carried.

Clause 2 carried.

Clause 3 carried.

The Chair called Clause 4.

Louise Thibault moved, — That Bill C-8, in Clause 4, be amended by replacing line 27 on page 3 with the following:

“responsible and accountable for the coordination of the activities”

After debate, the question was put on the amendment of Louise Thibault and it was agreed to.

Clause 4, as amended, carried.

Clause 5 carried.



Clause 6 carried.

Clause 7 carried.

The Title carried.

The Bill, as amended, carried.

ORDERED, — That the Chair report the Bill, as amended, to the House.

ORDERED, — That Bill C - 8, as amended, be reprinted for the use of the House at report stage.

At 4:02 p.m., the sitting was suspended.

At 4:04 p.m., the sitting resumed.

Pursuant to Standing Order 39(5)(b), the Committee commenced consideration of the failure of the Ministry to respond to written question No. Q-39 on the Order Paper referred to the Committee on January 31, 2005 and which read as follows:

Mr. Williams (Edmonton-St. Albert) - With regard to public opinion polling and research conducted for government departments, agencies and Crown corporations: (a) what was the total cost of polling and research commissioned for each department, agency and Crown corporation in fiscal years 2002-2003 and 2003-2004; and (b) in each case where polling or research was contracted for or requested, (i) which department, agency or Crown corporation requested the polling or research, (ii) what was the name and location of the company to do the polling or research, (iii) what was the title of the poll or research conducted, (iv) what was the cost of the poll or research, and (v) which department, agency or Crown corporation paid for the polling or research?

Guy Lauzon moved, — That the Committee invite Officials from the Department of Public Works and Government Services Canada and Officials from the Office of the Privy Council along with Mr. John Williams, M.P. to respond to questions regarding the failure to respond to Question on the Order Paper No. 39 on Thursday, February 3, 2005.

After debate, the question was put on the motion and it was agreed to, by a show of hands: YEAS: 5; NAYS: 6.

At 4:25 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-02-02 2:55 p.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit, CPC

**Meeting No. 17**

**Thursday, February 3, 2005**

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**ORDERS OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Pursuant to Standing Order 39(5)(b), the Committee commenced consideration of the failure of the Ministry to respond to written question No. Q-39 on the Order Paper referred to the Committee on January 31, 2005 and which read as follows: Mr. Williams (Edmonton-St. Albert) - With regard to public opinion polling and research conducted for government departments, agencies and Crown corporations: (a) what was the total cost of polling and research commissioned for each department, agency and Crown corporation in fiscal years 2002-2003 and 2003-2004; and (b) in each case where polling or research was contracted for or requested, (i) which department, agency or Crown corporation requested the polling or research, (ii) what was the name and location of the company to do the polling or research, (iii) what was the title of the poll or research conducted, (iv) what was the cost of the poll or research, and (v) which department, agency or Crown corporation paid for the polling or research?



**MEMBERS OF THE COMMITTEE PRESENT:**

Leon E. Benoit,  
Ken Boshcoff,  
Marcel Gagnon,  
Guy Lauzon,  
Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia  
and Paul Szabo.

**ACTING MEMBERS PRESENT:**

Pierre Poilievre for Randy White,  
Benoît Sauvageau for Louise Thibault,  
and John Williams for Randy White.

**IN ATTENDANCE:**

*Parliamentary Information and Research Service:*  
Philippe Le Goff, Analyst;  
Tara Gray, Economics Division.

**WITNESSES:**

*As Individuals:*  
Allan Cutler;  
Brian McAdam;  
Selwyn Pieters;  
Robert Read.

*Privy Council Office:*  
Matthew King, Assistant Secretary, Legislation and House  
Planning.

*Department of Public Works and Government Services:*  
Yvette Aloïsi, Assistant Deputy Minister, Corporate Services,  
Human Resources and Communications Branch;  
Laurent Marcoux, Director General, Public Opinion Research and  
Advertising Coordination, Government Information Services.

Allan Cutler, Selwyn Pieters, Brian McAdam and Robert Read made statements and answered questions.

Matthew King and Yvette Aloïsi made statements and answered questions.



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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 17

Thursday, February 3, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:31 p.m. this day, in Room 253-D Centre Block, the Chair, Leon E. Benoit, presiding.

*Members of the Committee present:* Leon E. Benoit, Ken Boshcoff, Marcel Gagnon, Guy Lauzon, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia and Paul Szabo.

*Acting Members present:* Pierre Poilievre for Randy White, Benoît Sauvageau for Louise Thibault and John Williams for Randy White.

*In attendance: Parliamentary Information and Research Service:* Philippe Le Goff, Analyst; Tara Gray, Economics Division.

*Witnesses: As Individuals:* Allan Cutler; Brian McAdam; Selwyn Pieters; Robert Read. *Privy Council Office:* Matthew King, Assistant Secretary, Legislation and House Planning. *Department of Public Works and Government Services:* Yvette Aloïsi, Assistant Deputy Minister, Corporate Services, Human Resources and Communications Branch; Laurent Marcoux, Director General, Public Opinion Research and Advertising Coordination, Government Information Services.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Pursuant to Standing Order 75(1), consideration of Clause 1 is postponed.

The Chair calls Clause 2.

Allan Cutler, Selwyn Pieters, Brian McAdam and Robert Read made statements and answered questions.

At 5:02 p.m., the sitting was suspended.

At 5:09 p.m., the sitting resumed.

Pursuant to Standing Order 39(5)(b), the Committee commenced consideration of the failure of the Ministry to respond to written question No. Q-39 on the Order Paper referred to the Committee on January 31, 2005 and which read as follows: Mr. Williams (Edmonton-St. Albert) - With regard to public opinion polling and research conducted for government departments, agencies and Crown corporations: (a) what was the total cost of polling and research commissioned for each department, agency and Crown corporation in fiscal years 2002-2003 and 2003-2004; and (b) in each case where polling or research was contracted for or requested, (i) which department, agency or Crown corporation requested the polling or research, (ii) what was the name and location of the company to do the polling or research, (iii) what was the title of the poll or research conducted, (iv) what was the cost of the poll or research, and (v) which department, agency or Crown corporation paid for the polling or research?

Matthew King and Yvette Aloïsi made statements and answered questions.

On motion of John Williams, it was agreed, --- That the Standing Committee on Government Operation and Estimates expresses displeasure in the ministry in failing to answer Question 39 within the 45 days prescribed by Standing Order 39(5), and that in the event the answer is not forthcoming in the near future, the committee revisit the matter.

At 5:32 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005/02/10 10:32 a.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit, CPC

**Meeting No. 18**

**Tuesday, February 8, 2005**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, December 14, 2005, the Committee commenced its study on Process for estimates and the cycle of supply.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon E. Benoit,  
Ken Boshcoff,  
Marcel Gagnon,  
Marc Godbout,  
Guy Lauzon,  
Hon. Diane Marleau,  
Joe Preston,  
Francis Scarpaleggia  
and Paul Szabo.

**ACTING MEMBERS PRESENT:**

Pierre Poilievre for Randy White,  
and Benoît Sauvageau for Louise Thibault.



**IN ATTENDANCE:**

*Parliamentary Information and Research Service:*

Philippe Le Goff, Analyst;

Tara Gray, Economics Division.

**WITNESSES:**

*Treasury Board of Canada Secretariat:*

Robert J. Mellon, Director, Estimates Production, Expenditure  
Operations & Estimates Directorate.

*Office of the Auditor General of Canada:*

John Wiersema, Deputy Auditor General;

Tom Wileman, Principal;

Barry Leighton, Principal.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 18

Tuesday, February 8, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:32 p.m. this day, in Room 237-C Centre Block, the Chair, Leon E. Benoit, presiding.

*Members of the Committee present:* Leon E. Benoit, Ken Boshcoff, Marcel Gagnon, Marc Godbout, Guy Lauzon, Diane Marleau, Joe Preston, Francis Scarpaleggia and Paul Szabo.

*Acting Members present:* Pierre Poilievre for Randy White and Benoît Sauvageau for Louise Thibault.

*In attendance: Parliamentary Information and Research Service:* Philippe Le Goff, Analyst; Tara Gray, Economics Division.

*Witnesses: Treasury Board of Canada Secretariat:* Robert J. Mellon, Director, Estimates Production, Expenditure Operations & Estimates Directorate. *Office of the Auditor General of Canada:* John Wiersema, Deputy Auditor General; Tom Wileman, Principal; Barry Leighton, Principal.

Pursuant to Standing Order 108(2), the Committee commenced its study on Process for estimates and the cycle of supply.

Robert Mellon, John Wiersema, Tom Wileman and Barry Leighton made statements and answered questions.

At 5:29 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005/02/09 9:55 a.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, PCC

**Meeting No. 19**

**Thursday, February 10, 2005**

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**ORDER OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Marcel Gagnon,  
Marc Godbout,  
Guy Lauzon,  
Diane Marleau,  
Pat Martin,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Gary Carr for Ken Boshcoff,  
Ken Epp for Randy White,  
and Pierre Poilievre for Joe Preston.



**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst;  
Tara Gray, Analyst.

**WITNESSES:**

*Royal Canadian Mounted Police:*

Brian Flanagan, Representative, Staff Relations Representative Program;  
Norm Fleming, Representative, Staff Relations Representative Program.

*House of Commons:*

Rob Walsh, Law Clerk and Parliamentary Counsel;  
Richard Denis, Deputy Law Clerk and Parliamentary Counsel;  
Gregory Tardi, Senior Legal Counsel, Legal Services.

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Miriam Burke  
Clerk of the Committee

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit, CPC.

**Meeting No. 20**

**Tuesday, February 15, 2005**

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**ORDER OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon E. Benoit,  
Ken Boshcoff,  
Marc Godbout,  
Guy Lauzon,  
Hon. Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Pierre Poilievre for Randy White,  
and Benoît Sauvageau for Marcel Gagnon.

**OTHER MEMBER PRESENT:**

Hon. Robert Thibault.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst.

*Parliamentary Information and Research Service:*

Tara Gray, Economics Division.

**WITNESSES:**

*As Individuals:*

Shiv Chopra;

Gérard Lambert;

Margaret Haydon.

*African Canadian Legal Clinic:*

Nkiru Agbakwa, Policy Researcher;

Marie Chen, Acting Director of Legal Services.

Shiv Chopra made a statement and, with Margaret Haydon and Gérard Lambert, answered questions.

Nkiru Agbakwa made a statement and, with Marie Chen, answered questions.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 20

Tuesday, February 15, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:34 p.m. this day, in Room 237-C Centre Block, the Chair, Leon E. Benoit, presiding.

*Members of the Committee present:* Leon E. Benoit, Ken Boshcoff, Marc Godbout, Guy Lauzon, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Pierre Poilievre for Randy White and Benoît Sauvageau for Marcel Gagnon.

*Other Members present:* Robert Thibault.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst. *Parliamentary Information and Research Service:* Tara Gray, Economics Division.

*Witnesses: As Individuals:* Shiv Chopra; Gérard Lambert; Margaret Haydon. *African Canadian Legal Clinic:* Nkiru Agbakwa, Policy Researcher; Marie Chen, Acting Director of Legal Services .

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Pursuant to Standing Order 75(1), consideration of Clause 1 is postponed.

The Chair calls Clause 2.

Shiv Chopra made a statement and, with Margaret Haydon and Gérard Lambert, answered questions.

At 4:41 p.m., the sitting was suspended.

At 4:44 p.m., the sitting resumed.

Nkiru Agbakwa made a statement and, with Marie Chen, answered questions.

At 5:24 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005/02/16 2:36 p.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit, CPC

**Meeting No. 21**

**Thursday, February 17, 2005**

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**ORDER OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

**MEMBERS OF THE COMMITTEE PRESENT:**

Ken Boshcoff,  
Marc Godbout,  
Guy Lauzon,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Randy White.

**ACTING MEMBERS PRESENT:**

Pierre Poilievre for Leon E. Benoit,  
and Benoît Sauvageau for Louise Thibault.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;  
Lydia Scratch, Analyst.

**WITNESSES:**

*Canadian Broadcasting Corporation:*

Pierre Nollet, Vice President, General Council and Corporate Secretary;  
Steven Guiton, Executive Director, Strategy and Government Relations.

*Association of Professional Executives of the Public Service of Canada:*

Robert Emond, President;  
Wendy Parlow, Visiting Executive;  
Colette Nault, Special Advisor to Executives.

Pierre Nollet made a statement and, with Steven Guiton, answered questions.

Robert Emond made a statement and, with Wendy Parlow and Colette Nault, answered questions.

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Miriam Burke  
Clerk of the Committee



## MINUTES OF PROCEEDINGS

Meeting No. 21

Thursday, February 17, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:35 p.m. this day, in Room 237-C Centre Block, the Vice-Chair, Paul Szabo, presiding.

*Members of the Committee present:* Ken Boshcoff, Marc Godbout, Guy Lauzon, Joe Preston, Francis Scarpaleggia, Paul Szabo and Randy White.

*Acting Members present:* Pierre Poilievre for Leon E. Benoit and Benoît Sauvageau for Louise Thibault.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Lydia Scratch, Analyst.

*Witnesses: Canadian Broadcasting Corporation:* Pierre Nollet, Vice President, General Council and Corporate Secretary; Steven Guiton, Executive Director, Strategy and Government Relations.

*Association of Professional Executives of the Public Service of Canada:* Robert Emond, President; Wendy Parlow, Visiting Executive; Colette Nault, Special Advisor to Executives.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Pursuant to Standing Order 75(1), consideration of Clause 1 was postponed.

The Chair called Clause 2.

Pierre Nollet made a statement and, with Steven Guiton, answered questions.

At 4:28 p.m., the sitting was suspended.

At 4:32 p.m., the sitting resumed.

Robert Emond made a statement and, with Wendy Parlow and Colette Nault, answered questions.

At 5:30 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-02-21 12:04 p.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon E. Benoit, CPC

**Meeting No. 22**

**Tuesday, February 22, 2005**

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**ORDER OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Ken Boshcoff,  
Marc Godbout,  
Guy Lauzon,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Gurmant Grewal for Leon E. Benoit,  
Pierre Poilievre for Randy White,  
and Benoît Sauvageau for Marcel Gagnon.

**OTHER MEMBER PRESENT:**

David Kilgour.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst;  
Tara Gray, Analyst.

**WITNESSES:**

*Federal Accountability Initiative for Reform (FAIR) :*  
Joanna Gualtieri, President.

*Association of Canadian Financial Officers:*  
Jim Currier, Vice-Chair, Vice-president of membership;  
Gene Szabo, Executive Director, Vice-President, Labour Relations.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 22

Tuesday, February 22, 2005

The Standing Committee on Government Operations and Estimates met at 3:31 p.m. this day, in Room 237-C Centre Block, the Vice-Chair, Paul Szabo, presiding.

*Members of the Committee present:* Ken Boshcoff, Marc Godbout, Guy Lauzon, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Gurmant Grewal for Leon E. Benoit, Pierre Poilievre for Randy White and Benoît Sauvageau for Marcel Gagnon.

*Other Members present:* David Kilgour.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Witnesses: Federal Accountability Initiative for Reform (FAIR) :* Joanna Gualtieri, President.

*Association of Canadian Financial Officers:* Jim Currier, Vice-Chair, Vice-president of membership; Gene Szabo, Executive Director, Vice-President, Labour Relations.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Pursuant to Standing Order 75(1), consideration of Clause 1 was postponed.

The Chair called Clause 2.

Joanna Gualtieri made a statement and answered questions.

At 4:32 p.m., the sitting was suspended.

At 4:36 p.m., the sitting resumed.

Jim Currier made a statement and answered questions.

At 5:10 p.m., the Committee proceeded to the consideration of matters related to Committee business.

At 5:17 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005/02/23 2:47 p.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC

**Meeting No. 23**

**Tuesday, March 8, 2005**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 81(5), the Committee [commenced / resumed] consideration of the Supplementary Estimates (B) 2004-2005 : Vote 1b under Parliament; Votes 1b, 5b and 20b under Privy Council; Votes 1b and 5b under Public Works and Government Services; Votes 1b, 15b, 26b, 32b and 34b under Treasury Board referred to the Committee on Friday, February 25, 2005.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marcel Gagnon,  
Hon. Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

David J. McGuinty for Marc Godbout,  
Pierre Poilievre for Randy White,  
and Merv Tweed for Guy Lauzon.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;  
Tara Gray, Analyst.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 23

Tuesday, March 8, 2005

The Standing Committee on Government Operations and Estimates met at 3:31 p.m. this day, in Room 237-C Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marcel Gagnon, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* David J. McGuinty for Marc Godbout, Pierre Poilievre for Randy White and Merv Tweed for Guy Lauzon.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

Pursuant to Standing Order 81(5), the Committee commenced consideration of the Supplementary Estimates (B) 2004-2005 : Vote 1b under Parliament; Votes 1b, 5b and 20b under Privy Council; Votes 1b and 5b under Public Works and Government Services; Votes 1b, 15b, 26b, 32b and 34b under Treasury Board referred to the Committee on Friday, February 25, 2005.

By unanimous consent, on motion of Paul Szabo, it was agreed, — That the Chair report Vote 1b under PARLIAMENT; Votes 1b, 5b and 20b under PRIVY COUNCIL; Votes 1b and 5b under PUBLIC WORKS AND GOVERNMENT SERVICES; Votes 1b, 15b, 26b, 32b and 34b under TREASURY BOARD, to the House without amendment.

It was agreed, — That the Committee present a report to the House expressing its dismay and frustration at the lack of time allowed for the study of the Supplementary Estimates (B). Therefore this Committee recommends that the supplementary estimates be referred to the Committee at least 21 sitting days before the required reporting date.

At 4:03 p.m., the sitting was suspended.

At 4:07 p.m., the sitting resumed.

The Committee proceeded to the consideration of matters related to Committee business.

It was agreed, — That the following witnesses: The University Teachers Association and the Professional Institute of the Public Service be invited to submit a brief in relation to Bill C-11, *An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings*.

It was agreed, — That the representatives from the following organization: Health Canada, the Royal Canadian Mounted Police, the Government Accountability Project, Washington, D.C. and the U.S. Office of Special Counsel be invited to appear in relation to Bill C-11, *An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings*.

It was agreed, — That, pursuant to Standing Order 111(4), the Committee invite Mr. Wayne Wouters,

Secretary to the Treasury Board, on Tuesday, March 22, 2005.

At 4:46 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-03-09 8:09 p.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC.

**Meeting No. 24**

**Thursday, March 10, 2005**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, December 14, 2004, the Committee commenced its study of Chapters 4 and 7 of the Auditor General's Report.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marc Godbout,  
Guy Lauzon,  
Hon. Diane Marleau,  
Joe Preston,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Yasmin Ratansi for Francis Scarpaleggia,  
and Benoît Sauvageau for Marcel Gagnon.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;  
Tara Gray, Analyst.



**WITNESSES:**

*Office of the Auditor General of Canada:*

John Wiersema, Deputy Auditor General;

Tom Wileman, Principal;

Jean Ste-Marie, Assistant Auditor General, Legal Services.

John Wiersema made a statement and, with the other witnesses, answered questions.

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Bonnie Charron  
Committee Clerk

## MINUTES OF PROCEEDINGS

Meeting No. 24

Thursday, March 10, 2005

The Standing Committee on Government Operations and Estimates met at 3:32 p.m. this day, in Room 269 West Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marc Godbout, Guy Lauzon, Diane Marleau, Joe Preston, Paul Szabo and Louise Thibault.

*Acting Members present:* Yasmin Ratansi for Francis Scarpaleggia and Benoît Sauvageau for Marcel Gagnon.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Witnesses: Office of the Auditor General of Canada:* John Wiersema, Deputy Auditor General; Tom Wileman, Principal; Jean Ste-Marie, Assistant Auditor General, Legal Services.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, December 14, 2004, the Committee commenced its study of Chapters 4 and 7 of the Auditor General's Report.

John Wiersema made a statement and, with the other witnesses, answered questions.

At 5:27 p.m., the Committee adjourned to the call of the Chair.

Bonnie Charron  
Committee Clerk

2005/03/11 3:07 p.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC

**Meeting No. 25**

**Tuesday, March 22, 2005**

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**ORDERS OF THE DAY:**

Pursuant to Standing Orders 110 and 111, the Committee commenced consideration of the certificate of nomination of Dino Chiesa to the position of Chairman of the Board of Directors of the Canada Mortgage and Housing Corporation which was referred to the Committee on January 19, 2005.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marcel Gagnon,  
Marc Godbout,  
Guy Lauzon,  
Diane Marleau,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Ed Komarnicki for Randy White,  
and Benoît Sauvageau for Marcel Gagnon.

**OTHER MEMBER PRESENT:**

Hon. Judi Longfield.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;  
Tara Gray, Analyst.

**WITNESSES:**

*As an Individual:*  
Dino Chiesa.

*Royal Canadian Mounted Police:*  
Pierre Lange, Deputy Commissioner, Federal Services.

*Department of Justice:*  
Gilbert Groulx, Senior Counsel, Legal Services.

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Miriam Burke  
Clerk of the Committee



## MINUTES OF PROCEEDINGS

Meeting No. 25

Tuesday, March 22, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:32 p.m. this day, in Room 237-C Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marcel Gagnon, Marc Godbout, Guy Lauzon, Diane Marleau, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Ed Komarnicki for Randy White and Benoît Sauvageau for Marcel Gagnon.

*Other Members present:* Judi Longfield.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Witnesses: As an Individual:* Dino Chiesa. *Royal Canadian Mounted Police:* Pierre Lange, Deputy Commissioner, Federal Services. *Department of Justice:* Gilbert Groulx, Senior Counsel, Legal Services.

Pursuant to Standing Orders 110 and 111, the Committee commenced consideration of the certificate of nomination of Dino Chiesa to the position of Chairman of the Board of Directors of the Canada Mortgage and Housing Corporation which was referred to the Committee on January 19, 2005.

The witness made a statement and answered questions.

At 4:41 p.m., the sitting was suspended.

At 4:44 p.m., the sitting resumed.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Pursuant to Standing Order 75(1), consideration of Clause 1 was postponed.

The Chair called Clause 2.

Pierre Lange made a statement and answered questions.

At 5:23 p.m., the Committee proceeded to sit *in camera*.

The Committee proceeded to the consideration of matters related to Committee business.

It was agreed, — That the Committee waive further consideration of this certificate of nomination and convey its support of the nomination of Dino Chiesa to the position of Chairman of the Board of Directors of the Canada Mortgage and Housing Corporation .

It was agreed, — That the Committee waive further consideration of the nomination of Guy Giguère to the position of Chairperson of the Public Service Staffing Tribunal.

It was agreed, — That the Clerk make the necessary arrangements for a working lunch at the Parliamentary Restaurant following the appearance of Mr. Louis Clark, President of the Government Accountability Project (Washington, D.C.), on Thursday, March 24, 2005.

The Chair presented the Fourth Report from the Subcommittee on Agenda and Procedure which read as follows:

#### **FOURTH REPORT OF THE SUB-COMMITTEE ON AGENDA AND PROCEDURE**

The Subcommittee on Agenda and Procedure of the Standing Committee on Government Operations and Estimates has the honour to present its FOURTH REPORT.

The Sub-Committee on Agenda and Procedure of the Standing Committee on Government Operations and Estimates met on Thursday, March 10, 2005, and has agreed to recommend the following:

It was agreed, — That the Committee carry out a general review of the Main Estimates;

It was agreed, — That the Committee study Vote 1 under GOVERNOR GENERAL in the Main Estimates 2005-2006;

It was agreed, — That the Committee select Service Canada for its detailed study of selected estimates;

It was agreed, — That the Committee study the Certificate of nomination of Dino Chiesa, Chairman of the Board of Directors of the Canada Mortgage and Housing Corporation referred to the Committee on Wednesday, January 19, 2005, prior to April 4, 2005;

It was agreed, — That the Committee postpone until Autumn 2005 a study on reserve funds such as the Unity Fund, and a study of the appointment process.

Respectfully submitted

Leon Benoit

Chair

It was agreed, — That the report of the Subcommittee be concurred in.

The Committee commenced consideration of the draft report on the lack of time allowed for consideration of the Supplementary Estimates (B).

It was agreed, — That the draft report be adopted.

ORDERED, — That the Chair present the report to the House.

At 5:29 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005/03/24 5:36 p.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC.

**Meeting No. 26**

**Thursday, March 24, 2005**

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**ORDERS OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marcel Gagnon,  
Marc Godbout,  
Guy Lauzon,  
Hon. Diane Marleau,  
Joe Preston,  
Francis Scarpaleggia  
and Louise Thibault.

**ASSOCIATE MEMBER PRESENT:**

Benoît Sauvageau.



**IN ATTENDANCE:**

*Library of Parliament:*

Tara Gray, Analyst;  
Philippe Le Goff, Analyst.

**WITNESS:**

*Government Accountability Project (Washington, DC):*

Louis Clark, President.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 26

Thursday, March 24, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 11:04 a.m. this day, in Room 253-D Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marcel Gagnon, Marc Godbout, Guy Lauzon, Diane Marleau, Joe Preston, Francis Scarpaleggia and Louise Thibault.

*Associate Members present:* Benoît Sauvageau.

*In attendance: Library of Parliament:* Tara Gray, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Government Accountability Project (Washington, DC):* Louis Clark, President.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Louis Clark made a statement and answered questions.

At 12:05 p.m. Mr. Godbout took the Chair.

At 12:10 p.m. the Chair took the Chair

At 12:40 p.m. Mr. Preston took the Chair.

At 12:45 p.m. the Chair took the Chair.

At 12:53 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005/03/24 5:45 p.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC

**Meeting No. 27**

**Thursday, March 24, 2005**

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**ORDER OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit  
Marc Godbout  
Guy Lauzon  
Joe Preston  
Francis Scarpaleggia  
Paul Szabo  
Louise Thibault.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst  
Tara Gray, Analyst.

**WITNESSES:**

*Government Accountability Project (Washington, DC):*  
Louis Clark, President.

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Miriam Burke  
Clerk of the Committee



## MINUTES OF PROCEEDINGS

Meeting No. 27

Thursday, March 24, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:33 p.m. this day, in Room 253-D Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Marc Godbout, Guy Lauzon, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Witnesses: Government Accountability Project (Washington, DC):* Louis Clark, President.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

The witness answered questions.

At 4:44 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005/03/24 5:49 p.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC

**Meeting No. 28**

**Tuesday, April 5, 2005**

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**ORDERS OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Pursuant to Standing Order 81(4), the Committee resumed consideration of the Main Estimates 2005-2006: Vote 10 under Canada Customs and Revenue Agency, Votes 95, 100 and 105 under Canadian Heritage, Vote 1 under Governor General, Vote 1 under Parliament, Votes 1, 5 and 10 under Privy Council, Votes 1, 5 and 10 under Public Works and Government Services, Votes 1, 5, 10, 20, 25, 30 and 35 under Treasury Board referred to the Committee on Friday, February 25, 2005.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marcel Gagnon,  
Marc Godbout,  
Guy Lauzon,  
Diane Marleau,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**OTHER MEMBER PRESENT:**

Robert Thibault.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst;  
Tara Gray, Analyst.

**WITNESSES:**

*Department of Health:*

Diane Gorman, Assistant Deputy Minister, Health Products and Food Branch;  
Diane Kirkpatrick, Director General, Veterinary Drugs Directorate, Health Products and Food Branch.

*Privy Council Office:*

Kathy O'Hara, Deputy Secretary to the Cabinet, Machinery of Government;  
Patrick Borbey, Assistant Deputy Minister, Corporate Services.

Diane Gorman made a statement and, with Diane Kirkpatrick, answered questions.

Kathy O'Hara made a statement and, with Patrick Borbey, answered questions.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 28

Tuesday, April 5, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:33 p.m. this day, in Room 237-C Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marcel Gagnon, Marc Godbout, Guy Lauzon, Diane Marleau, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Other Members present:* Robert Thibault.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Witnesses: Department of Health:* Diane Gorman, Assistant Deputy Minister, Health Products and Food Branch; Diane Kirkpatrick, Director General, Veterinary Drugs Directorate. *Privy Council Office:* Kathy O'Hara, Deputy Secretary to the Cabinet, Machinery of Government; Patrick Borbey, Assistant Deputy Minister, Corporate Services.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Pursuant to Standing Order 75(1), consideration of Clause 1 is postponed.

The Chair called Clause 2.

Diane Gorman made a statement and, with Diane Kirkpatrick, answered questions.

At 4:37 p.m., the sitting was suspended.

At 4:41 p.m., the sitting resumed.

Pursuant to Standing Order 81(4), the Committee resumed consideration of the Main Estimates 2005-2006: Vote 10 under Canada Customs and Revenue Agency, Votes 95, 100 and 105 under Canadian Heritage, Vote 1 under Governor General, Vote 1 under Parliament, Votes 1, 5 and 10 under Privy Council, Votes 1, 5 and 10 under Public Works and Government Services, Votes 1, 5, 10, 20, 25, 30 and 35 under Treasury Board referred to the Committee on Friday, February 25, 2005.

The Chair called Vote 1 under PRIVY COUNCIL.

Kathy O'Hara made a statement and, with Patrick Borbey, answered questions.

It was agreed, — That the Clerk make the necessary arrangements for a working lunch at the Parliamentary Restaurant following the appearance of Mr. James McVay, Principal Assistant to the Special Counsel, U.S. Office of Special Counsel, on Thursday, April 7, 2005.



At 5:31 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-04-12 1:50 p.m.

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38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit. Lib.

**Meeting No. 29**

**Thursday, April 7, 2005**

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**ORDER OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marc Godbout,  
Guy Lauzon,  
Hon. Diane Marleau,  
Joe Preston,  
Francis Scarpaleggia  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Benoît Sauvageau for Marcel Gagnon.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst;

Tara Gray, Analyst.

**WITNESSES:**

*U.S. Office of Special Counsel:*

James McVay, Principal Legal Advisor to the Special Counsel.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 29

Thursday, April 7, 2005

The Standing Committee on Government Operations and Estimates met at 11:07 a.m. this day, in Room 371 West Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marc Godbout, Guy Lauzon, Diane Marleau, Joe Preston, Francis Scarpaleggia and Louise Thibault.

*Acting Members present:* Benoît Sauvageau for Marcel Gagnon.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Witnesses: U.S. Office of Special Counsel:* James McVay, Principal Legal Advisor to the Special Counsel.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Pursuant to Standing Order 75(1), consideration of Clause 1 is postponed.

The Chair called Clause 2.

James McVay made a statement and answered questions.

At 12:42 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-04-07 4:07 p.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC.

**Meeting No. 30**

**Thursday, April 7, 2005**

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**ORDER OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marcel Gagnon,  
Marc Godbout,  
Hon. Diane Marleau,  
Joe Preston,  
Francis Scarpaleggia  
and Paul Szabo.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;  
Tara Gray, Analyst.

**WITNESS:**

*U.S. Office of Special Counsel:*

James McVay, Principal Legal Advisor to the Special Counsel.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 30

Thursday, April 7, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:33 p.m. this day, in Room 237-C Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marcel Gagnon, Marc Godbout, Diane Marleau, Joe Preston, Francis Scarpaleggia and Paul Szabo.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Witnesses: U.S. Office of Special Counsel:* James McVay, Principal Legal Advisor to the Special Counsel.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Pursuant to Standing Order 75(1), consideration of Clause 1 is postponed.

The Chair called Clause 2.

James McVay answered questions.

At 4:43 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-04-12 1:47 p.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC

**Meeting No. 31**

**Tuesday, April 12, 2005**

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**ORDERS OF THE DAY:**

The Committee proceeded to the consideration of matters related to Committee business.

Pursuant to Standing Order 81(4), the Committee resumed consideration of the Main Estimates 2005-2006: Vote 10 under CANADA CUSTOMS AND REVENUE AGENCY, Votes 95, 100 and 105 under CANADIAN HERITAGE, Vote 1 under GOVERNOR GENERAL, Vote 1 under PARLIAMENT, Votes 1, 5 and 10 under PRIVY COUNCIL, Votes 1, 5 and 10 under PUBLIC WORKS AND GOVERNMENT SERVICES, Votes 1, 5, 10, 20, 25, 30 and 35 under TREASURY BOARD referred to the Committee on Friday, February 25, 2005.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marcel Gagnon,  
Marc Godbout,  
Guy Lauzon,  
Hon. Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.



**ACTING MEMBERS PRESENT:**

Pierre Poilievre for Randy White,  
Benoît Sauvageau for Marcel Gagnon,  
and Lloyd St. Amand for Marc Godbout.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;  
Tara Gray, Analyst.

**APPEARING:**

Hon. Reg Alcock, President of the Treasury Board.

**WITNESSES:**

*Treasury Board of Canada Secretariat:*  
Stephen Silcox, Special Advisor, Corporate Services.

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Miriam Burke  
Clerk of the Committee

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## MINUTES OF PROCEEDINGS

Meeting No. 31

Tuesday, April 12, 2005

The Standing Committee on Government Operations and Estimates met *in camera* at 3:34 p.m. this day, in Room 237-C Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marcel Gagnon, Marc Godbout, Guy Lauzon, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Pierre Poilievre for Randy White, Benoît Sauvageau for Marcel Gagnon and Lloyd St. Amand for Marc Godbout.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Appearing:* Hon. Reg Alcock, President of the Treasury Board.

*Witnesses: Treasury Board of Canada Secretariat:* Stephen Silcox, Special Advisor, Corporate Services.

The Committee proceeded to the consideration of matters related to Committee business.

It was agreed, — That the Committee obtain the Deloitte and Touche report regarding Canada Post's sponsorship, marketing and advertising activities and that following receipt of the report the Committee invite former Canada Post president André Ouellet to appear before it.

It was agreed, — That the Committee obtain copies of the contract entered into by the Royal Canadian Mint and Tim Hortons for the distribution of the Poppy Coin, and that the Committee invite the President and the Chair of the Board of the Royal Canadian Mint to appear before it if the Committee deems it necessary.

It was agreed, — That the Committee invite Moya Greene, nominee for the position of President of Canada Post and Gordon Feeney, Chairman of the Board of Canada Post, to appear before it for a review of the proposed appointment.

At 4:16 p.m., the sitting was suspended.

At 4:17 p.m., the sitting resumed in public.

Pursuant to Standing Order 81(4), the Committee resumed consideration of the Main Estimates 2005-2006: Votes 1, 5, 10, 20, 25, 30 and 35 under TREASURY BOARD referred to the Committee on Friday, February 25, 2005.

The Chair called Vote 1 under TREASURY BOARD.

The Minister made a statement and, with Stephen Silcox, answered questions.

At 5:37 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-04-20 7:55 a.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC

**Meeting No. 32**

**Thursday, April 14, 2005**

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**ORDERS OF THE DAY:**

Pursuant to Standing Order 81(4), the Committee resumed consideration of the Main Estimates 2005-2006: Vote 10 under CANADA CUSTOMS AND REVENUE AGENCY, Votes 95, 100 and 105 under CANADIAN HERITAGE, Vote 1 under GOVERNOR GENERAL, Vote 1 under PARLIAMENT, Votes 1, 5 and 10 under PRIVY COUNCIL, Votes 1, 5 and 10 under PUBLIC WORKS AND GOVERNMENT SERVICES, Votes 1, 5, 10, 20, 25, 30 and 35 under TREASURY BOARD referred to the Committee on Friday, February 25, 2005.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marc Godbout,  
Guy Lauzon,  
Diane Marleau,  
Pat Martin,  
Joe Preston,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Navdeep Bains for Francis Scarpaleggia,  
Pierre Poilievre for Randy White,  
and Benoît Sauvageau for Marcel Gagnon.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;  
Tara Gray, Analyst.

**APPEARING:**

Hon. Reg Alcock, President of the Treasury Board.

**WITNESSES:**

*Office of the Governor General:*  
JoAnn MacKenzie, Director General, Corporate Services.

*Treasury Board of Canada Secretariat:*  
Wilma Vreeswijk, Executive Director, Government Operations  
Division.

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Miriam Burke  
Clerk of the Committee



## MINUTES OF PROCEEDINGS

Meeting No. 32

Thursday, April 14, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:32 p.m. this day, in Room 237-C Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marc Godbout, Guy Lauzon, Diane Marleau, Pat Martin, Joe Preston, Paul Szabo and Louise Thibault.

*Acting Members present:* Navdeep Bains for Francis Scarpaleggia, Pierre Poilievre for Randy White and Benoît Sauvageau for Marcel Gagnon.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Appearing:* Hon. Reg Alcock, President of the Treasury Board.

*Witnesses: Office of the Governor General:* JoAnn MacKenzie, Director General, Corporate Services.  
*Treasury Board of Canada Secretariat:* Wilma Vreeswijk, Executive Director, Government Operations Division.

Pursuant to Standing Order 81(4), the Committee resumed consideration of the Main Estimates 2005-2006: Vote 1 under GOVERNOR GENERAL referred to the Committee on Friday, February 25, 2005.

The Chair called Vote 1 under GOVERNOR GENERAL.

The Minister made a statement and, with JoAnn MacKenzie, answered questions.

At 4:43 p.m., the sitting was suspended.

At 4:47 p.m., the sitting resumed *in camera*.

The Committee proceeded to the consideration of matters related to Committee business.

At 5:06 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-04-20 7:56 a.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC.

**Meeting No. 33**

**Tuesday, April 19, 2005**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(3)(iv) and the motion adopted by the Committee on March 22, 2005, the Committee resumed its study of the Service Canada initiative.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marcel Gagnon,  
Marc Godbout,  
Guy Lauzon,  
Diane Marleau,  
Joe Preston,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Tony Martin for Pat Martin,  
and Yasmin Ratansi for Francis Scarpaleggia.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;  
Tara Gray, Analyst.

**WITNESSES:**

*Department of Human Resources and Skills Development:*

Maryantonett Flumian, Associate Deputy Minister.

*Department of Human Resources Development (Social Development):*

Charles Nixon, Acting Assistant Deputy Minister, Employment Insurance Operations.

*Department of Social Development:*

Donna Achimov, Acting Assistant Deputy Minister, Service Delivery.

Maryantonett Flumian made a statement and, with the other witnesses, answered questions.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 33

Tuesday, April 19, 2005

The Standing Committee on Government Operations and Estimates met at 3:34 p.m. this day, in Room 253-D Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marcel Gagnon, Marc Godbout, Guy Lauzon, Anne Marleau, Joe Preston, Paul Szabo and Louise Thibault.

*Attending Members present:* Tony Martin for Pat Martin and Yasmin Ratansi for Francis Scarpaleggia.

*Attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Witnesses: Department of Human Resources and Skills Development:* Maryantonett Flumian, Associate Deputy Minister. *Department of Human Resources Development (Social Development):* Charles Nixon, Acting Assistant Deputy Minister. *Department of Social Development:* Donna Achimov, Acting Assistant Deputy Minister, Service Delivery.

Pursuant to Standing Order 108(3)(iv) and the motion adopted by the Committee on March 22, 2005, the Committee commenced its study of the Service Canada initiative.

Maryantonett Flumian made a statement and, with the other witnesses, answered questions.

At 5:36 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-04-20 3:14 p.m.





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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC.

**Meeting No. 34**

**Tuesday, May 3, 2005**

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**ORDERS OF THE DAY:**

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marc Godbout,  
Guy Lauzon,  
Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

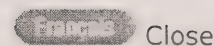
**ACTING MEMBERS PRESENT:**

Pierre Poilievre for Randy White,  
Benoît Sauvageau for Marcel Gagnon,  
and Andrew Scheer for Joe Preston.

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Miriam Burke  
Clerk of the Committee





## MINUTES OF PROCEEDINGS

Meeting No. 34

Tuesday, May 3, 2005

The Standing Committee on Government Operations and Estimates met *in camera* at 3:38 p.m. this day, in Room 308 West Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marc Godbout, Guy Lauzon, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Pierre Poilievre for Randy White, Benoît Sauvageau for Marcel Gagnon and Andrew Scheer for Joe Preston.

The Committee proceeded to the consideration of matters related to Committee business.

At 5:12 p.m., the sitting was suspended.

At 5:13 p.m., the sitting resumed in public.

Joe Preston moved, — That the committee request Senator Paul Massicotte, President and Chief Executive Officer of Alexis Nihon REIT, which has leased to the Federal Government a building located at 550 de la Cité Blvd, in the City of Gatineau, to appear before the Standing Committee on Government Operations and Estimates to answer questions about this agreement.

Debate arose thereon.

Louise Thibault moved, — That the motion be amended by replacing the words “request Senator Paul Massicotte, President and Chief Executive Officer of Alexis Nihon REIT” with the words “invite the Minister of Public Works and Government Services to appear to discuss the leasing agreement of the” and that the words “and that subsequently the Committee invite Senator Paul Massicotte, President and Chief Executive Officer of Alexis Nihon REIT be inserted following the words “the City of Gatineau”.

Marc Godbout moved, — That the amendment be amended by replacing the word “subsequently” with the word “if necessary”.

The question was put on the subamendment of Marc Godbout and it was negatived, by a show of hands: YEAS: 4; NAYS: 6.

The question was put on the amendment of Louise Thibault and it was agreed to, by a show of hands: YEAS: 6; NAYS: 5.

The motion, as amended, read as follows:

That the Committee invite the Minister of Public Works and Government Services to appear to discuss the leasing agreement of the Federal Government building located at 550 de la Cité Blvd, in the City of Gatineau, and that subsequently the committee invite Senator Paul Massicotte, President and Chief Executive Officer of Alexis Nihon REIT to appear before the Standing Committee on Government

Operations and Estimates to answer questions about this agreement.

The question was put on the motion, as amended, and it was agreed to, by a show of hands: YEAS: 3;  
NAYS: 6.

At 5:36 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-05-10 3:11 p.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC

**Meeting No. 35**

**Thursday, May 5, 2005**

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**ORDERS OF THE DAY:**

Pursuant to Standing Orders 110 and 111, the Committee [commenced / resumed] consideration of the certificate of nomination of Moya Greene to the position of President of the Canada Post Corporation which was referred to the Committee on April 11, 2005.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Marcel Gagnon,  
Marc Godbout,  
Guy Lauzon,  
Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Navdeep Bains for Ken Boshcoff,  
Guy Côté for Marcel Gagnon,  
Nancy Karetak-Lindell for Ken Boshcoff,

and Pierre Poilievre for Randy White.

**IN ATTENDANCE:**

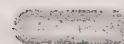
*Library of Parliament:*

Philippe Le Goff, Analyst;

Tara Gray, Analyst.

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Miriam Burke  
Clerk of the Committee



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## MINUTES OF PROCEEDINGS

Meeting No. 35

Thursday, May 5, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:36 p.m. this day, in Room 253-D Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Marcel Gagnon, Marc Godbout, Guy Lauzon, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Navdeep Bains for Ken Boshcoff, Guy Côté for Marcel Gagnon, Nancy Karetak-Lindell for Ken Boshcoff and Pierre Poilievre for Randy White. .

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

Pursuant to Standing Orders 108(2), 110 and 111, the Committee commenced consideration of the certificate of nomination and selection process of Moya Greene to the position of President of the Canada Post Corporation which was referred to the Committee on April 11, 2005.

The witnesses made statements and answered questions.

At 5:07 p.m., the sitting was suspended.

At 5:10 p.m., the sitting resumed.

The Committee proceeded to the consideration of matters related to Committee business.

Guy Lauzon moved, — That Former Canada Post President André Ouellet be summoned to appear before the Standing Committee on Government Operations and Estimates to discuss Deloitte and Touche's report on Canada Post's sponsorship, marketing and advertising activities.

Debate arose thereon.

On motion of Paul Szabo, it was agreed, — That the motion be amended by replacing the word "summoned" with the word "called".

After debate, the question was put on the motion, as amended, and it was agreed to.

The motion, as amended, read as follows:

That Former Canada Post President André Ouellet be called to appear before the Standing Committee on Government Operations and Estimates to discuss Deloitte & Touche's report on Canada Post's sponsorship, marketing and advertising activities.

The question: "That the Law Clerk and the Parliamentary Counsel be invited to appear to discuss sections 14 and 15 of the *Parliament of Canada Act*" was put and was agreed to, by a show of hands: YEAS: 6; NAYS: 0.

At 5:36 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-05-10 3:11 p.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC

**Meeting No. 36**

**Tuesday, May 10, 2005**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(3)(iv) and the motion adopted by the Committee on March 22, 2005, the Committee resumed its study of the Service Canada initiative.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marc Godbout,  
Guy Lauzon,  
Diane Marleau,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBER PRESENT:**

Pierre Poilievre for Randy White.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;  
Tara Gray, Analyst.



**WITNESSES:**

*Department of Social Development:*

Donna Achimov, Acting Assistant Deputy Minister, Service Delivery.

*Department of Human Resources and Skills Development:*

Maryantonett Flumian, Associate Deputy Minister;  
Nicole Barbeau, Assistant Deputy Minister, Quebec Region.

*Treasury Board of Canada Secretariat:*

Helen McDonald, Chief Information Officer.

*Department of Human Resources and Skills Development:*

Charles Nixon, Acting Assistant Deputy Minister, Employment Insurance Operations.

*Department of Public Works and Government Services:*

Donna Wood, Director General, Public Access Programs.

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Miriam Burke  
Clerk of the Committee

[Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 36

Tuesday, May 10, 2005

The Standing Committee on Government Operations and Estimates met at 3:33 p.m. this day, in Room 308 West Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marc Godbout, Guy Lauzon, Diane Marleau, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Pierre Poilievre for Randy White.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Witnesses: Department of Social Development:* Donna Achimov, Acting Assistant Deputy Minister, Service Delivery. *Department of Human Resources and Skills Development:* Maryantonett Flumian, Associate Deputy Minister; Nicole Barbeau, Assistant Deputy Minister, Quebec Region. *Treasury Board of Canada Secretariat:* Helen McDonald, Chief Information Officer. *Department of Human Resources and Skills Development:* Charles Nixon, Acting Assistant Deputy Minister, Employment Insurance Operations. *Department of Public Works and Government Services:* Donna Wood, Director general, Public Access Programs.

Pursuant to Standing Order 108(3)(iv) and the motion adopted by the Committee on March 22, 2005, the Committee resumed its study of the Service Canada initiative.

The witnesses made statements and answered questions.

At 4:27 p.m., Paul Szabo took the Chair.

At 4:38 p.m., Leon Benoit took the Chair.

At 5:06 p.m., the sitting was suspended.

At 5:07 p.m., the sitting resumed *in camera*.

It was agreed, — That the Committee waive further consideration of the certificate of nomination of Moya Greene and convey its support for her nomination to the position of President of the Canada Post Corporation.

At 5:24 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-05-11 3:02 p.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC

**Meeting No. 37**

**Thursday, May 12, 2005**

---

**ORDERS OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on May 5, 2005, the Committee [commenced / resumed] its examination of Sections 14 & 15 of the Parliament of Canada Act.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

**MEMBERS OF THE COMMITTEE PRESENT:**

Ken Boshcoff,  
Marc Godbout,  
Diane Marleau,  
Pat Martin  
and Francis Scarpaleggia.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;  
Tara Gray, Analyst.

**WITNESSES:**

*House of Commons:*

Richard Denis, Deputy Law Clerk and Parliamentary Counsel;  
Gregory Tardi, Senior Legal Counsel.

*Public Service Human Resources Management Agency of Canada:*

Ralph Heintzman, Vice-President, Public Service Values and  
Ethics.

*Department of Justice:*

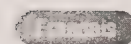
Jane Graham, Counsel, Legal Services, Treasury Board Secretariat.

Richard Denis made a statement and, with Gregory Tardi, answered questions.

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Miriam Burke  
Clerk of the Committee



[Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 37

Thursday, May 12, 2005

The Standing Committee on Government Operations and Estimates met at 3:41 p.m. this day, in Room 308 West Block, the Vice-Chair, Pat Martin, presiding.

*Members of the Committee present:* Ken Boshcoff, Marc Godbout, Diane Marleau, Pat Martin and Francis Scarpaleggia.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Witnesses: House of Commons:* Richard Denis, Deputy Law Clerk and Parliamentary Counsel; Gregory Tardi, Senior Legal Counsel. *Public Service Human Resources Management Agency of Canada:* Ralph Heintzman, Vice-President, Public Service Values and Ethics. *Department of Justice:* Jane Graham, Counsel, Legal Services, Treasury Board Secretariat.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on May 5, 2005, the Committee commenced its examination of Sections 14 & 15 of the Parliament of Canada Act.

Richard Denis made a statement and, with Gregory Tardi, answered questions.

At 4:25 p.m., the sitting was suspended.

At 4:28 p.m., the sitting resumed *in camera*.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Pursuant to Standing Order 75(1), consideration of Clause 1 is postponed.

The Chair called Clause 2.

Ralph Heintzman made a statement and answered questions.

At 5:14 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-05-17 2:45 p.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, PCC

**Meeting No. 38**

**Tuesday, May 17, 2005**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on April 12, 2005, the Committee commenced its study of the Deloitte & Touche Report on Canada Post's sponsorship, marketing and advertising activities.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marcel Gagnon,  
Marc Godbout,  
Guy Lauzon,  
Hon. Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Brian Pallister for Randy White,  
Benoît Sauvageau for Marcel Gagnon,  
and Benoît Sauvageau for Louise Thibault.

**ASSOCIATE MEMBER PRESENT:**

Pierre Poilievre.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst;

Tara Gray, Analyst.

**WITNESS:**

*As an Individual:*

Hon. André Ouellet.

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Miriam Burke  
Clerk of the Committee

 [Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 38

Tuesday, May 17, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:32 p.m. this day, in Room 253-D Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marcel Gagnon, Marc Godbout, Guy Lauzon, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Brian Pallister for Randy White, Benoît Sauvageau for Marcel Gagnon and Benoît Sauvageau for Louise Thibault.

*Associate Members present:* Pierre Poilievre.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Witnesses: As an Individual:* André Ouellet.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on April 12, 2005, the Committee commenced its study of the Deloitte & Touche Report on Canada Post's sponsorship, marketing and advertising activities.

The witness answered questions.

At 5:28 p.m., the sitting was suspended.

At 5:29 p.m., the sitting resumed.

It was agreed, — That the Committee consider the Estimates on Thursday, May 19, 2005.

The question: "That the Committee invite the Parliamentary Secretary of Public Works and Government Services to appear to discuss the Main Estimates 2005-2006 in the absence of the Minister" was put and was agreed to, by a show of hands: YEAS: 6; NAYS: 4.

It was agreed, — That the Chair write a letter to the Minister of Public Works and Government Services expressing the Committee's dismay that the Minister had cancelled his appearance.

On motion of Benoît Sauvageau, it was agreed, — That the Committee request that the Auditor General perform an audit on Canada Post and the expenses of Hon. André Ouellet during the time he held the position of President and Chief Executive Officer of Canada Post, as soon as possible.

On motion of Joe Preston, it was agreed, — That the Minister of Revenue be invited to appear before the Committee to answer questions about the Canada Post Corporation, including the Deloitte and Touche Report.

Joe Preston moved, — That the committee recommend to the Treasury Board Secretariat that land held by the National Capital Commission and leased to the Queensway Carleton Hospital should be rented to



the Hospital for \$1.00 per year, and that furthermore any revenue the Hospital generates from this land should go to the Hospital exclusively, both of which shall be for as long as the hospital occupies the land .

Debate arose thereon.

The Chair ruled that the motion could not be voted on due to loss of quorum.

At 6:00 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-05-26 7:44 a.m.

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HOUSE OF COMMONS OF CANADA  
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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC.

**Meeting No. 39**

**Thursday, May 19, 2005**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 81(4), the Committee resumed consideration of the Main Estimates 2005-2006: Vote 10 under CANADA CUSTOMS AND REVENUE AGENCY; Votes 95, 100 and 105 under CANADIAN HERITAGE; Vote 1 under GOVERNOR GENERAL; Vote 1 under PARLIAMENT; Votes 1, 5 and 10 under PRIVY COUNCIL; Votes 1, 5 and 10 under PUBLIC WORKS AND GOVERNMENT SERVICES; Votes 1, 5, 10, 20, 25, 30 and 35 under TREASURY BOARD referred to the Committee on Friday, February 25, 2005.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marcel Gagnon,  
Marc Godbout,  
Guy Lauzon,  
Hon. Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Pierre Poilievre for Randy White.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst;  
Tara Gray, Analyst.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 39

Thursday, May 19, 2005

The Standing Committee on Government Operations and Estimates met at 3:37 p.m. this day, in Room 269 West Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marcel Gagnon, Marc Godbout, Guy Lauzon, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Pierre Poilievre for Randy White.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

Pursuant to Standing Order 81(4), the Committee resumed consideration of the Main Estimates 2005-2006: Vote 10 under CANADA CUSTOMS AND REVENUE AGENCY; Votes 95, 100 and 105 under CANADIAN HERITAGE; Vote 1 under GOVERNOR GENERAL; Vote 1 under PARLIAMENT; Votes 1, 5 and 10 under PRIVY COUNCIL; Votes 1, 5 and 10 under PUBLIC WORKS AND GOVERNMENT SERVICES; Votes 1, 5, 10, 20, 25, 30 and 35 under TREASURY BOARD referred to the Committee on Friday, February 25, 2005.

The Chair called Vote 10 under CANADA CUSTOMS AND AGENCY AND REVENUE AGENCY.

Vote 10 under CANADA CUSTOMS AND REVENUE AGENCY less the amount voted in Interim Supply carried.

The Chair called Vote 95 under CANADIAN HERITAGE.

Vote 95 under CANADIAN HERITAGE less the amount voted in Interim Supply carried.

The Chair called Vote 100 under CANADIAN HERITAGE.

Vote 100 under CANADIAN HERITAGE less the amount voted in Interim Supply carried.

The Chair called Vote 105 under CANADIAN HERITAGE.

Vote 105 under CANADIAN HERITAGE less the amount voted in Interim Supply carried.

The Chair called Vote 1 under GOVERNOR GENERAL.

Louise Thibault moved, — That Vote 1 under GOVERNOR GENERAL in the amount of \$ 16,702,000.00, less the amount voted in Interim Supply, be reduced by \$ 334,040.00.

The question was put on the amendment of Louise Thibault and it was negatived, by a show of hands: YEAS: 4; NAYS: 5.

Vote 1 under GOVERNOR GENERAL carried on division.

The Chair called Vote 1 under PARLIAMENT.

Vote 1 under PARLIAMENT less the amount voted in Interim Supply carried.

The Chair called Vote 1 under PRIVY COUNCIL.

Vote 1 under PRIVY COUNCIL less the amount voted in Interim Supply carried.

The Chair called Vote 5 under PRIVY COUNCIL.

Vote 5 under PRIVY COUNCIL less the amount voted in Interim Supply carried.

The Chair called Vote 10 under PRIVY COUNCIL.

Vote 10 under PRIVY COUNCIL less the amount voted in Interim Supply carried.

The Chair called Vote 1 under PUBLIC WORKS AND GOVERNMENT SERVICES.

Joe Preston moved, — That Vote 1 under PUBLIC WORKS AND GOVERNMENT SERVICES in the amount of \$2,078,348,000, less the amount of voted in Interim Supply, be reduced by \$296,699.97.

The question was put on the amendment of Joe Preston and it was negatived, by a show of hands:  
YEAS: 4; NAYS: 6.

Vote 1 under PUBLIC WORKS AND GOVERNMENT SERVICES less the amount voted in Interim Supply carried on division.

The Chair called Vote 5 under PUBLIC WORKS AND GOVERNMENT SERVICES.

Vote 5 under PUBLIC WORKS AND GOVERNMENT SERVICES less the amount voted in Interim Supply carried.

The Chair called Vote 10 under PUBLIC WORKS AND GOVERNMENT SERVICES.

Vote 10 under PUBLIC WORKS AND GOVERNMENT SERVICES less the amount voted in Interim Supply carried.

The Chair called Vote 1 under TREASURY BOARD.

Vote 1 under TREASURY BOARD less the amount voted in Interim Supply carried.

The Chair called Vote 5 under TREASURY BOARD.

Vote 5 under TREASURY BOARD less the amount voted in Interim Supply carried.

The Chair called Vote 10 under TREASURY BOARD.

Vote 10 under TREASURY BOARD less the amount voted in Interim Supply carried.

The Chair called Vote 20 under TREASURY BOARD.



Vote 20 under TREASURY BOARD less the amount voted in Interim Supply carried.

The Chair called Vote 25 under TREASURY BOARD.

Vote 25 under TREASURY BOARD less the amount voted in Interim Supply carried.

The Chair called Vote 30 under TREASURY BOARD.

Vote 30 under TREASURY BOARD less the amount voted in Interim Supply carried.

The Chair called Vote 35 under TREASURY BOARD.

Vote 35 under TREASURY BOARD less the amount voted in Interim Supply carried.

ORDERED, — That the Chair report Vote 10 under CANADA CUSTOMS AND REVENUE AGENCY; Votes 95, 100 and 105 under CANADIAN HERITAGE; Vote 1 under GOVERNOR GENERAL; Vote 1 under PARLIAMENT; Votes 1, 5 and 10 under PRIVY COUNCIL; Votes 1, 5 and 10 under PUBLIC WORKS AND GOVERNMENT SERVICES; Votes 1, 5, 10, 20, 25, 30 and 35 under TREASURY BOARD, less the amounts voted in Interim Supply to the House.

The Committee proceeded to the consideration of matters related to Committee business.

The Committee resumed consideration of the motion of Joe Preston, — That the Committee recommend to the Treasury Board Secretariat that land held by the National Capital Commission and leased to the Queensway Carleton Hospital should be rented to the Hospital for \$1.00 per year, and that furthermore any revenue the Hospital generates from this land should go to the Hospital exclusively, both of which shall be for as long as the hospital occupies the land.

On motion of Paul Szabo, it was agreed, — That the motion be amended by replacing the word “recommend” with the words “subject to hearing appropriate witnesses, consider recommending”.

The motion, as amended, read as follows:

That the Committee, subject to hearing appropriate witnesses, consider recommending to the Treasury Board Secretariat that land held by the National Capital Commission and leased to the Queensway Carleton Hospital should be rented to the Hospital for \$1.00 per year, and that furthermore any revenue the Hospital generates from this land should go to the Hospital exclusively, both of which shall be for as long as the hospital occupies the land.

After debate, the question was put on the motion, as amended, and it was agreed to.

Joe Preston moved, — That the Committee report to the House the failure of the Minister of Public Works and Government Services to appear before this Committee for the second time upon the Committee's request and that it recommends the reduction of the amount of \$296, 699.97 representing the amounts of the Minister's salary, travel, and hospitality expenses and, as a consequence that the Committee recommends the reduction of the amount of \$296, 699.97 representing the amounts of the Minister's salary, travel, and hospitality expenses.

The question was put on the motion and it was agreed to, by a show of hands: YEAS: 4; NAYS: 2.

At 4:41 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-05-25 2:55 p.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, Lib.

**Meeting No. 40**

**Tuesday, May 31, 2005**

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**ORDERS OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on April 12, 2005, the Committee resumed its examination of the Contract entered into by the Royal Canadian Mint with Tim Hortons for the distribution of the Poppy Coin.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Ken Boshcoff  
Marcel Gagnon  
Marc Godbout  
Guy Lauzon  
Hon. Diane Marleau  
Pat Martin  
Joe Preston  
Francis Scarpaleggia  
Paul Szabo  
Louise Thibault.

**ACTING MEMBERS PRESENT:**

Gary Lunn for Leon Benoit  
Gary Lunn for Joe Preston  
Brian Pallister for Leon Benoit  
Pierre Poilievre for Randy White.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst  
Tara Gray, Analyst.

**WITNESSES:**

*Royal Canadian Mint:*  
Emmanuel Triassi, Chairperson, Board of Directors  
Hon. David Dingwall, President and CEO  
Richard F. Neville, Vice-President.

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Miriam Burke  
Clerk of the Committee



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## MINUTES OF PROCEEDINGS

Meeting No. 40

Tuesday, May 31, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:32 p.m. this day, in Room 253-D Centre Block, the Vice-Chair, Paul Szabo, presiding.

*Members of the Committee present:* Ken Boshcoff, Marcel Gagnon, Marc Godbout, Guy Lauzon, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Gary Lunn for Leon Benoit, Gary Lunn for Joe Preston, Brian Pallister for Leon Benoit and Pierre Poilievre for Randy White.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Witnesses: Royal Canadian Mint:* Emmanuel Triassi, Chairperson, Board of Directors; David Dingwall, President and CEO; Richard F. Neville, Vice-President.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on April 12, 2005, the Committee commenced its examination of the Contract entered into by the Royal Canadian Mint with Tim Hortons for the distribution of the Poppy Coin.

Emmanuel Triassi and Hon. David Dingwall made statements and answered questions.

The Committee proceeded to the consideration of matters related to Committee business.

On motion of Guy Lauzon, it was agreed, — That the Committee calls representatives of the Privy Council Office and other relevant witnesses to appear before it to discuss the activities and finances of the “intergovernmental coordination group” (also known as the “Gomery War Room”).

On motion of Diane Marleau, it was agreed, — That pursuant to Standing Orders 110 and 111 and the Order of Reference from the House on Monday, May 9, 2005 the Committee waives further consideration of the certificate of nomination of Mr. André McArdle, to the position of Secretary of the Canadian Intergovernmental Conference Secretariat .

It was agreed, — That further discussion on the Royal Canadian Mint and Tim Hortons, as well as questions related to the broader management of the Royal Canadian Mint, be referred to the Subcommittee on Agenda and Procedure.

At 5:30 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-06-02 2:24 p.m.



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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC.

**Meeting No. 41**

**Thursday, June 2, 2005**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on May 3, 2005, the Committee commenced its examination of the leasing agreement between the Federal Government and Alexis Nihon REIT for the building located at 550 de la Cité Blvd, in the City of Gatineau.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Marcel Gagnon,  
Marc Godbout,  
Guy Lauzon,  
Diane Marleau,  
Pat Martin,  
Joe Preston  
and Paul Szabo.

**ACTING MEMBERS PRESENT:**

Gary Carr for Ken Boshcoff,  
Pierre Poilievre for Randy White,  
Yasmin Ratansi for Francis Scarpaleggia,  
and Benoît Sauvageau for Louise Thibault.

**ASSOCIATE MEMBERS PRESENT:**

Hon. Walt Lastewka.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst;

Tara Gray, Analyst.

**APPEARING:**

Hon. Scott Brison, Minister of Public Works and Government Services.

**WITNESSES:**

*Department of Public Works and Government Services:*

Lysanne Gauvin, Assistant Deputy Minister and Senior Financial Officer, Finance, Accounting, Banking and Compensation Branch;

François Guimont, Associate Deputy Minister;

David Marshall, Deputy Minister;

Tim McGrath, Executive Director, Real Property Branch;

Ellen Stensholt, Senior General Counsel, Legal Services Branch.

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Miriam Burke  
Clerk of the Committee

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## MINUTES OF PROCEEDINGS

Meeting No. 41

Thursday, June 2, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:33 p.m. this day, in Room 237-C Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Marcel Gagnon, Marc Godbout, Guy Lauzon, Diane Marleau, Pat Martin, Joe Preston and Paul Szabo.

*Acting Members present:* Gary Carr for Ken Boshcoff, Pierre Poilievre for Randy White, Yasmin Ratansi for Francis Scarpaleggia and Benoît Sauvageau for Louise Thibault.

*Associate Members present:* Hon. Walt Lastewka.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Appearing:* Hon. Scott Brison, Minister of Public Works and Government Services.

*Witnesses: Department of Public Works and Government Services:* Lysanne Gauvin, Assistant Deputy Minister and Senior Financial Officer, Finance, Accounting, Banking and Compensation Branch; François Guimont, Associate Deputy Minister; David Marshall, Deputy Minister; Tim McGrath, Executive Director, Real Property Branch; Ellen Stensholt, Senior General Counsel, Legal Services Branch.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on May 3, 2005, the Committee commenced its examination of the leasing agreement between the Federal Government and Alexis Nihon REIT for the building located at 550 de la Cité Blvd, in the City of Gatineau.

The Minister made a statement and, with Tim McGrath, David Marshall and Ellen Stensholt, answered questions.

At 5:33 p.m., the Committee proceeded to the consideration of matters related to Committee business.

It was agreed, — That Senator Paul Massicotte, President and Chief Executive Officer of Alexis Nihon REIT be invited to appear, in relation to the leasing agreement between the Federal Government and Alexis Nihon REIT for the building located at 550 de la Cité Blvd, in the City of Gatineau.

At 5:35 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-06-07 8:20 a.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, PCC

**Meeting No. 42**

**Tuesday, June 7, 2005**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on May 31, 2005, the Committee [commenced / resumed] its study of the activities and finances of the Coordination Sponsorship Matter Group in relation to the Commission of Inquiry into the Sponsorship Program

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marcel Gagnon,  
Marc Godbout,  
Guy Lauzon,  
Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Pierre Poilievre for Randy White.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst;

Tara Gray, Analyst.

**APPEARING:**

Hon. Mauril Bélanger, Deputy Leader of the Government in the House of Commons.

**WITNESSES:**

*Privy Council Office:*

Kathy O'Hara, Deputy Secretary to the Cabinet, Machinery of Government.

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Miriam Burke  
Clerk of the Committee

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## MINUTES OF PROCEEDINGS

Meeting No. 42

Tuesday, June 7, 2005

The Standing Committee on Government Operations and Estimates met at 3:31 p.m. this day, in Room 308 West Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marcel Gagnon, Marc Godbout, Guy Lauzon, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Pierre Poilievre for Randy White.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Appearing:* Hon. Mauril Bélanger, Deputy Leader of the Government in the House of Commons.

*Witnesses: Privy Council Office:* Kathy O'Hara, Deputy Secretary to the Cabinet, Machinery of Government.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on May 31, 2005, the Committee commenced its study of the activities and finances of the Coordination Sponsorship Matter Group in relation to the Commission of Inquiry into the Sponsorship Program.

Hon. Mauril Bélanger made a statement and, with Kathy O'Hara, answered questions.

At 5:17 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-06-09 8:18 a.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit. CPC.

**Meeting No. 43**

**Thursday, June 9, 2005**

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**IN CAMERA**





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## MINUTES OF PROCEEDINGS

Meeting No. 43

Thursday, June 9, 2005

The Standing Committee on Government Operations and Estimates met *in camera* at 3:33 p.m. this day, in Room 308 West Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marcel Gagnon, Marc Godbout, Guy Lauzon, Pat Martin, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Larry Bagnell for Francis Scarpaleggia and Pierre Poilievre for Joe Preston.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst.

*Witnesses: Public Service Human Resources Management Agency of Canada:* Ralph Heintzman, Vice-President, Public Service Values and Ethics. *Department of Justice:* Jane Graham, Counsel, Legal Services, Treasury Board Secretariat.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

Pursuant to Standing Order 75(1), consideration of Clause 1 was postponed.

The Chair called Clause 2.

The witnesses answered questions.

The Committee proceeded to the consideration of matters related to Committee business.

It was agreed, — That the Committee waive further consideration of the certificate of nomination of Michel Doyon and convey its support of the nomination of Michel Doyon, Q.C., to the position of member and Chairperson of the Payments in lieu of Taxes Dispute Advisory Panel.

It was agreed, — That the members of the Committee submit to the Clerk of the Committee all of their proposed amendments to Bill C-11 no later than 12:00 p.m. on Friday, June 17, 2005.

It was agreed, — That the Committee commence clause-by-clause consideration of Bill C-11 on Tuesday, June 21, 2005.

At 5:29 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-06-14 2:42 p.m.

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38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC.

**Meeting No. 44**

**Tuesday, June 14, 2005**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Thursday, May 19, 2005, the Committee [commenced / resumed] its study of the leasing agreement between the National Capital Commission and the Queensway-Carleton Hospital.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Marc Godbout,  
Guy Lauzon,  
Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia  
and Paul Szabo.

**ACTING MEMBERS PRESENT:**

Gary Carr for Ken Boshcoff,  
Marlene Catterall for Ken Boshcoff,  
Pierre Poilievre for Randy White,  
Jean-Yves Roy for Marcel Gagnon,  
and Benoît Sauvageau for Louise Thibault.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;  
Tara Gray, Analyst.

**WITNESSES:**

*Treasury Board of Canada Secretariat:*  
Bill Austin, Assistant Secretary, Social and Cultural Sector.

*National Capital Commission:*  
Marcel Beaudry, Chairman.

*Treasury Board of Canada Secretariat:*  
Blair James, Executive Director, Government Operations Sector,  
Real Property and Material Policy Directorate.

*National Capital Commission:*  
Gisèle Kelly, Director, Property Strategy and Leasing.

*Queensway-Carleton Hospital:*  
Jeff Polowin, Chair, Board of Directors;  
Tom Schonberg, President and Chief Executive Officer.

*National Capital Commission:*  
Richard Scott, Principal Regional Planner.

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Miriam Burke  
Clerk of the Committee



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## MINUTES OF PROCEEDINGS

Meeting No. 44

Tuesday, June 14, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:30 p.m. this day, in Room 237-C Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Marc Godbout, Guy Lauzon, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia and Paul Szabo.

*Acting Members present:* Gary Carr for Ken Boshcoff, Marlene Catterall for Ken Boshcoff, Pierre Poilievre for Randy White, Jean-Yves Roy for Marcel Gagnon and Benoît Sauvageau for Louise Thibault.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Witnesses: Treasury Board of Canada Secretariat:* Bill Austin, Assistant Secretary, Social and Cultural Sector. *National Capital Commission:* Marcel Beaudry, Chairman. *Treasury Board of Canada Secretariat:* Blair James, Executive Director, Government Operations Sector, Real Property and Material Policy Directorate. *National Capital Commission:* Gisèle Kelly, Director, Property Strategy and Leasing. *Queensway-Carleton Hospital:* Jeff Polowin, Chair, Board of Directors; Tom Schonberg, President and Chief Executive Officer. *National Capital Commission:* Richard Scott, Principal Regional Planner.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Thursday, May 19, 2005, the Committee commenced its study of the leasing agreement between the National Capital Commission and the Queensway-Carleton Hospital.

Jeff Polowin, Tom Schonberg, Blair James and Marcel Beaudry made statements and, with Bill Austin answered questions.

The Committee proceeded to the consideration of matters related to Committee business.

Joe Preston moved, — That the committee recommend to the government that they collect the one hundred nine thousand four hundred dollars (\$109,400) in fines owed by Senator Paul Massicotte, resulting from his violation of section 14 of the Parliament of Canada Act prior to June 1, 2005 and that should he fail to forfeit the said amount within 30 days, the committee recommends that the government deduct the said amount from future rent payments on the Place de la Cité building in Gatineau Quebec.

After debate, by unanimous consent, the motion was allowed to stand.

Pat Martin gave the following notice of motion:

That the Committee notes that Alexis Nihon Real Estate Investment Trust have broken their contract with the Government and the Committee recommends that the Government therefore declare it's contract with Alexis Nihon Real Estate Investment Trust for 550 de la Cité null and void, for cause.

Pat Martin gave the following notice of motion:

That the Committee undertakes an examination of Senators doing business with the Government of Canada, including any contracts between the Government and Senators Massicotte and Eton; and that, based on this study, the Committee develops recommendations for the Government so that the Government avoids entering into business relationships with a senator that may place the senator in a conflict of interest.

At 5:53 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-06-15 3:31 p.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC.

**Meeting No. 45**

**Thursday, June 16, 2005**

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**ORDERS OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit  
Marcel Gagnon  
Guy Lauzon  
Diane Marleau  
Pat Martin  
Joe Preston  
Francis Scarpaleggia  
Paul Szabo.

**ACTING MEMBERS PRESENT:**

David A. Anderson for Ken Boshcoff  
Meili Faille for Marcel Gagnon  
Mark Holland for Marc Godbout  
Pierre Poilievre for Randy White  
Benoît Sauvageau for Louise Thibault.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst  
Tara Gray, Analyst.

**APPEARING:**

Hon. Reg Alcock, President of the Treasury Board.

**WITNESSES:**

*Public Service Human Resources Management Agency of Canada:*  
Ralph Heintzman, Vice-President, Public Service Values and  
Ethics.

*Treasury Board of Canada Secretariat:*  
Michel Lefrançois, General Counsel, Secretariat Legal Services  
Branch.

*Public Service Integrity Office:*  
Edward W. Keyserlingk, Public Service Integrity Officer.

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Miriam Burke  
Clerk of the Committee



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## MINUTES OF PROCEEDINGS

Meeting No. 45

Thursday, June 16, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:37 p.m. this day, in Room 237-C Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Marcel Gagnon, Guy Lauzon, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia and Paul Szabo.

*Acting Members present:* David A. Anderson for Ken Boshcoff, Meili Faille for Marcel Gagnon, Mark Holland for Marc Godbout, Pierre Poilievre for Randy White and Benoît Sauvageau for Louise Thibault.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Appearing:* Hon. Reg Alcock, President of the Treasury Board.

*Witnesses: Public Service Human Resources Management Agency of Canada:* Ralph Heintzman, Vice-President, Public Service Values and Ethics. *Treasury Board of Canada Secretariat:* Michel Lefrançois, General Counsel, Secretariat Legal Services Branch. *Public Service Integrity Office:* Edward W. Keyserlingk, Public Service Integrity Officer.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

The Minister made a statement and, with Ralph Heintzman and Edward W. Keyserlingk, answered questions.

At 5:21 p.m., the sitting was suspended.

At 5:24 p.m., the sitting resumed.

The Committee proceeded to the consideration of matters related to Committee business.

It was agreed, — That the Committee proceed to clause by clause on Tuesday, June 21 at 11:00 a.m. to 1:00 p.m. and 3:30 p.m. to 5:30 p.m..

It was agreed, — That the members of the Committee submit to the Clerk of the Committee all of their proposed amendments to Bill C-11 no later than 11:00 a.m. on Monday, June 20, 2005.

### RULING BY THE CHAIR

I rule that the motion in the name of Joe Preston moved on June 14 is out of order as it questions the integrity, honesty or character of a Senator and is contrary to Standing Order 18 and Marleau-Montpetit page 522.



Pierre Poilievre moved, — That the Committee recommend that the government undertake all necessary measures to collect forfeitures resulting from wrongdoings by any person of Alexis Nihon REIT in their dealings with Public Works and Government Services of Canada.

#### RULING BY THE CHAIR

I rule that as this motion is simply a revision of the motion of Mr. Preston so that it may be considered in order, and that given as it is within the same spirit and intent as the previous motion, that the forty-eight (48) hour notice requirement is deemed fulfilled by the notice period of the motion before it was revised.

Whereupon Paul Szabo appealed from the decision of the Chair.

The question: "Shall the decision of the Chair be sustained" was put and was negatived on the following recorded division: YEAS: Guy Lauzon, Pat Martin, Pierre Poilievre, Joe Preston, Benoît Sauvageau — 5; NAYS: David A. Anderson, Meili Faille, Mark Holland, Diane Marleau, Francis Scarpaleggia, Paul Szabo — 6.

Debate resumed on the motion of Mr. Poilievre.

Francis Scarpaleggia moved, — That the motion be amended by adding after the word "Public Works and Government Services of Canada" the following: "once the Senate Ethics Commissioner has given his opinion on the matter".

After debate, the question was put on the amendment of Francis Scarpaleggia and it was negatived on the following recorded division: YEAS: David A. Anderson, Mark Holland, Diane Marleau, Francis Scarpaleggia, Paul Szabo — 5; NAYS: Meili Faille, Guy Lauzon, Pat Martin, Pierre Poilievre, Joe Preston, Benoît Sauvageau — 6.

On motion of Pierre Poilievre, it was agreed, — That each member wishing to speak on the motion be given 3 minutes to speak and that each member be given one opportunity to speak on the motion.

Paul Szabo moved, — That the motion be amended by adding after the words "Public Works and Government Services Canada" the following: "subject to hearing appropriate witnesses as submitted by members of the Committee".

Paul Szabo moved, — That the Committee adjourn at 7:00 p.m..

Benoît Sauvageau moved, — That the motion be amended by adding after the word "7:00 p.m." the following: "and that all votes to dispose of the motion of Mr. Poilievre be put at that time".

At 6:37 p.m., the sitting was suspended.

At 6:43 p.m., the sitting resumed.

The Chair ruled the motion of Mr. Szabo to be out of order as it seeks to qualify an adjournment motion.

Benoît Sauvageau moved, — That the Committee do now adjourn.

The question was put on the motion and it was agreed to on the following recorded division: YEAS: David A. Anderson, Meili Faille, Mark Holland, Guy Lauzon, Diane Marleau, Pat Martin, Pierre Poilievre, Joe Preston, Benoît Sauvageau, Francis Scarpaleggia, Paul Szabo — 11; NAYS: — 0.

At 6:54 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005/06/30 9:38 a.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit. CPC

**Meeting No. 46**

**Tuesday, June 21, 2005**

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**ORDER OF THE DAY:**

The Committee proceeded to the consideration of matters related to Committee business.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marc Godbout,  
Guy Lauzon,  
Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Pierre Poilievre for Randy White,  
and Benoît Sauvageau for Marcel Gagnon.

**OTHER MEMBERS PRESENT:**

Larry Bagnell.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst.

*Parliamentary Information and Research Service:*

Tara Gray, Economics Division.

*House of Commons:*

Susan Baldwin, Legislative Clerk;

Jean-François Lafleur, Legislative Clerk.

**WITNESSES:**

*Public Service Human Resources Management Agency of Canada:*

Ralph Heintzman, Vice-President, Public Service Values and Ethics.

*Treasury Board of Canada Secretariat:*

Michel Lefrançois, General Counsel, Secretariat Legal Services Branch.

*Department of Justice:*

Jane Graham, Counsel, Legal Services, Treasury Board Secretariat.

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Elizabeth B. Kingston  
Committee Clerk



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## MINUTES OF PROCEEDINGS

Meeting No. 46

Tuesday, June 21, 2005

The Standing Committee on Government Operations and Estimates met at 11:43 a.m. this day, in Room 308 West Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marc Godbout, Guy Lauzon, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Pierre Poilievre for Randy White and Benoît Sauvageau for Marcel Gagnon.

*Other Members present:* Larry Bagnell.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst. *Parliamentary Information and Research Service:* Tara Gray, Economics Division. *House of Commons:* Susan Baldwin, Legislative Clerk; Jean-François Lafleur, Legislative Clerk.

*Witnesses: Public Service Human Resources Management Agency of Canada:* Ralph Heintzman, Vice-President, Public Service Values and Ethics. *Treasury Board of Canada Secretariat:* Michel Lefrançois, General Counsel, Secretariat Legal Services Branch. *Department of Justice:* Jane Graham, Counsel, Legal Services, Treasury Board Secretariat.

The Committee proceeded to the consideration of matters related to Committee business.

The Committee resumed consideration of the motion of Joe Preston, — That the Committee recommend that the government undertake all necessary measures to collect forfeitures resulting from wrongdoings by any person of Alexis Nihon REIT in their dealings with Public Works and Government Services of Canada.

And a question having been raised regarding the procedural admissibility of the proposed motion;

The Chair ruled the motion in order.

Whereupon, Paul Szabo appealed the decision of the Chair.

The question: "Shall the decision of the Chair be sustained?" was put and the decision was sustained, by a show of hands: YEAS: 6; NAYS: 5.

The question was put on the motion and it was agreed to on the following recorded division: YEAS: Guy Lauzon, Pat Martin, Pierre Poilievre, Joe Preston, Benoît Sauvageau, Louise Thibault — 6; NAYS: Ken Boshcoff, Marc Godbout, Diane Marleau, Paul Szabo — 4.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

The Committee commenced its clause-by-clause study of the Bill.

Pursuant to Standing Order 75(1), consideration of Clause 1 is postponed.

The Chair called Clause 2.

The witnesses answered questions.

Benoît Sauvageau moved, — That Bill C-11, in Clause 2, be amended by replacing lines 15 and 16 on page 2 with the following:

“made in good faith and”

After debate, the question was put on the amendment of Benoît Sauvageau and it was agreed to.

Diane Marleau moved, — That Bill C-11, in Clause 2, be amended by

(a) replacing lines 17 and 18 on page 2 with the following:

(a) in accordance with this Act;

(b) replacing, in the French version, line 22 on page 2 with the following:

Personne employée dans le

(c) replacing line 31 on page 2 with the following:

public bodies named in Schedule 1.

By unanimous consent, the amendment was allowed to stand.

Guy Lauzon moved, — That Bill C-11, in Clause 2, be amended by adding after line 18 on page 2 the following:

“(a.1) to the Auditor General, the Ethics Commissioner, the Information Commissioner, the Privacy Commissioner or a member of the Senate or the House of Commons;”

After debate, the question was put on the amendment of Guy Lauzon and it was negatived.

Guy Lauzon moved, — That Bill C-11, in Clause 2, be amended by adding after line 20 on page 2 the following:

“(b.1) to the news media;”

After debate, the question was put on the amendment of Guy Lauzon and it was negatived.

Joe Preston moved, — That Bill C-11, in Clause 2, be amended by adding after line 31 on page 2 the following:

“(d) the Canadian Forces.”

After debate, the question was put on the amendment of Joe Preston and it was negatived.

Pierre Poilievre moved, — That Bill C-11, in Clause 2, be amended by replacing lines 34 to 40 on page 2 with the following:

“the Canadian Security Intelligence Service or the Communications Security Establishment.”

On motion of Pierre Poilievre, it was agreed, — That Bill C-11, in Clause 2, be amended by replacing lines 34 to 40 on page 2 with the following:

“the Canadian Security Intelligence Service or the Communications Security Establishment.”

At 12:59 p.m., the Committee adjourned to the call of the Chair.

Elizabeth B. Kingston  
Committee Clerk

2005-06-22 5:07 p.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC

**Meeting No. 47**

**Tuesday, June 21, 2005**

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**ORDER OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit  
Ken Boshcoff  
Marc Godbout  
Guy Lauzon  
Diane Marleau  
Pat Martin  
Joe Preston  
Francis Scarpaleggia  
Hon. Paul Szabo  
Louise Thibault.

**ACTING MEMBERS PRESENT:**

Mark Holland for Marc Godbout  
Pierre Poilievre for Randy White  
Benoît Sauvageau for Marcel Gagnon.



**ASSOCIATE MEMBER PRESENT:**

Kevin Sorenson.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst.

*Parliamentary Information and Research Service:*

Tara Gray, Economics Division.

*House of Commons:*

Susan Baldwin, Legislative Clerk

Jean-François Lafleur, Legislative Clerk.

**WITNESSES:**

*Public Service Human Resources Management Agency of Canada:*

Ralph Heintzman, Vice-President, Public Service Values and Ethics.

*Treasury Board of Canada Secretariat:*

Michel Lefrançois, General Counsel, Secretariat Legal Services Branch

Jane Graham, Counsel, Legal Services.

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Elizabeth B. Kingston  
Committee Clerk

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## MINUTES OF PROCEEDINGS

Meeting No. 47

Tuesday, June 21, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:35 p.m. this day, in Room 253-D Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marc Godbout, Guy Lauzon, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Mark Holland for Marc Godbout, Pierre Poilievre for Randy White and Benoît Sauvageau for Marcel Gagnon.

*Associate Members present:* Kevin Sorenson.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst. *Parliamentary Information and Research Service:* Tara Gray, Economics Division. *House of Commons:* Susan Baldwin, Legislative Clerk; Jean-François Lafleur, Legislative Clerk.

*Witnesses: Public Service Human Resources Management Agency of Canada:* Ralph Heintzman, Vice-President, Public Service Values and Ethics. *Treasury Board of Canada Secretariat:* Michel Lefrançois, General Counsel, Secretariat Legal Services Branch; Jane Graham, Counsel, Legal Services.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

The Committee resumed its clause-by-clause study of the Bill.

On Clause 2,

Benoît Sauvageau moved, — That Bill C-11, in Clause 2, be amended by replacing lines 1 and 2 on page 3 with the following:

““public servant” means every person that is or was employed in the public sector or that is or was appointed by the Governor in Council, including chief executives.”

On motion of Benoît Sauvageau, it was agreed, — That the amendment be amended by adding the words “recently” after the word “every person that is or was ”

After debate, the question was put on the amendment of Benoît Sauvageau, as amended, and it was negatived.

Joe Preston moved, — That Bill C-11, in Clause 2, be amended by replacing line 2 on page 3 with the following:

“in the public sector or appointed by the Governor in Council, including chief executives.”

The question was put on the amendment of Joe Preston and it was negatived.

Diane Marleau moved, — That Bill C-11, in Clause 2, be amended by replacing line 2 on page 3 with the following:

“in the public sector, every member of the Royal Canadian Mounted Police and every chief executive.”

After debate, the question was put on the amendment of Diane Marleau and it was agreed to.

Joe Preston moved, — That Bill C-11, in Clause 2, be amended by replacing lines 3 to 16 on page 3 with the following:

““reprisal” means dismissal, suspension, demotion, disciplining, harassment or any other disadvantage suffered by a public servant, including denial of an employment benefit, by reason that

(a) the public servant, acting in good faith and on the basis of reasonable belief, has made a protected disclosure that a person has committed a wrongdoing;

(b) the public servant, acting in good faith and on the basis of reasonable belief, has refused or has stated an intention of refusing to do anything that is a wrongdoing;

(c) the public servant, acting in good faith and on the basis of reasonable belief, has done or has stated an intention of doing anything that is required to be done in order to prevent a wrongdoing from being committed; or

(d) a supervisor believes that the public servant will do anything referred to in paragraph (a), (b) or (c).”

The question was put on the amendment of Joe Preston and it was negatived, by a show of hands:  
YEAS: 4; NAYS: 6.

Diane Marleau moved, — That Bill C-11, in Clause 2, be amended by replacing line 11 on page 3 with the following:

“public servant, including, in the case of a member of the Royal Canadian Mounted Police, a discharge or dismissal;”

After debate, the question was put on the amendment of Diane Marleau and it was agreed to.

Diane Marleau moved, — That Bill C-11, in Clause 2, be amended by adding after line 9 on page 2 the following:

“ “member of the Royal Canadian Mounted Police” means a person who is a member or a special constable of the Royal Canadian Mounted Police or who is employed by that force under terms and conditions substantially the same as those of one of its members.”

After debate, the question was put on the amendment of Diane Marleau and it was agreed to.

By unanimous consent, Clause 2 was allowed to stand.



On New Clause 2.1,

Diane Marleau moved, — That Bill C-11 be amended by adding after line 20 on page 3 the following new clause:

“2.1 The Commissioner of the Royal Canadian Mounted Police may authorize a Deputy or Assistant Commissioner of the Royal Canadian Mounted Police to exercise the powers or perform the duties and functions of the Commissioner as a chief executive in respect of any of paragraphs 22(g) and (h), subsections 27(1), 28(1) and (3), 29(1) and 30(3) and sections 37 and 50.”

After debate, the question was put on the amendment of Diane Marleau and it was agreed to.

New Clause 2.1 carried.

Diane Marleau moved, — That Bill C-11 be amended by replacing the heading before line 21 on page 3 with the following:

“AMENDING THE SCHEDULES”

By unanimous consent, the amendment was allowed to stand.

By unanimous consent, Clause 3 was allowed to stand.

Diane Marleau moved, — That Bill C-11, in Clause 3, be amended by replacing lines 21 to 24 on page 3 with the following:

“3. The Governor in Council may, by order, amend

(a) Schedule 1 by adding or deleting the name of any Crown corporation or other public body; and

(b) Schedule 2 by adding or deleting any provision of any Act of Parliament.”

By unanimous consent, the amendment was allowed to stand.

Diane Marleau moved, — That Bill C-11, in Clause 3, be amended by replacing lines 21 to 24 on page 3 with the following:

“3. The Governor in Council may, by order, amend

(a) Schedule 1 by adding or deleting the name of any Crown corporation or other public body; and

(b) Schedule 2 by adding or deleting the name of any portion of the public sector that has a statutory mandate to investigate other portions of the public sector.”

By unanimous consent, the amendment was allowed to stand.

Joe Preston moved, — That Bill C-11, in Clause 3, be amended by replacing line 22 on page 3 with the following:

“amend the schedule by adding the”

The question was put on the amendment of Joe Preston and it was negatived.

Clauses 4 and 5 carried severally.

On Clause 6,

Joe Preston moved, — That Bill C-11, in Clause 6, be amended by replacing line 14 on page 4 with the following:

“6. (1) Every chief executive shall establish a”

By unanimous consent, after debate, the question was put on the amendment of Joe Preston and it was agreed to.

Clause 6, as amended, carried.

Diane Marleau moved, — That Bill C-11, in Clause 7, be amended by replacing lines 20 to 23 on page 4 with the following:

“7. (1) The codes of conduct applicable to a portion of the public sector apply to every public servant employed in that portion of the public sector.

(2) In the event of a conflict between the code of conduct established under subsection 5(1) or 6(1) and the code of conduct established under section 38 of the *Royal Canadian Mounted Police Act*, the code of conduct established under that section prevails to the extent of the conflict.”

Clause 7, as amended, carried.

On Clause 8,

Paul Szabo moved, — That Bill C-11, in Clause 8, be amended by replacing lines 24 to 31 on page 4 with the following:

“8. This Act applies in respect of the following wrongdoings in or relating to the public sector:

(a) a contravention of any Act of Parliament or of the legislature of a province, or of any regulations made under any such Act;”

By unanimous consent, after debate, the question was put on the amendment of Paul Szabo and it was agreed to.

Joe Preston moved, — That Bill C-11, in Clause 8, be amended by adding after line 31 on page 4 the following:

“(a.1) a failure to comply with section 41, 42 or 43;”

By unanimous consent, the amendment was withdrawn.



Guy Lauzon moved, — That Bill C-11, in Clause 8, be amended by replacing line 33 on page 4 with the following:

“(c) mismanagement in the public”

By unanimous consent, the amendment was withdrawn.

Guy Lauzon moved, — That Bill C-11, in Clause 8, be amended by replacing lines 35 and 36 on page 4 with the following:

“(d) an act or omission that creates a danger to the life, health”

By unanimous consent, the amendment was withdrawn.

On motion of Diane Marleau, it was agreed on division, — That Bill C-11, in Clause 8, be amended by replacing line 37 on page 4 with the following:

“or safety of persons, or to the environment, other than a danger that is inherent in the performance of the duties or functions of a public servant;”

Guy Lauzon moved, — That Bill C-11, in Clause 8, be amended by adding after line 37 on page 4 the following:

“(d.1) an act or omission that contravenes a Treasury Board requirement, policy or guideline;”

The question was put on the amendment of Guy Lauzon and it was negatived.

Guy Lauzon moved, — That Bill C-11, in Clause 8, be amended by replacing line 38 on page 4 with the following:

“(e) a breach of a code of conduct”

By unanimous consent, the amendment was withdrawn.

Guy Lauzon moved, — That Bill C-11, in Clause 8, be amended by adding after line 41 on page 4 the following:

“(g) the directing or counselling of a person to commit a wrongdoing set out in any of paragraphs (a) to (f).”

Guy Lauzon moved, — That the amendment be amended by replacing the first word “the” with the word “knowingly”

After debate, the question was put on the subamendment of Guy Lauzon and it was agreed to.

The question was put on the amendment of Guy Lauzon, as amended, and it was agreed to.

Clause 8, as amended, carried.

Diane Marleau moved, — That Bill C-11, in Clause 9, be amended by replacing lines 1 and 2 on page 5 with the following:

“9. In addition to, and apart from, any penalty provided for by law, a public servant is”

After debate, the question was put on the amendment of Diane Marleau and it was agreed to.

Clause 9, as amended, carried.

Paul Szabo moved, — That Bill C-11, in Clause 10, be amended by replacing lines 6 to 8 on page 5 with the following:

“10. (1) Each chief executive must establish internal procedures to manage disclosures made under this Act by public servants employed”

After debate, the question was put on the amendment of Paul Szabo and it was agreed to.

Clause 10, as amended, carried.

Clause 11 carried.

On Clause 12,

Paul Szabo moved, — That Bill C-11, in Clause 12, be amended by replacing lines 1 to 8 on page 6 with the following:

“12. A public servant may disclose to his or her supervisor or to the senior officer designated for the purpose by the chief executive of the portion of the public sector in which the public servant is employed any information that the public servant believes could show that a wrongdoing has been committed or is about to be committed, or that could show that the public servant has been asked to commit a wrongdoing.”

After debate, the question was put on the amendment of Paul Szabo and it was agreed to.

Joe Preston moved, — That Bill C-11, in Clause 12, be amended by replacing lines 1 to 8 on page 6 with the following:

“12. (1) Any public servant who believes that he or she is being asked to commit a wrongdoing, or who believes that a wrongdoing has been committed or will be committed, may disclose the matter in writing to his or her supervisor, the senior officer designated for that purpose by the chief executive of the portion of the public sector in which the public servant is employed or the President of the Public Service Commission.

(2) Any former public servant who believes that he or she was asked to commit a wrongdoing while a public servant, or who believes that a wrongdoing has been committed or will be committed, may disclose the matter in writing to the President of the Public Service Commission.”

By unanimous consent, the amendment was withdrawn.

Benoît Sauvageau moved, — That Bill C-11, in Clause 12, be amended by replacing line 4 on page 6 with the following:

“committed, or will be committed, may disclose the matter in writing to his or her”

By unanimous consent, the amendment was withdrawn.

Clause 12, as amended, carried.

Ken Boshcoff moved, — That Bill C-11, in Clause 13, be amended by replacing lines 9 to 19 on page 6 with the following:

“13. (1) A public servant may disclose information referred to in section 12 to the President of the Public Service Commission if

(a) the public servant believes on reasonable grounds that it would not be appropriate to disclose the information to his or her supervisor, or to the appropriate senior officer, by reason of the subject-matter of the wrongdoing or the person alleged to have committed it;

(b) the public servant has already disclosed the information to his or her supervisor or to the”

After debate, by unanimous consent, the amendment was allowed to stand.

At 5:30 p.m., the Committee adjourned to the call of the Chair.

Elizabeth B. Kingston  
Committee Clerk

2005/06/23 10:51 a.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC.

**Meeting No. 48**

**Thursday, June 23, 2005**

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**ORDER OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marc Godbout,  
Guy Lauzon,  
Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia  
and Paul Szabo.

**ACTING MEMBERS PRESENT:**

Pierre Poilievre for Randy White,  
and Benoît Sauvageau for Marcel Gagnon.



**IN ATTENDANCE:**

*House of Commons:*

Susan Baldwin, Legislative Clerk;

Jean-François Lafleur, Legislative Clerk.

*Parliamentary Information and Research Service:*

Tara Gray, Economics Division.

**WITNESSES:**

*Public Service Human Resources Management Agency of Canada:*

Ralph Heintzman, Vice-President, Public Service Values and Ethics.

*Treasury Board of Canada Secretariat:*

Michel Lefrançois, General Counsel, Secretariat Legal Services Branch.

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Miriam Burke  
Clerk of the Committee

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## MINUTES OF PROCEEDINGS

Meeting No. 48

Thursday, June 23, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 11:57 a.m. this day, in Room 253-D Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marc Godbout, Guy Lauzon, Hon. Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Pierre Poilievre for Randy White and Benoît Sauvageau for Marcel Gagnon.

*In attendance: House of Commons:* Susan Baldwin, Legislative Clerk; Jean-François Lafleur, Legislative Clerk. *Library of Parliament:* Tara Gray, Analyst.

*Witnesses: Public Service Human Resources Management Agency of Canada:* Ralph Heintzman, Vice-President, Public Service Values and Ethics. *Treasury Board of Canada Secretariat:* Michel Lefrançois, General Counsel, Secretariat Legal Services Branch.

The Committee resumed its clause-by-clause study of the Bill.

The witnesses made statements and answered questions.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

On Clause 13,

The Committee resumed consideration of the amendment of Ken Boshcoff, — That Bill C-11, in Clause 13, be amended by replacing lines 9 to 19 on page 6 with the following:

“13. (1) A public servant may disclose information referred to in section 12 to the President of the Public Service Commission if

(a) the public servant believes on reasonable grounds that it would not be appropriate to disclose the information to his or her supervisor, or to the appropriate senior officer, by reason of the subject-matter of the wrongdoing or the person alleged to have committed it;

(b) the public servant has already disclosed the information to his or her supervisor or to the”

After debate, the question was put on the amendment of Ken Boshcoff and it was agreed to.

Clause 13, as amended, carried.

Clause 14 carried.

On Clause 14.1,

Diane Marleau moved, — That Bill C-11 be amended by adding after line 41 on page 6 the following:

“14.1 Despite sections 12 to 14, a public servant employed in a portion of the public sector that has a statutory mandate to investigate other portions of the public sector and that is named in Schedule 2 may disclose information under any of those sections only if the wrongdoing to which the information relates involves the portion of the public sector in which he or she is employed.”

After debate, the question was put on the amendment of Diane Marleau and it was agreed to.

Clause 14.1 carried.

On Clause 15,

Paul Szabo moved, — That Bill C-11, in Clause 15, be amended by replacing line 9 on page 7 with the following:

“information, other than a restriction created by or under any provision set out in Schedule 2.”

By unanimous consent, the amendment was allowed to stand.

Clause 15 carried.

On Clause 15.1,

On motion of Paul Szabo, it was agreed, — That Bill C-11 be amended by adding after line 9 on page 7 the following:

“15.1 In making a disclosure under this Act, a public servant must

(a) provide no more information than is reasonably necessary to make the disclosure; and

(b) follow established procedures or practices for the secure handling, storage, transportation and transmission of information or documents, including, but not limited to, information or documents that the Government of Canada or any portion of the public sector is taking measures to protect.”

Clause 15.1 carried.

On Clause 16,

On motion of Paul Szabo, it was agreed, — That Bill C-11, in Clause 16, be amended by adding after line 22 on page 7 the following:

(1.1) Subsection (1) does not apply in respect of information the disclosure of which is subject to any restriction created by or under any Act of Parliament, including the *Personal Information Protection and Electronic Documents Act*.

Benoît Sauvageau moved, — That Bill C-11, in Clause 16, be amended by replacing line 26 on page 7 with the following:

“not protected under this Act or the rights of a public servant to make public in accordance with the law a protected disclosure that was made in accordance with this Act but that was not resolved.”

By unanimous consent, the amendment was withdrawn.

Clause 16, as amended, carried.

On Clause 17,

On motion of Diane Marleau, it was agreed, — That Bill C-11, in Clause 17, be amended by replacing lines 27 to 33 on page 7 with the following:

“17. Section 12, subsection 13(1) and sections 14 and 16 do not apply in respect of any information that is special operational information within the meaning of subsection 8(1) of the *Security of Information Act*.”

Clause 17, as amended, carried.

Clause 18 carried.

On Clause 18.1,

On motion of Diane Marleau, it was agreed, — That Bill C-11 be amended by adding after line 39 on page 7 the following:

“18.1 Nothing in this Act relating to the making of disclosures is to be construed as affecting any obligation of a public servant to disclose, report or otherwise give notice of any matter under any other Act of Parliament.”

Clause 18.1 carried.

On Clause 19,

Guy Lauzon moved, — That Bill C-11, in Clause 19, be amended by adding after line 2 on page 8 the following:

“(2) Every person who contravenes subsection (1) is guilty of an offence punishable on summary conviction and liable to a fine of not less than \$5,000.”

At 1:03 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005/07/22 10:48 a.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC

**Meeting No. 49**

**Thursday, June 23, 2005**

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**ORDER OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit  
Ken Boshcoff  
Marc Godbout  
Pat Martin  
Joe Preston  
Francis Scarpaleggia  
Paul Szabo  
Louise Thibault.

**ASSOCIATE MEMBERS PRESENT:**

Pierre Poilievre  
Benoît Sauvageau.

**IN ATTENDANCE:**

*Parliamentary Information and Research Service:*  
Tara Gray, Economics Division.

**WITNESSES:**

*Department of Justice:*

Jane Graham, Counsel, Legal Services, Treasury Board Secretariat.

*Public Service Human Resources Management Agency of Canada:*

Ralph Heintzman, Vice-President, Public Service Values and Ethics.

*Treasury Board of Canada Secretariat:*

Michel Lefrançois, General Counsel, Secretariat Legal Services Branch.

**OTHER PARTICIPANTS PRESENT:**

*House of Commons:*

Guy Lauzon, Stormont—Dundas—South Glengarry

Hon. Diane Marleau, Sudbury.

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Miriam Burke  
Clerk of the Committee

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## MINUTES OF PROCEEDINGS

Meeting No. 49

Thursday, June 23, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:33 p.m. this day, in Room 253-D Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marc Godbout, Guy Lauzon, Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Pierre Poilievre for Randy White and Benoît Sauvageau for Marcel Gagnon.

*In attendance: House of Commons:* Susan Baldwin, Legislative Clerk; Jean-François Lafleur, Legislative Clerk. *Library of Parliament:* Tara Gray, Analyst.

*Witnesses: Department of Justice:* Jane Graham, Counsel, Legal Services, Treasury Board Secretariat. *Public Service Human Resources Management Agency of Canada:* Ralph Heintzman, Vice-President, Public Service Values and Ethics. *Treasury Board of Canada Secretariat:* Michel Lefrançois, General Counsel, Secretariat Legal Services Branch.

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

On Clause 19,

The Committee resumed consideration of the amendment of Guy Lauzon, — That Bill C-11, in Clause 19, be amended by adding after line 2 on page 8 the following:

“(2) Every person who contravenes subsection (1) is guilty of an offence punishable on summary conviction and liable to a fine of not less than \$5,000.”

The question was put on the amendment of Guy Lauzon and it was negatived, by a show of hands: YEAS: 3; NAYS: 7.

Clause 19 carried.

On Clause 20,

Guy Lauzon moved, — That Bill C-11, in Clause 20, be amended by deleting lines 3 to 13 on page 8.

By unanimous consent, the amendment was withdrawn.

Diane Marleau moved, — That Bill C-11, in Clause 20, be amended

(a) by replacing line 14 on page 8 with the following:

“(2) Subject to subsection (2.1) , a public servant, or former public”

(b) adding after line 20 on page 8 the following:

“(2.1) A member of the Royal Canadian Mounted Police may not make a complaint under subsection (2) in relation to any matter that is the subject of an investigation or proceeding under Part IV or V of the *Royal Canadian Mounted Police Act* unless

(a) the member has exhausted every procedure available under that Act for dealing with the matter; and

(b) the member has been granted leave by the Board to make the complaint.

(2.2) The Board may grant the leave only if

(a) the application for leave is made within 60 days after the procedures referred to in paragraph (2.1) have been exhausted; and

(b) the Board is of the opinion that the issue of reprisal was not adequately dealt with by those procedures.

(2.3) The Board ceases to have jurisdiction if an application for judicial review of any decision relating to the procedures referred to in paragraph (2.1)(a) is made by the member.”

(c) replacing lines 23 to 34 on page 8 with the following:

“(a) 60 days after the date on which the complainant knew, or in the Board’s opinion ought to have known, that the reprisal was taken;

(b) if the complainant has made a disclosure to the President of the Public Service Commission in respect of the reprisal during the 60-day period referred to in paragraph (a) and the President has decided to deal with the disclosure, 60 days after the President reports his or her findings to the complainant and the appropriate chief executive; or

(c) if the complainant is a member of the Royal Canadian Mounted Police and the complaint is in relation to a matter referred to in subsection (2.1), 60 days after the member was granted leave.”

(d) adding after line 29 on page 9 the following:

“(6.1) The Board may make an order in relation to a member of the Royal Canadian Mounted Police despite subsections 42(4) and (6), 45.16(7) and 45.26(6) of the *Royal Canadian Mounted Police Act*.”

The question was put on the amendment of Diane Marleau and it was agreed to, by a show of hands: YEAS: 7; NAYS: 3.

On motion of Diane Marleau, it was agreed, — That Bill C-11, in Clause 20, be amended by

(a) replacing lines 5 to 12 on page 8 with the following:

“(a) in relation to a public servant who is employed in the Public Service Labour Relations Board or a



person whose complaint relates to a reprisal taken while he or she was so employed, the Canada Industrial Relations Board;

(b) in relation to any other public servant who is employed in any portion of the public sector referred to in Schedule I to the *Public Service Staff Relations Act* or a person whose complaint relates to a reprisal taken while he or she was so employed, the Public Service Staff Relations Board; and

(c) in relation to any other public servant, the”

(b) replacing, in the English version, lines 18 and 19 on page 8 with the following:

“against the public servant may make a complaint in writing to”

(c) replacing line 13 on page 9 with the following:

“(b) reinstate the complainant or pay damages to the complainant in lieu of reinstatement if, in the Board’s opinion, the relationship of trust between the parties cannot be restored;”

Guy Lauzon moved, — That Bill C-11, in Clause 20, be amended by replacing lines 21 to 34 on page 8 with the following:

“(3) A complaint must be made to the Commissioner not later than 180 days after the date on which the complainant knew, or in the Commissioner’s opinion ought to have known, that the reprisal was taken.”

After debate, by unanimous consent, the amendment was withdrawn.

Paul Szabo moved, — That Bill C-11, in Clause 20, be amended by

(a) replacing line 21 on page 8 with the following:

“(3) Subject to subsection (3.1)

(b) adding after line 34 on page 8 the following:

“(3.1) The complaint may be made after the periods referred to in subsection (3) if the Board feels it is appropriate considering the circumstances of the complaint.”

The question was put on the amendment of Paul Szabo and it was agreed to, by a show of hands: YEAS: 5; NAYS: 2.

Guy Lauzon moved, — That Bill C-11, in Clause 20, be amended by replacing line 15 on page 9 with the following:

“an amount that, in”

The question was put on the amendment of Guy Lauzon and it was negatived, by a show of hands: YEAS: 3; NAYS: 7.

Benoît Sauvageau moved, — That Bill C-11, in Clause 20, be amended by adding after line 29 on page



9 the following:

“(f) pay to the complainant a maximum of \$10,000 for pain and suffering.”

After debate, by unanimous consent, the amendment was withdrawn.

Clause 20, as amended, carried.

On Clause 20.1,

On motion of Paul Szabo, it was agreed, — That Bill C-11 be amended by adding after line 33 on page 9 the following:

“20.1 (1) After having consulted with the Royal Canadian Mounted Police and taken its security and confidentiality needs into account, the Public Service Labour Relations Board shall establish procedures for the processing and hearing of complaints relating to reprisals involving that organization.

(2) A complaint relating to a reprisal involving the Royal Canadian Mounted Police shall not be heard or determined by any person other than a full-time member of the Public Service Labour Relations Board.”

Clause 20.1 carried.

On Clause 21,

Guy Lauzon moved, — That Bill C-11, in Clause 21, be amended by replacing lines 36 to 39 on page 9 with the following:

“that he or she made a protected disclosure — after February 10, 2004 and”

By unanimous consent, the amendment was withdrawn.

At 5:31 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005/07/22 11:27 a.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC.

**Meeting No. 50**

**Tuesday, June 28, 2005**

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**ORDER OF THE DAY:**

The Committee proceeded to the consideration of matters related to Committee business.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on May 3, 2005, the Committee [commenced / resumed] its examination of the leasing agreement between the Federal Government and Alexis Nihon REIT

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Guy Lauzon,  
Hon. Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Gary Lunn for Randy White,  
Pierre Poilievre for Randy White,  
Benoît Sauvageau for Marcel Gagnon,  
and Lloyd St. Amand for Marc Godbout.

**IN ATTENDANCE:**

*Library of Parliament:*

Tara Gray, Analyst.

*House of Commons:*

Susan Baldwin, Legislative Clerk;

Jean-François Lafleur, Legislative Clerk.

**WITNESSES:**

*Public Service Human Resources Management Agency of Canada:*

Ralph Heintzman, Vice-President.

*Treasury Board of Canada Secretariat:*

Jane Graham, Counsel;

Michel Lefrançois, General Counsel.

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Miriam Burke  
Clerk of the Committee

HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC

**Meeting No. 51**

**Tuesday, June 28, 2005**

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**ORDER OF THE DAY:**

Pursuant to the Order of Reference of Monday, October 18, 2004, the Committee resumed consideration of Bill C-11, An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marc Godbout,  
Guy Lauzon,  
Hon. Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Pierre Poilievre for Randy White,  
Benoît Sauvageau for Marcel Gagnon,  
and Andrew Scheer for Randy White.

**IN ATTENDANCE:**

*Library of Parliament:*

Tara Gray, Analyst.

*House of Commons:*

Susan Baldwin, Legislative Clerk;

Jean-François Lafleur, Legislative Clerk.

**WITNESSES:**

*Public Service Human Resources Management Agency of Canada:*

Ralph Heintzman, Vice-President, Public Service Values and Ethics.

*Treasury Board of Canada Secretariat:*

Jane Graham, Counsel, Legal Services;

Michel Lefrançois, General Counsel, Secretariat Legal Services Branch.

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Miriam Burke  
Clerk of the Committee



HOUSE OF COMMONS OF CANADA  
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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

The Chair: Leon Benoit, CPC.

**Meeting No. 52**

**Monday, October 3, 2005**

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**ORDER OF THE DAY:**

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marc Godbout,  
Guy Lauzon,  
Hon. Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Hon. Larry Bagnell for Hon. Diane Marleau,  
Hon. Larry Bagnell for Francis Scarpaleggia,  
Pierre Poilievre for Randy White,  
and Christian Simard for Marcel Gagnon.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst;

Tara Gray, Analyst.

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Miriam Burke  
Clerk of the Committee



## MINUTES OF PROCEEDINGS

Meeting No. 52

Monday, October 3, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:33 p.m. this day, in Room 237-C, Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marc Godbout, Guy Lauzon, Hon. Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Hon. Larry Bagnell for Hon. Diane Marleau, Hon. Larry Bagnell for Francis Scarpaleggia, Pierre Poilievre for Randy White and Christian Simard for Marcel Gagnon.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

The Committee proceeded to the consideration of matters related to Committee business.

Joe Preston moved, — That the Committee call on former president of the Royal Canadian Mint, David Dingwall to appear before the Standing Committee on Government Operations and Estimates on Wednesday October 5th 2005, to discuss the activities of the President of the Royal Canadian Mint.

Louise Thibault moved, — That the motion be amended by adding after the words “ Standing Committee on Government Operations and Estimates” the following: “as soon as possible, to discuss the overall activities of the Office of the president of the Royal Canadian Mint and the relevant expenditures”.

The motion reads as follows:

That the committee calls on former president of the Royal Canadian Mint, David Dingwall to appear before the Standing Committee on Government Operations and Estimates as soon as possible to discuss the activities of the President of the Royal Canadian Mint and the relevant expenditures.

The question was put on the motion, as amended, and it was agreed to, by a show of hands: YEAS: 10; NAYS: 0.

At 3:58 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-10-06 4:40 p.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC

**Meeting No. 53**

**Monday, October 17, 2005**

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**ORDER OF THE DAY:**

The Clerk of the Committee presided over the election of a Chair.

**MEMBERS OF THE COMMITTEE PRESENT:**

Ken Boshcoff,  
Marc Godbout,  
Gary Lunn,  
Hon. Diane Marleau,  
Pat Martin,  
Pierre Poilievre,  
Joe Preston,  
Francis Scarpaleggia,  
Christian Simard  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Ken Epp for Leon Benoit,  
and Alan Tonks for Paul Szabo.



**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst;

Tara Gray, Analyst.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 53

Monday, October 17, 2005

The Standing Committee on Government Operations and Estimates met at 3:35 p.m. this day, in Room 237-C, Centre Block, for the purpose of electing a Chair, pursuant to Standing Order 106(1).

*Members of the Committee present:* Ken Boshcoff, Marc Godbout, Gary Lunn, Hon. Diane Marleau, Pat Martin, Pierre Poilievre, Joe Preston, Francis Scarpaleggia, Christian Simard and Louise Thibault.

*Acting Members present:* Ken Epp for Leon Benoit and Alan Tonks for Paul Szabo.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

The Clerk of the Committee presided over the election of a Chair.

On motion of Joe Preston, it was agreed, — That Leon Benoit be elected Chair of the Committee in absentia.

The Clerk of the Committee presided over the election of the Vice-Chairs.

On motion of Diane Marleau, it was agreed, — That Paul Szabo be elected Government Vice-Chair of the Committee in absentia.

On motion of Louise Thibault, it was agreed, — That Pat Martin be elected Opposition Vice-Chair of the Committee.

At 3:39 p.m., Pat Martin took the Chair.

At 3:41 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-10-20 10:54 a.m.



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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC

**Meeting No. 54**

**Wednesday, October 19, 2005**

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**ORDER OF THE DAY:**

Pursuant to Standing Orders 108(2) and 108(3)(c)(ix) and the motion adopted by the Committee on October 3, 2005, the Committee resumed its study of the activities of the Office of the President of the Royal Canadian Mint and the relevant expenditures.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marc Godbout,  
Gary Lunn,  
Hon. Diane Marleau,  
Pat Martin,  
Pierre Poilievre,  
Joe Preston,  
Francis Scarpaleggia,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Odina Desrochers for Christian Simard,  
Peter MacKay for Joe Preston,  
and Brian Pallister for Pierre Poilievre.

**OTHER MEMBERS PRESENT:**

Hon. Ed Broadbent,  
Ruby Dhalla,  
Yvon Godin,  
Hon. Dominic LeBlanc  
and Hon. Robert Thibault.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;  
Tara Gray, Analyst.

**OTHER PARTICIPANT PRESENT:**

*Heenan Blaikie LLP:*  
Ivan Whitehall, Lawyer.

**WITNESS:**

*As an Individual:*  
Hon. David Dingwall.

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Miriam Burke  
Clerk of the Committee



## MINUTES OF PROCEEDINGS

 [Close](#)

Meeting No. 54

Wednesday, October 19, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:29 p.m. this day, in Room 253-D, Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marc Godbout, Gary Lunn, Hon. Diane Marleau, Pat Martin, Pierre Poilievre, Joe Preston, Francis Scarpaleggia, Paul Szabo and Louise Thibault.

*Acting Members present:* Odina Desrochers for Christian Simard, Peter MacKay for Joe Preston and Brian Pallister for Pierre Poilievre.

*Other Members present:* Hon. Ed Broadbent, Ruby Dhalla, Yvon Godin, Hon. Dominic LeBlanc and Hon. Robert Thibault.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Witnesses: As an Individual:* Hon. David Dingwall.

*Other Participants present: Heenan Blaikie LLP:* Ivan Whitehall, Lawyer.

Pursuant to Standing Orders 108(2) and 108(3)(c)(ix) and the motion adopted by the Committee on October 3, 2005, the Committee commenced its study of the activities of the Office of the President of the Royal Canadian Mint and the relevant expenditures.

The witness made a statement and answered questions.

At 5:32 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-10-20 11:04 a.m.

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC

**Meeting No. 55**

**Monday, October 24, 2005**

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**ORDER OF THE DAY:**

Pursuant to Standing Orders 110, 111 and 108(3)(c)(ix), the Committee [commenced / resumed] consideration of the certificate of nomination of Max C. Lewis to the position of Chairperson of the Board of Directors of the Royal Canadian Mint which was referred to the Committee on Wednesday, September 21, 2005.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit  
Ken Boshcoff  
Marc Godbout  
Gary Lunn  
Hon. Diane Marleau  
Pierre Poilievre  
Francis Scarpaleggia  
Christian Simard  
Paul Szabo  
Louise Thibault

**ACTING MEMBERS PRESENT:**

Guy Lauzon for Joe Preston

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst

Tara Gray, Analyst

**WITNESSES:**

*As an Individual:*

Max C. Lewis

*Royal Canadian Mint:*

Louis Proulx, Chair, Nominating Committee

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Miriam Burke  
Clerk of the Committee

 [Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 55

Monday, October 24, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:39 p.m. this day, in Room 237-C, Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marc Godbout, Gary Lunn, Hon. Diane Marleau, Pierre Poilievre, Francis Scarpaleggia, Christian Simard, Paul Szabo and Louise Thibault.

*Acting Members present:* Guy Lauzon for Joe Preston.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Witnesses: As an Individual:* Max C. Lewis. *Royal Canadian Mint:* Louis Proulx, Chair, Nominating Committee.

Pursuant to Standing Orders 110, 111 and 108(3)(c)(ix), the Committee commenced consideration of the certificate of nomination of Max C. Lewis to the position of Chairperson of the Board of Directors of the Royal Canadian Mint which was referred to the Committee on Wednesday, September 21, 2005.

The witnesses each made a statement and answered questions.

On motion of Paul Szabo, it was agreed, — That a letter be sent to Mr. Louis Proulx, Chair of the Nominating Committee, requesting that his Committee undertake an appropriate review of all the C.V.s that were submitted pursuant to the ad in the Canada Gazette and that a recommendation be made to the Minister and to the Standing Committee on Government Operations and Estimates.

At 5:34 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-11-01 8:27 a.m.

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HOUSE OF COMMONS OF CANADA  
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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, Lib.

**Meeting No. 56**

**Wednesday, October 26, 2005**

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**ORDER OF THE DAY:**

Pursuant to Standing Orders 110, 111 and 108(3)(c)(ix), the Committee commenced consideration of the certificate of nomination of Ross Nicholls to the position of President and Chief Executive Officer of Defence Construction (1951) Limited which was referred to the Committee on Wednesday, September 21, 2005.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marc Godbout,  
Gary Lunn,  
Hon. Diane Marleau,  
Pat Martin,  
Pierre Poilievre,  
Joe Preston,  
Francis Scarpaleggia,  
Christian Simard,  
Paul Szabo  
and Louise Thibault.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst;

Tara Gray, Analyst.

**WITNESSES:**

*Defence Construction Canada:*

John McLure, Chair, Board of Directors;

Ross Nicholls, President and Chief Executive Officer.

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Miriam Burke  
Clerk of the Committee



## MINUTES OF PROCEEDINGS

Meeting No. 56

Wednesday, October 26, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:32 p.m. this day, in Room 237-C, Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marc Godbout, Gary Lunn, Hon. Diane Marleau, Pat Martin, Pierre Poilievre, Joe Preston, Francis Scarpaleggia, Christian Simard, Paul Szabo and Louise Thibault.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Witnesses: Defence Construction Canada:* John McLure, Chair, Board of Directors; Ross Nicholls, President and Chief Executive Officer.

Pursuant to Standing Orders 110, 111, 108(3)(c)(ix) and 32(5), the Committee commenced consideration of the certificate of nomination of Ross Nicholls to the position of President and Chief Executive Officer of Defence Construction (1951) Limited referred to the Committee on Wednesday, September 21, 2005 and of the Summaries of the Corporate Plan for 2004-2005 to 2008-2009 and of the Capital and Operating Budgets for 2004-2005 of Defence Construction (1951) Limited, referred to the Committee on September 21, 2005.

The witnesses made statements and answered questions.

It was agreed, — That the Committee waive further consideration of the certificate of nomination of Ross Nicholls and convey its support his nomination to the position of President and Chief Executive Officer of Defence Construction (1951).

At 4:38 p.m., the sitting was suspended.

At 4:41 p.m., the sitting resumed.

The Committee proceeded to the consideration of matters related to Committee business.

The Chair presented the Fifth Report from the Subcommittee on Agenda and Procedure which read as follows:

### FIFTH REPORT OF THE SUB-COMMITTEE ON AGENDA AND PROCEDURE

The Subcommittee on Agenda and Procedure of the Standing Committee on Government Operations and Estimates has the honour to present its FIFTH REPORT.

The Sub-Committee on Agenda and Procedure of the Standing Committee on Government Operations and Estimates met on Wednesday, October 5, 2005, and has agreed to recommend the following:

It was agreed, — That, pursuant to Standing Order 110 and 111 the Committee proceed to the

examination of the following certificates of nomination:

- Max C. Lewis, proposed candidate for Chairman of the Board of the Royal Canadian Mint
- Ross Nicholls, proposed reappointment as CEO of Defence Construction Canada

It was agreed, - That while Ross Nicholls was before the Committee that the Committee also study the Summaries of the Corporate Plan for 2004-2005 to 2008-2009 and of the Capital and Operating Budgets for 2004-2005 of Defence Construction (1951) Limited, pursuant to the Financial Administration Act, R. S. 1985, c. F-11, sbs. 125(4), referred to the Committee on September 21, 2005.

It was agreed, - That in both cases the Chair of the nominating committee also be invited to discuss the selection process.

It was agreed, - That the Committee invite the Honourable John McCallum, Minister of National Revenue and Minister Responsible for Canada Post Corporation, to discuss follow up to Mr. André Ouellet's expenses as well as governance issues regarding both Canada Post and the Royal Canadian Mint.

It was agreed, - That the Committee invite Ms. Moya Greene to appear before the Committee to discuss general operations at Canada Post as well as issues regarding regional sorting plants.

It was agreed, - That the Committee continue its study of the Service Canada initiative and invite the Honourable Belinda Stronach, Minister of Human Resources and Skills Development and Minister responsible for Democratic Renewal to apprise the Committee of the Service Canada program.

It was agreed, - That the Committee also invite other witnesses such as academics and stakeholders to discuss Service Canada.

It was agreed, - That the Committee invite the Honourable Reg Alcock, President of the Treasury Board, to appear to discuss the proposed Shared Services initiative and to discuss the report on ministerial accountability.

It was agreed, - That the Committee invite representatives from the Office of the Governor General, the Privy Council Office and the Department of Foreign Affairs to discuss the overall expenditure plans of the Office of the Governor General including other related departmental spending and the upcoming travel program of the new Governor General

It was agreed, - That the Committee continue to monitor the progress of Bill C-11 , and that following its passage in the Senate, that the Committee invite the Honourable Reg Alcock, President of the Treasury Board, and others, to participate in a follow-up session regarding plans for its implementation including a communications strategy for public servants and others affected by the legislation.

It was agreed, - That the Committee select several items from the Departmental Program Reports and the Supplementary Estimates for study.

It was agreed, - That the Committee invite Maria Barrados, President of the Public Service Commission before the Committee to discuss funding for Officers of Parliament (as well as the Annual Report of the Public Service Commission referred to the Committee on October 6, 2005).



It was agreed, - That the Committee hold a round table discussion with other Chairs of Committees to discuss the Estimates process.

It was agreed, - That the Committee send a letter to the Privy Council Office ascertain the progress of the settlement agreement given to George Radwanski, former Privacy Commissioner.

Respectfully submitted,

Leon Benoit

Chair

On motion of Joe Preston, it was agreed, — That, the last paragraph of the report be amended as follows: That the Committee send a letter to the Privy Council Office to ascertain the progress of the settlement agreement given to George Radwanski, former Privacy Commissioner and also to obtain the ultimate disposition of the settlement reached with the Honorable David Dingwall and that the Committee be kept apprised of the situation.

On motion of Paul Szabo, it was agreed, — That the Fifth report of the Subcommittee on Agenda and Procedure, as amended, be adopted.

At 4:58 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-10-27 2:30 p.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC.

**Meeting No. 57**

**Monday, October 31, 2005**

---

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on November 25, the Committee [commenced / resumed] its examination of the appointment process for top executives, including members of the board, of Crown corporations, agencies and foundations.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on October 26, 2005, the Committee [commenced / resumed] its examination of governance issues regarding both Canada Post and the Royal Canadian Mint and follow up to the expense claims, settlements and audits of both Hon. André Ouellet and Hon. David Dingwall.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit  
Ken Boshcoff  
Marc Godbout  
Gary Lunn  
Hon. Diane Marleau  
Pat Martin  
Pierre Poilievre  
Joe Preston  
Christian Simard  
Paul Szabo  
Louise Thibault

**ACTING MEMBERS PRESENT:**

Brian Pallister for Gary Lunn  
Yasmin Ratansi for Francis Scarpaleggia

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;  
Tara Gray, Analyst.

**APPEARING:**

Hon. John McCallum, Minister of National Revenue.

**WITNESSES:**

*Privy Council Office:*  
Peter Simeoni, Acting Deputy Secretary to the Cabinet, Senior  
Personnel and Special Projects Secretariat;  
Renée Caron, Director, Appointments and Recruitment, Senior  
Personnel and Special Projects Secretariat.

*Royal Canadian Mint:*  
Marguerite F. Nadeau, Interim President and CEO;  
J. Marc Brûlé, Director, Board of Directors.

*Canada Revenue Agency:*  
Michel Dorais, Commissioner.

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Miriam Burke  
Clerk of the Committee



## MINUTES OF PROCEEDINGS

Meeting No. 57

Monday, October 31, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:32 p.m. this day, in Room 253-D, Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marc Godbout, Gary Lunn, Hon. Diane Marleau, Pat Martin, Pierre Poilievre, Joe Preston, Christian Simard, Paul Szabo and Louise Thibault.

*Acting Members present:* Brian Pallister for Gary Lunn and Yasmin Ratansi for Francis Scarpaleggia.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Appearing:* Hon. John McCallum, Minister of National Revenue.

*Witnesses: Privy Council Office:* Peter Simeoni, Acting Deputy Secretary to the Cabinet, Senior Personnel and Special Projects Secretariat; Renée Caron, Director, Appointments and Recruitment, Senior Personnel and Special Projects Secretariat. *Royal Canadian Mint:* Marguerite F. Nadeau, Interim President and CEO; J. Marc Brûlé, Director, Board of Directors. *Canada Revenue Agency:* Michel Dorais, Commissioner.

Pursuant to Standing Order 108(2) and 108(3)(c)(ix) and the motion adopted by the Committee on November 25, 2005 the Committee resumed its examination of the appointment process for top executives, including members of the board, of Crown corporations, agencies and foundations.

Joe Preston moved, — That the Standing Committee on Government Operations and Estimates calls on David Dingwall, the Minister responsible for Technology Partnership Canada, and Graeme McRae President and CEO from Bioniche to appear at the earliest possible date in order to reexamine David Dingwall's committee testimony from Wednesday, October 19, 2005.

Debate arose thereon.

On motion of Louise Thibault, it was agreed, — That the motion be amended by adding the words "and the Director General of Democracy Watch or his representative" after the word "Bioniche".

The question was put on the motion, as amended, and it was agreed to, by a show of hands: YEAS: 6; NAYS: 5.

Peter Simeoni made a statement and answered questions.

At 4:33 p.m., the sitting was suspended.

At 4:36 p.m., the sitting resumed.

Pursuant to Standing Order 108(2) and 108(3)(c)(ix) and the motion adopted by the Committee on October 26, 2005, the Committee commenced its examination of governance issues regarding both



Canada Post and the Royal Canadian Mint and follow up to the expense claims, settlements and audits of both Hon. André Ouellet and Hon. David Dingwall.

The Minister made a statement and answered questions.

At 5:35 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-11-02 4:34 p.m.

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HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair : Leon Benoit, CPC

**Meeting No. 58**

Wednesday, November 2, 2005

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on October 26, 2005, the Committee commenced its study of the Treasury Board Review of the Responsibilities and Accountabilities of Ministers and Senior Officials.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marc Godbout,  
Gary Lunn,  
Hon. Diane Marleau,  
Pat Martin,  
Pierre Poilievre,  
Joe Preston,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Hon. Denis Paradis for Francis Scarpaleggia,  
and Benoît Sauvageau for Christian Simard.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst;

Tara Gray, Analyst.

**APPEARING:**

Hon. Reg Alcock, President of the Treasury Board.

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Miriam Burke  
Clerk of the Committee

 [Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 58

Wednesday, November 2, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:36 p.m. this day, in Room 253-D, Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marc Godbout, Gary Lunn, Hon. Diane Marleau, Pat Martin, Pierre Poilievre, Joe Preston, Paul Szabo and Louise Thibault.

*Acting Members present:* Hon. Denis Paradis for Francis Scarpaleggia and Benoît Sauvageau for Christian Simard.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Appearing:* Hon. Reg Alcock, President of the Treasury Board.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on October 26, 2005, the Committee commenced its study of the Treasury Board Review of the Responsibilities and Accountabilities of Ministers and Senior Officials.

The Minister made a statement and answered questions.

At 5:34 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-11-03 1:20 p.m.

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HOUSE OF COMMONS OF CANADA  
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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC

**Meeting No. 59**

**Monday, November 14, 2005**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 32(5), the Committee commenced consideration of the Report of the Public Service Commission of Canada for the fiscal year ended March 31, 2005, referred to the Committee on Thursday, October 6, 2005.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Ken Boshcoff,  
Marc Godbout,  
Gary Lunn,  
Hon. Diane Marleau,  
Pierre Poilievre,  
Joe Preston,  
Francis Scarpaleggia,  
Christian Simard,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBER PRESENT:**

Jim Prentice for Leon Benoit.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst.

**WITNESSES:**

*Public Service Commission of Canada:*

Maria Barrados, President;

Mary Clennett, Vice-President, Audit Branch;

Michael Corber, Director General, Audit Operations Directorate;

Jacques M. Pelletier, Vice-President, Services Branch;

Anne-Marie Robinson, Vice-President, Corporate Management Branch.

Maria Barrados made a statement and, with Jacques Pelletier and Michael Corber, answered questions.

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Miriam Burke  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 59

Monday, November 14, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:28 p.m. this day, in Room 269, West Block, the Vice-Chair, Paul Szabo, presiding.

*Members of the Committee present:* Ken Boshcoff, Marc Godbout, Gary Lunn, Hon. Diane Marleau, Pierre Poilievre, Joe Preston, Francis Scarpaleggia, Christian Simard, Paul Szabo and Louise Thibault.

*Acting Members present:* Jim Prentice for Leon Benoit.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst.

*Witnesses: Public Service Commission of Canada:* Maria Barrados, President; Mary Clennett, Vice-President, Audit Branch; Michael Corber, Director General, Audit Operations Directorate; Jacques M. Pelletier, Vice-President, Services Branch; Anne-Marie Robinson, Vice-President, Corporate Management Branch.

Pursuant to Standing Order 32(5), the Committee commenced consideration of the Report of the Public Service Commission of Canada for the fiscal year ended March 31, 2005, referred to the Committee on Thursday, October 6, 2005.

Maria Barrados made a statement and, with Jacques Pelletier and Michael Corber, answered questions.

The Committee proceeded to the consideration of matters related to Committee business.

At 4:55 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-11-15 3:13 p.m.



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38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

President: Leon Benoit, CPC.

**Meeting No. 60**

**Wednesday, November 16, 2005**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Wednesday, October 26, 2005, the Committee [commenced / resumed] its review of Canada Post Activities.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit  
Ken Boshcoff  
Marc Godbout  
Gary Lunn  
Hon. Diane Marleau  
Pat Martin  
Joe Preston  
Francis Scarpaleggia  
Christian Simard  
Paul Szabo  
Louise Thibault



**ACTING MEMBER PRESENT:**

Brian Pallister for Pierre Poilievre

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst.

*As Individual:*

Jay Innes

*The Williams Group:*

Alan Williams, President

**WITNESS:**

*Canada Post Corporation:*

Moya Greene, President and CEO

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Jacques Lahaie  
Committee Clerk

 [Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 60

Wednesday, November 16, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:33 p.m. this day, in Room 253-D, Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marc Godbout, Gary Lunn, Hon. Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Christian Simard, Paul Szabo and Louise Thibault.

*Acting Members present:* Brian Pallister for Pierre Poilievre.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst. *As an Individual:* Jay Innes. *The Williams Group:* Alan Williams, President.

*Witnesses: Canada Post Corporation:* Moya Greene, President and CEO.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Wednesday, October 26, 2005, the Committee commenced its review of Canada Post Activities.

Moya Greene made a statement and answered questions.

At 5:03 p.m., the sitting was suspended.

At 5:07 p.m., the sitting resumed in camera.

The Committee proceeded to the consideration of matters related to Committee business.

It was agreed, — That the Committee not proceed with the proposal of Stornoway Productions.

It was agreed, — That the Committee waive further consideration of the certificate of nomination of Max C. Lewis and convey its support for his nomination to the position of Chairperson of the Board of Directors of the Royal Canadian Mint.

It was agreed, — That the Chair write a letter to Louis Proulx indicating that the Committee is not satisfied with his response to the request of October 24 that an appropriate review be done of all CVs submitted pursuant to the notice in the Canada Gazette; and that the Clerk of Price Council Office be copied.

At 5:29 p.m., the Committee adjourned to the call of the Chair.

Jacques Lahaie  
Committee Clerk



HOUSE OF COMMONS OF CANADA  
38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC

**Meeting No. 61**

**Monday, November 21, 2005**

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**IN CAMERA**





## MINUTES OF PROCEEDINGS

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Meeting No. 61

Monday, November 21, 2005

The Standing Committee on Government Operations and Estimates met *in camera* at 3:32 p.m. this day, in Room 237-C, Centre Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marc Godbout, Gary Lunn, Hon. Diane Marleau, Pierre Poilievre, Joe Preston, Francis Scarpaleggia, Christian Simard, Paul Szabo and Louise Thibault.

*Acting Members present:* Dave Batters for Pierre Poilievre and Massimo Pacetti for Marc Godbout.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

The Committee proceeded to the consideration of matters related to Committee business.

It was agreed, — That Committee send for the Technology Partnerships Canada contract between Industry Canada and Bioniche Life Sciences Inc.

It was agreed, — That further to the motion agreed to on October 31, the Committee call on David Dingwall; the President and CEO of Bioniche Life Sciences; Minister of Industry; and the Director General of Democracy Watch to appear on either Thursday, November 24 at 11:00 a.m. or Monday, November 28 at 3:30 p.m. and that the meeting proceed provided at least one of the following can attend: David Dingwall; the Minister of Industry; and the President and CEO of Bioniche.

At 4:23 p.m., the Committee adjourned to the call of the Chair.

Miriam Burke  
Clerk of the Committee

2005-11-29 8:21 a.m.

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38th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Leon Benoit, CPC.

**Meeting No. 62**

**Monday, November 28, 2005**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on October 31, 2005, the Committee [commenced / resumed] its examination of David Dingwall's committee testimony from Wednesday, October 19, 2005

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Leon Benoit,  
Ken Boshcoff,  
Marc Godbout,  
Gary Lunn,  
Hon. Diane Marleau,  
Pat Martin,  
Joe Preston,  
Francis Scarpaleggia,  
Christian Simard,  
Paul Szabo  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Odina Desrochers for Christian Simard,  
Odina Desrochers for Louise Thibault,

Hon. Claude Drouin for Paul Szabo,  
and James Rajotte for Pierre Poilievre.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;  
Tara Gray, Analyst.

**WITNESSES:**

*Bioniche Life Sciences:*  
Graeme McRae, President and CEO.

*Department of Industry:*  
Tom Wright, Executive Director, Technology Partnerships  
Canada.

*Democracy Watch:*  
Duff Conacher, Coordinator.

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Miriam Burke  
Clerk of the Committee



## MINUTES OF PROCEEDINGS

Meeting No. 62

Monday, November 28, 2005

The Standing Committee on Government Operations and Estimates met in a televised session at 3:34 p.m. this day, in Room 269, West Block, the Chair, Leon Benoit, presiding.

*Members of the Committee present:* Leon Benoit, Ken Boshcoff, Marc Godbout, Gary Lunn, Hon. Diane Marleau, Pat Martin, Joe Preston, Francis Scarpaleggia, Christian Simard, Paul Szabo and Louise Thibault.

*Acting Members present:* Odina Desrochers for Christian Simard, Odina Desrochers for Louise Thibault, Hon. Claude Drouin for Paul Szabo and James Rajotte for Pierre Poilievre.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Tara Gray, Analyst.

*Witnesses: Bioniche Life Sciences:* Graeme McRae, President and CEO. *Department of Industry:* Tom Wright, Executive Director, Technology Partnerships Canada. *Democracy Watch:* Duff Conacher, Coordinator.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on October 31, 2005, the Committee commenced its examination of David Dingwall's committee testimony from Wednesday, October 19, 2005.

Graeme McRae, Tom Wright and Duff Conacher made statements and answered questions.

At 5:18 p.m., the sitting was suspended.

At 5:21 p.m., the sitting resumed.

The Committee proceeded to the consideration of matters related to Committee business.

Pat Martin moved, — That David Dingwall be summoned to attend and give evidence before this Committee at 9:00 a.m. on Tuesday, November 29, 2005.

After debate, the question was put on the motion and it was agreed to, by a show of hands: YEAS: 9; NAYS: 1.

Diane Marleau moved, — That before taking-up any other business, the Standing Committee on Government Operations and Estimates shall complete its consideration of the Supplementary Estimates (A).

The question was put on the motion and it was agreed to, by a show of hands: YEAS: 7; NAYS: 1.

At 5:44 p.m., the Committee adjourned to the call of the Chair.



Miriam Burke  
Clerk of the Committee

2005-11-30 12:06 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau, Lib.

**Meeting No. 1**

**Thursday, May 4, 2006**

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**ORDER OF THE DAY:**

The Clerk of the Committee presided over the election of a Chair.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht  
Omar Alghabra  
Raymond Bonin  
Daryl Kramp  
Hon. Diane Marleau  
Peggy Nash  
Caroline St-Hilaire  
Louise Thibault  
Mike Wallace  
Chris Warkentin

**ACTING MEMBERS PRESENT:**

Luc Harvey for James Moore  
Massimo Pacetti for Hon. Joseph Volpe



**IN ATTENDANCE:**

*House of Commons:*

Eugene Morawski, Committee Clerk

*Library of Parliament:*

Philippe Le Goff, Analyst

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Bibiane Ouellette  
Clerk of the Committee

 [Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 1

Thursday, May 4, 2006

The Standing Committee on Government Operations and Estimates met at 9:05 a.m. this day, in Room 269, West Block, for the purpose of electing a Chair, pursuant to Standing Order 106(1).

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, Peggy Nash, Caroline St-Hilaire, Louise Thibault, Mike Wallace and Chris Warkentin.

*Acting Members present:* Luc Harvey for James Moore and Massimo Pacetti for Hon. Joseph Volpe.

*In attendance: House of Commons:* Eugene Morawski, Committee Clerk. *Library of Parliament:* Philippe Le Goff, Analyst.

The Clerk of the Committee presided over the election of a Chair.

On motion of Raymond Bonin, it was agreed, — That Hon. Diane Marleau be elected Chair of the Committee.

The Clerk of the Committee presided over the election of the Vice-Chairs.

On motion of Mike Wallace, it was agreed, — That Daryl Kramp be elected First Vice-Chair of the Committee.

On motion of Louise Thibault, it was agreed, — That Peggy Nash be elected Second Vice-Chair of the Committee.

Hon. Diane Marleau took the Chair.

On motion of Raymond Bonin, it was agreed, — That the Committee retain, as needed and at the discretion of the Chair, the services of one or more analysts from the Library of Parliament to assist it in its work.

On motion of Mike Wallace, it was agreed, — That the Subcommittee on Agenda and Procedure be composed of the Chair, the two Vice-Chairs and a member of the other opposition party.

On motion of Raymond Bonin, it was agreed, — That the Chair be authorized to hold meetings to receive evidence and to have that evidence printed when a quorum is not present, provided that at least three members are present, including one member of the opposition and one member of the government party.

On motion of Chris Warkentin, it was agreed, — That the Clerk of the Committee be authorized to distribute to the members of the Committee only documents that are available in both official languages.

On motion of Raymond Bonin, it was agreed, — That the Clerk of the Committee be authorized to make the necessary arrangements to provide working meals for the Committee and its subcommittees.

On motion of Mike Wallace, it was agreed, — That witnesses be given five (5) to ten (10) minutes to make their opening statement; that, at the discretion of the Chair, during the questioning of witnesses, there be allocated seven (7) to eight (8) minutes for the first questioner of each party, including the response of the witness, as follows: Liberal Party, Bloc Québécois, Conservative Party, New Democratic Party, Liberal Party and Conservative Party; and that thereafter, five (5) minutes, including the response of the witness, be allocated to each party as follows: Liberal Party, Bloc Québécois, Conservative Party, Liberal Party, Conservative Party, Bloc Québécois, New Democratic Party, Conservative Party, Liberal Party, Conservative Party, Liberal Party, Conservative Party.

On motion of Massimo Pacetti, it was agreed, — That, if requested, reasonable travel, accommodation and living expenses be reimbursed to witnesses, not exceeding two representatives per organization; and that, in exceptional circumstances, payment for more representatives be made at the discretion of the Chair.

On motion of Mike Wallace, it was agreed, — That, unless otherwise ordered, each Committee member be allowed to be accompanied by one staff person at an in camera meeting.

On motion of Harold Albrecht, it was agreed, — That one copy of the transcript of each in camera meeting be kept in the Committee Clerk's office for consultation by members of the Committee.

On motion of Mike Wallace, it was agreed, — That 48 hours' notice be required for any substantive motion to be considered by the Committee, unless the substantive motion relates directly to business then under consideration; and that the notice of motion be filed with the Clerk of the Committee and distributed to members in both official languages.

On motion of Mike Wallace, it was agreed on division, — That on Tuesday, May 9, 2006, the Committee hold a briefing session pertaining to the mandate of the Committee and that on Thursday, May 11, 2006, the Committee invite Mr. Gwyn Morgan to appear before the Committee, and that the meeting be televised, if possible.

At 10:04 a.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/05/05 11:40 a.m.

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HOUSE OF COMMONS OF CANADA  
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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau, Lib.

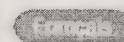
**Meeting No. 2**

**Tuesday, May 9, 2006**

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**IN CAMERA**



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## MINUTES OF PROCEEDINGS

Meeting No. 2

Tuesday, May 9, 2006

The Standing Committee on Government Operations and Estimates met *in camera* at 9:04 a.m. this day, in Room 362, East Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Daryl Kramp, Hon. Diane Marleau, Peggy Nash, Caroline St-Hilaire, Louise Thibault, Mike Wallace and Chris Warkentin.

*Acting Members present:* Wajid Khan for Hon. Joseph Volpe and Paul Szabo for Raymond Bonin.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

The Committee proceeded to the consideration of matters related to Committee business.

The Chair presented the First Report from the Subcommittee on Agenda and Procedure which read as follows:

Subcommittee on Agenda and Procedure of the Standing Committee on Government Operations and Estimates has the honour to present its FIRST REPORT

Your Subcommittee met on Monday, May 8, 2006, to consider the business of the Committee and agreed to make the following recommendations:

1. That the Committee hold a briefing session with Treasury Board officials on the Estimates documents;
2. That the Auditor General of Canada be invited to appear before the Committee following the tabling of her Status Report on May 16, 2006; 2.
3. That Canada Post be invited to appear to discuss its future
4. That the Public Service Commission, Public Service Alliance Commission and the Professional Institute of the Public Service Commission's be invited to appear before the Committee to discuss the Public Service of Canada's new mandate;
5. That the Committee examine the use of Governor General Special Warrants;
6. That the Committee invite officials of the Department of Public Works and Government Services to discuss procurement process, industrial parks and regional offices
7. That the Committee examine the relocation of federal public servants to the regions;
8. That the Committee examine policies of Crown Corporations regarding reimbursement of expenses;
9. That the Committee examine certain issues regarding aboriginal affairs;

10. That the Committee invite Senator Paul Massicotte to appear before the Committee;
11. That the Committee examine expenses regarding public opinion polling;
12. That the Committee examine the Main Estimates of the main departments, agencies and Crown Corporations within the Committee's mandate including the Governor General of Canada;

Respectfully submitted,

DIANE MARLEAU

Chair

On motion of Daryl Kramp, it was agreed, — That the report be adopted.

At 10:06 a.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/05/12 10:35 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau. Lib.

**Meeting No. 3**

**Thursday, May 11, 2006**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee [proceeded to / resumed] a briefing on the Estimates documents.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Daryl Kramp,  
Hon. Diane Marleau,  
Peggy Nash,  
Caroline St-Hilaire,  
Louise Thibault,  
Mike Wallace  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Blaine Calkins for James Moore,  
and Lui Temelkovski for Hon. Joseph Volpe.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;  
Guy Beaumier, Analyst.



**WITNESSES:**

*Treasury Board of Canada Secretariat:*

Laura Danagher, Executive Director, Expenditure Management  
Sector, Expenditure Operations and Estimates Division;  
David Moloney, Assistant Secretary, Expenditure Management  
Sector.

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Bibiane Ouellette  
Clerk of the Committee

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## MINUTES OF PROCEEDINGS

Meeting No. 3

Thursday, May 11, 2006

The Standing Committee on Government Operations and Estimates met at 9:02 a.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Daryl Kramp, Hon. Diane Marleau, Peggy Nash, Caroline St-Hilaire, Louise Thibault, Mike Wallace and Chris Warkentin.

*Acting Members present:* Blaine Calkins for James Moore and Lui Temelkovski for Hon. Joseph Volpe.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Guy Beaumier, Analyst.

*Witnesses: Treasury Board of Canada Secretariat:* Laura Danagher, Executive Director, Expenditure Management Sector, Expenditure Operations and Estimates Division; David Moloney, Assistant Secretary, Expenditure Management Sector.

The Committee proceeded to the consideration of future business.

It was agreed, — That when the Auditor General of Canada appears before the Committee on May 30 and June 1, 2006, to examine Chapters 1, 4 and 7 of her Report, that officials from the relevant Departments also appear.

It was agreed, — That the President of the Treasury Board of Canada appear before the Committee before the end of June.

It was agreed, — That members of the Canadian Postal Workers appear before the Committee.

Pursuant to Standing Order 108(2), the Committee proceeded to a briefing on the Estimates documents.

David Moloney made a statement and, with Laura Danagher, answered questions.

At 10:49 a.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/05/12 8:43 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau, Lib.

**Meeting No. 4**

**Tuesday, May 16, 2006**

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**ORDER OF THE DAY:**

Pursuant to Standing Orders 110 and 111, the Committee [commenced / resumed] consideration of the certificate of nomination of Gwyn Morgan to the position of Chairperson of the Public Appointments Commission which was referred to the Committee on Monday, April 24, 2006.

**MEMBERS OF THE COMMITTEE PRESENT:**

Omar Alghabra,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Peggy Nash,  
Caroline St-Hilaire,  
Louise Thibault,  
Hon. Joseph Volpe  
and Mike Wallace.

**ACTING MEMBERS PRESENT:**

Diane Ablonczy for Harold Albrecht,  
and Jason Kenney for Chris Warkentin.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst;

Guy Beaumier, Analyst.

**WITNESSES:**

*As an Individual:*

Gwyn Morgan.

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Bibiane Ouellette  
Clerk of the Committee



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## MINUTES OF PROCEEDINGS

Meeting No. 4

Tuesday, May 16, 2006

The Standing Committee on Government Operations and Estimates met at 9:02 a.m. this day, in Room 209, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Omar Alghabra, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Peggy Nash, Caroline St-Hilaire, Louise Thibault, Hon. Joseph Volpe and Mike Wallace.

*Acting Members present:* Diane Ablonczy for Harold Albrecht and Jason Kenney for Chris Warkentin.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Guy Beaumier, Analyst.

*Witnesses: As an individual:* Gwyn Morgan.

Pursuant to Standing Orders 110 and 111, the Committee commenced consideration of the certificate of nomination of Gwyn Morgan to the position of Chairperson of the Public Appointments Commission which was referred to the Committee on Monday, April 24, 2006.

Gwyn Morgan made a statement and answered questions.

At 10:55 a.m., the sitting was suspended.

At 10:56 a.m., the sitting resumed.

Peggy Nash moved, — That the Committee report to the House the following:

That, due to the fact that Mr. Gwyn Morgan has insufficient qualifications and competence related to the proposed appointment as Chairperson of the Public Appointments Commission, this Committee calls on the Prime Minister to withdraw Mr. Morgan's appointment immediately.

Debate arose thereon.

Louise Thibault moved, — That the motion be amended by replacing the words "has insufficient qualifications and competence related to" with the words "is unsuitable for".

After debate, the question was put on the motion, as amended, and it was agreed to, by a show of hands: YEAS: 6; NAYS: 5.

At 11:09 a.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/05/16 4:03 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau, Lib.

**Meeting No. 5**

**Tuesday, May 30, 2006**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee [commenced / resumed] study of Chapter 4 of the Auditor General's Report.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht  
Omar Alghabra  
Raymond Bonin  
Daryl Kramp  
Hon. Diane Marleau  
Peggy Nash  
Caroline St-Hilaire  
Louise Thibault  
Mike Wallace  
Chris Warkentin

**ACTING MEMBERS PRESENT:**

Yasmin Ratansi for Hon. Joseph Volpe  
Dave Van Kesteren for James Moore



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## MINUTES OF PROCEEDINGS

Meeting No. 5

Tuesday, May 30, 2006

The Standing Committee on Government Operations and Estimates met in a televised session at 9:01 a.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, Peggy Nash, Caroline St-Hilaire, Louise Thibault, Mike Wallace and Chris Warkentin.

*Acting Members present:* Yasmin Ratansi for Hon. Joseph Volpe and Dave Van Kesteren for James Moore.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Office of the Auditor General of Canada:* Sheila Fraser, Auditor General ; Peter Kasurak, Senior Principal. *As an individual:* William V. Baker, Former Commissioner , Canada Firearms Centre. *Treasury Board of Canada Secretariat:* John Morgan, Acting Assistant Comptroller General, Financial Management and Analysis Sector, Office of the Comptroller General; Charles-Antoine St-Jean, Comptroller General of Canada. *Department of Public Works and Government Services:* Ian Bennett, Acting Assistant Deputy Minister, Acquisitions Branch. *Department of Justice:* John Sims, Deputy Minister and Deputy Attorney General.

Pursuant to Standing Order 108(2), the Committee commenced study of Chapter 4 of the Auditor General's Report.

Sheila Fraser, William V. Baker and Ian Bennett made statements and, with the other witnesses, answered questions.

The Committee proceeded to the consideration of matters related to Committee business.

Louise Thibault moved, — That this Committee call on the Government to immediately proclaim *An Act to establish a procedure for the disclosure of wrongdoings in the public sector, including the protection of persons who disclose the wrongdoings*.

The question was put on the motion and it was negatived, by a show of hands: YEAS: 4; NAYS: 6.

At 11:04 a.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/05/30 3:39 p.m.



**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst

Philippe Le Goff, Analyst

**WITNESSES:**

*Office of the Auditor General of Canada:*

Sheila Fraser, Auditor General

Peter Kasurak, Senior Principal

*As an Individual:*

William V. Baker, Former Commissioner , Canada Firearms  
Centre

*Treasury Board of Canada Secretariat:*

John Morgan, Acting Assistant Comptroller General, Financial  
Management and Analysis Sector, Office of the Comptroller  
General

Charles-Antoine St-Jean, Comptroller General of Canada

*Department of Public Works and Government Services:*

Ian Bennett, Acting Assistant Deputy Minister, Acquisitions  
Branch

*Department of Justice:*

John Sims, Deputy Minister and Deputy Attorney General

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Bibiane Ouellette  
Clerk of the Committee

HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 6**

**Thursday, June 1, 2006**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee [commenced / resumed] its study of Chapter 7 of the Auditor General's Report.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
Peggy Nash,  
Louise Thibault,  
Mike Wallace  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Sukh Dhaliwal for Hon. Joseph Volpe,  
and Peter Goldring for James Moore.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Office of the Auditor General of Canada:*

Sheila Fraser, Auditor General;  
Ronnie Campbell, Assistant Auditor General;  
Bruce Sloan, Principal.

*Department of Public Works and Government Services:*

David Marshall, Deputy Minister;  
Tim McGrath, Acting Assistant Deputy Minister, Real Property  
Branch.

*Treasury Board of Canada Secretariat:*

Jim Libbey, Executive Director, Financial Systems Acceptance  
Authority, Office of the Comptroller General;  
Blair James, Executive Director, Assets & Acquired Services  
Directorate, Government Operations Sector.

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Bibiane Ouellette  
Clerk of the Committee

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## MINUTES OF PROCEEDINGS

Meeting No. 6

Thursday, June 1, 2006

The Standing Committee on Government Operations and Estimates met at 9:00 a.m. this day, in Room 112-N, Centre Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, Peggy Nash, Louise Thibault, Mike Wallace and Chris Warkentin.

*Acting Members present:* Sukh Dhaliwal for Hon. Joseph Volpe and Peter Goldring for James Moore.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst.

*Witnesses: Office of the Auditor General of Canada:* Sheila Fraser, Auditor General; Ronnie Campbell, Assistant Auditor General; Bruce Sloan, Principal. *Department of Public Works and Government Services:* David Marshall, Deputy Minister; Tim McGrath, Acting Assistant Deputy Minister, Real Property Branch. *Treasury Board of Canada Secretariat:* Jim Libbey, Executive Director, Financial Systems Acceptance Authority, Office of the Comptroller General; Blair James, Executive Director, Assets & Acquired Services Directorate, Government Operations Sector.

Pursuant to Standing Order 108(2), the Committee commenced its study of Chapter 7 of the Auditor General's Report.

Sheila Fraser and David Marshall made statements and, with the other witnesses answered questions.

At 10:58 a.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/06/01 3:04 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 7**

**Tuesday, June 6, 2006**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee [commenced / resumed] its study of the future of the Canada Post Corporation.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
Peggy Nash,  
Caroline St-Hilaire,  
Louise Thibault,  
Mike Wallace  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Cheryl Gallant for James Moore,  
and Marcel Proulx for Hon. Joseph Volpe.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst.

**WITNESSES:**

*Canadian Union of Postal Workers:*

Geoff Bickerton, Director of Research;

Deborah Bourque, National President.

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Bibiane Ouellette  
Clerk of the Committee



## MINUTES OF PROCEEDINGS

Meeting No. 7

Tuesday, June 6, 2006

The Standing Committee on Government Operations and Estimates met at 9:00 a.m. this day, in Room 209, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, Peggy Nash, Caroline St-Hilaire, Louise Thibault, Mike Wallace and Chris Warkentin.

*Acting Members present:* Cheryl Gallant for James Moore and Marcel Proulx for Hon. Joseph Volpe.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst.

*Witnesses: Canadian Union of Postal Workers:* Geoff Bickerton, Director of Research; Deborah Bourque, National President.

Pursuant to Standing Order 108(2), the Committee commenced its study of the future of the Canada Post Corporation.

Deborah Bourque made a statement and, with the other witness, answered questions.

The Committee proceeded to the consideration of matters related to Committee business.

Omar Alghabra moved, — That the Committee report to the House that it recommends that the acquisition, by purchase or lease, of any significant property, such as the former JDS Uniphase campus in Ottawa by the Government of Canada for use by its departments and agencies, be the result of a competitive public call for tenders process.

On motion of Louise Thibault, it was agreed, — That the motion be amended in French only by replacing the word “considérables” with the words “immobiliers d'importance”.

After debate, the question was put on the motion, as amended, and it was agreed to, by a show of hands: YEAS: 6; NAYS: 5.

At 10:54 a.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/06/06 4:33 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 8**

**Thursday, June 8, 2006**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 81(4), the Committee [commenced / resumed] consideration of the Main Estimates 2006-2007: Votes 1, 5 and 10 under PUBLIC WORKS AND GOVERNMENT SERVICES referred to the Committee on Tuesday, April 25, 2006.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Peggy Nash,  
Caroline St-Hilaire,  
Louise Thibault,  
Mike Wallace  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Marcel Proulx for Hon. Joseph Volpe.



**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst.

**APPEARING:**

Hon. Michael M. Fortier, Minister of Public Works and Government Services.

**WITNESSES:**

*Department of Public Works and Government Services:*

David Marshall, Deputy Minister;

Yvette Aloïsi, Associate Deputy Minister;

Ian Bennett, Acting Assistant Deputy Minister, Acquisitions Branch;

Tim McGrath, Acting Assistant Deputy Minister, Real Property Branch;

Mike Hawkes, Chief Financial Officer.

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Bibiane Ouellette  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 8

Thursday, June 8, 2006

Standing Committee on Government Operations and Estimates met at 8:00 a.m. this day, in Room 209, West Block, Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Peggy Nash, Caroline St-Hilaire, Louise Thibault, Mike Wallace and Chris Warkentin.

*Guest Members present:* Marcel Proulx for Hon. Joseph Volpe.

*Attendance: Library of Parliament:* Philippe Le Goff, Analyst.

*Attending:* Hon. Michael M. Fortier, Minister of Public Works and Government Services.

*Witnesses: Department of Public Works and Government Services:* David Marshall, Deputy Minister; Yvette Aloïsi, Associate Deputy Minister; Ian Bennett, Acting Assistant Deputy Minister, Acquisitions Branch; Tim McGrath, Acting Assistant Deputy Minister, Real Property Branch; Mike Hawkes, Chief Financial Officer.

Pursuant to Standing Order 81(4), the Committee commenced consideration of the Main Estimates 2006-2007: Votes 1, 5 and 10 under PUBLIC WORKS AND GOVERNMENT SERVICES referred to the Committee on Tuesday, April 25, 2006.

1. Michael M. Fortier made a statement and, with the other witnesses, answered questions.

At 9:56 a.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

6/06/08 2:21 p.m.



HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 9**

**Tuesday, June 13, 2006**

---

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee [commenced / resumed] its study of Chapter 1 of the Auditor General's Report.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Hon. Navdeep Bains,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
Peggy Nash,  
Caroline St-Hilaire,  
Louise Thibault,  
Mike Wallace  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Dave Van Kesteren for James Moore.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;

Guy Beaumier, Analyst.

**WITNESSES:**

*Office of the Auditor General of Canada:*

Sheila Fraser, Auditor General;  
Douglas Timmins, Assistant Auditor General;  
Clyde MacLellan, Principal.

*Treasury Board of Canada Secretariat:*

Charles-Antoine St-Jean, Comptroller General of Canada, Office  
of the Comptroller General;  
Bill Matthews, Senior Director, Financial Management and  
Analysis Sector, Office of the Comptroller General;  
David Moloney, Senior Assistant Secretary, Expenditure  
Management Sector.

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Bibiane Ouellette  
Clerk of the Committee



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## MINUTES OF PROCEEDINGS

Meeting No. 9

Tuesday, June 13, 2006

The Standing Committee on Government Operations and Estimates met at 9:00 a.m. this day, in Room 209, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Hon. Navdeep Bains, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, Peggy Nash, Caroline St-Hilaire, Louise Thibault, Mike Wallace and Chris Warkentin.

*Acting Members present:* Dave Van Kesteren for James Moore.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Guy Beaumier, Analyst.

*Witnesses: Office of the Auditor General of Canada:* Sheila Fraser, Auditor General; Douglas Timmins, Assistant Auditor General; Clyde MacLellan, Principal. *Treasury Board of Canada Secretariat:* Charles-Antoine St-Jean, Comptroller General of Canada, Office of the Comptroller General; Bill Matthews, Senior Director, Financial Management and Analysis Sector, Office of the Comptroller General; David Moloney, Assistant Secretary, Expenditure Management Sector.

Pursuant to Standing Order 108(2), the Committee commenced its study of Chapter 1 of the Auditor General's Report.

Sheila Fraser, Charles-Antoine St-Jean and David Moloney made statements and, with the other witnesses, answered questions.

At 10:53 a.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/06/13 3:00 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 10**

**Thursday, June 15, 2006**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee [commenced / resumed] its study on the New mandate of the Public Service Commission.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Hon. Navdeep Bains,  
Daryl Kramp,  
Hon. Diane Marleau,  
Peggy Nash,  
Caroline St-Hilaire,  
Louise Thibault,  
Mike Wallace  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Peter Goldring for James Moore.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst;  
Guy Beaumier, Analyst.

**WITNESSES:**

*Public Service Commission of Canada:*

Maria Barrados, President;  
Linda Gobeil, Senior Vice-President, Policy Branch;  
Donald Lemaire, Vice-President, Services Branch.

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Bibiane Ouellette  
Clerk of the Committee



## MINUTES OF PROCEEDINGS

Meeting No. 10

Thursday, June 15, 2006

The Standing Committee on Government Operations and Estimates met at 9:02 a.m. this day, in Room 701, La Promenade Building, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Hon. Navdeep Bains, Daryl Kramp, Hon. Diane Marleau, Peggy Nash, Caroline St-Hilaire, Louise Thibault, Mike Wallace and Chris Warkentin.

*Acting Members present:* Peter Goldring for James Moore.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Guy Beaumier, Analyst.

*Witnesses: Public Service Commission of Canada:* Maria Barrados, President; Linda Gobeil, Senior Vice-President, Policy Branch; Donald Lemaire, Vice-President, Services Branch.

Pursuant to Standing Order 108(2), the Committee commenced its study on the new mandate of the Public Service Commission.

Maria Barrados made a statement and, with the other witnesses, answered questions.

The Committee proceeded to the consideration of matters related to Committee business.

On motion of Omar Alghabra, it was agreed, — That the Committee report to the House that it calls on the government to evaluate how to implement accrual-based budgeting and appropriations by 2009 and;

That the Committee's Fall agenda be set aside to extensively study the implementation of accrual accounting with view to make a recommendation to the House prior to December 2006.

At 10:48 a.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/06/15 2:15 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 11**

**Tuesday, June 20, 2006**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 81(4), the Committee [commenced / resumed] consideration of the Main Estimates 2006-2007: Votes 1, 5, 10 and 20 under TREASURY BOARD SECRETARIAT referred to the Committee on Tuesday, April 25, 2006.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
Peggy Nash,  
Louise Thibault,  
Mike Wallace  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Paul Dewar for Peggy Nash,  
Mark Holland for Hon. Navdeep Bains,  
Richard Nadeau for Caroline St-Hilaire,  
Marcel Proulx for Hon. Navdeep Bains,

Yasmin Ratansi for Omar Alghabra,  
Benoît Sauvageau for Caroline St-Hilaire,  
and Dave Van Kesteren for James Moore.

**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**APPEARING:**

Hon. John Baird, President of the Treasury Board.

**WITNESSES:**

*Treasury Board of Canada Secretariat:*

Coleen Volk, Assistant Deputy Minister, Corporate Services  
Branch;

Hélène Laurendeau, Assistant Secretary, Labour Relations &  
Compensation Operations;

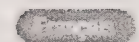
David Moloney, Senior Assistant Secretary, Expenditure  
Management Sector;

Charles-Antoine St-Jean, Comptroller General of Canada, Office  
of the Comptroller General;

Linda Lizotte-MacPherson, Associate Secretary.

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Bibiane Ouellette  
Clerk of the Committee

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## MINUTES OF PROCEEDINGS

Meeting No. 11

Tuesday, June 20, 2006

The Standing Committee on Government Operations and Estimates met in a televised session at 9:02 a.m. this day, in Room 253-D, Centre Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, Peggy Nash, Louise Thibault, Mike Wallace and Chris Warkentin.

*Acting Members present:* Paul Dewar for Peggy Nash, Mark Holland for Hon. Navdeep Bains, Richard Nadeau for Caroline St-Hilaire, Marcel Proulx for Hon. Navdeep Bains, Yasmin Ratansi for Omar Alghabra, Benoît Sauvageau for Caroline St-Hilaire and Dave Van Kesteren for James Moore.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Appearing:* Hon. John Baird, President of the Treasury Board.

*Witnesses: Treasury Board of Canada Secretariat:* Coleen Volk, Assistant Deputy Minister, Corporate Services Branch; Hélène Laurendeau, Assistant Secretary, Labour Relations & Compensation Operations; David Moloney, Senior Assistant Secretary, Expenditure Management Sector; Charles-Antoine St-Jean, Comptroller General of Canada, Office of the Comptroller General; Linda Lizotte-MacPherson, Associate Secretary.

Pursuant to Standing Order 81(4), the Committee commenced consideration of the Main Estimates 2006-2007: Votes 1, 5, 10 and 20 under TREASURY BOARD SECRETARIAT referred to the Committee on Tuesday, April 25, 2006.

Hon. John Baird and the other witnesses answered questions.

The Committee proceeded to the consideration of matters related to Committee business.

Louise Thibault moved, — That the Committee report to the House the following motion:

That the government should make a commitment, starting now, to divide federal Public Service, government agency and Crown corporation jobs between Ottawa and Gatineau, respecting without exception the proportion of 75/25 that was agreed upon by the federal Cabinet in 1984, and making a strict rule of signing competitive leases; and

That starting in 2007 the government report annually to the House on progress achieved in correcting the persisting inequity on the one hand and establishing an integrated plan of concrete actions for meeting and maintaining the 1984 objective on the other.

Debate arose thereon.

Chris Warkentin moved, — That the motion be amended by replacing the words “corporation jobs” with the words “real estate”.

After debate, the question was put on the amendment of Chris Warkentin and it was agreed to, by a show of hands: YEAS: 6; NAYS: 5.

Marcel Proulx moved, — That the motion be amended by adding in the first paragraph after the word “commitment” the following:

“in the National Capital Region, starting now, to divide federal Public Service, government agency and Crown corporation jobs between Ottawa and Gatineau, primarily departments, departmental corporations or other bodies referred to in the Bank of Canada Act, the Broadcasting Act, the Canada Council for the Arts Act, the International Centre for Human Rights and Democratic Development Act, the International Development Research Centre Act, the National Defence Act, the Parliamentary Employment and Staff Relations Act and the Telefilm Canada Act, or in any schedule to the Financial Administration Act, to meet a standard whereby at least 25 per cent of positions are located on the Quebec side of the National Capital Region, as agreed to in 1984 by the federal cabinet, primarily by purchasing or leasing real estate through a competitive public call for tender process”

and in the second paragraph after the words “progress achieved” the following:

“by preparing an annual statistical summary of all public sector positions in the National Capital Region, including their locations and any movement of those positions in the previous fiscal year, which shall be laid before the House of Commons and made available to the public through a posting on the Government of Canada website, within four months after the end of each fiscal year, and by taking the necessary steps to ensure as soon as practicable as positions are filled in the public service, and in any case not later than December 31, 2010, that the 25/75 standard is implemented and respected”.

Debate arose thereon.

It was agreed, — That debate on the motion continue at its next meeting.

At 11:02 a.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/06/22 1:59 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 12**

**Thursday, June 22, 2006**

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**ORDER OF THE DAY:**

The Committee proceeded to the consideration of matters related to Committee business.

Pursuant to Standing Order 108(2), the Committee [proceeded to / resumed] a briefing on the future of the Canada Post Corporation.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Hon. Navdeep Bains,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Peggy Nash,  
Louise Thibault,  
Mike Wallace  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Hon. Joe Comuzzi for Hon. Navdeep Bains,  
Richard Nadeau for Caroline St-Hilaire,  
Marcel Proulx for Hon. Navdeep Bains,

and Lui Temelkovski for Omar Alghabra.

**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Canada Post Corporation:*

Moya Greene, President and Chief Executive Officer.

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Bibiane Ouellette  
Clerk of the Committee

 [Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 12

Thursday, June 22, 2006

The Standing Committee on Government Operations and Estimates met at 9:02 a.m. this day, in Room 308, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Hon. Navdeep Bains, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Peggy Nash, Louise Thibault, Mike Wallace and Chris Warkentin.

*Acting Members present:* Hon. Joe Comuzzi for Hon. Navdeep Bains, Richard Nadeau for Caroline St-Hilaire, Marcel Proulx for Hon. Navdeep Bains and Lui Temelkovski for Omar Alghabra.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Canada Post Corporation:* Moya Greene, President and Chief Executive Officer.

The Committee proceeded to the consideration of matters related to Committee business.

The Committee resumed consideration of the motion of Marcel Proulx, — That the motion be amended by adding in the first paragraph after the word “commitment” the following:

“in the National Capital Region, starting now, to divide federal Public Service, government agency and Crown corporation jobs between Ottawa and Gatineau, primarily departments, departmental corporations or other bodies referred to in the Bank of Canada Act, the Broadcasting Act, the Canada Council for the Arts Act, the International Centre for Human Rights and Democratic Development Act, the International Development Research Centre Act, the National Defence Act, the Parliamentary Employment and Staff Relations Act and the Telefilm Canada Act, or in any schedule to the Financial Administration Act, to meet a standard whereby at least 25 per cent of positions are located on the Quebec side of the National Capital Region, as agreed to in 1984 by the federal cabinet, primarily by purchasing or leasing real estate through a competitive public call for tender process”

and in the second paragraph after the words “progress achieved” the following:

“by preparing an annual statistical summary of all public sector positions in the National Capital Region, including their locations and any movement of those positions in the previous fiscal year, which shall be laid before the House of Commons and made available to the public through a posting on the Government of Canada website, within four months after the end of each fiscal year, and by taking the necessary steps to ensure as soon as practicable as positions are filled in the public service, and in any case not later than December 31, 2010, that the 25/75 standard is implemented and respected”.

The debate continued.

The question was put on the motion and it was negatived on the following recorded division: YEAS: Omar Alghabra, Raymond Bonin, Richard Nadeau, Marcel Proulx, Louise Thibault — 5; NAYS: Harold Albrecht, Daryl Kramp, James Moore, Peggy Nash, Mike Wallace, Chris Warkentin — 6.

The Committee resumed consideration of the motion, as amended, of Louise Thibault, — That the Committee report to the House the following motion:

That the government should make a commitment, starting now, to divide federal Public Service, government agency and Crown real estate between Ottawa and Gatineau, respecting without exception the proportion of 75/25 that was agreed upon by the federal Cabinet in 1984, and making a strict rule of signing competitive leases; and That starting in 2007 the government report annually to the House on progress achieved in correcting the persisting inequity on the one hand and establishing an integrated plan of concrete actions for meeting and maintaining the 1984 objective on the other.

After debate, the question was put on the motion and it was negatived on the following recorded division: YEAS: — 0; NAYS: Harold Albrecht, Omar Alhabra, Raymond Bonin, Daryl Kramp, James Moore, Richard Nadeau, Peggy Nash, Marcel Proulx, Louise Thibault, Mike Wallace, Chris Warkentin — 11.

Pursuant to Standing Order 108(2), the Committee proceeded to a briefing on the future of the Canada Post Corporation.

Moya Greene made a statement and answered questions.

At 11:04 a.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/06/22 3:06 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**  
**STANDING COMMITTEE ON GOVERNMENT OPERATIONS**  
**AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 13**

**Tuesday, September 19, 2006**

**ORDER OF THE DAY:**

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Hon. Navdeep Bains,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Peggy Nash,  
Louise Thibault,  
Mike Wallace  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Richard Nadeau for Caroline St-Hilaire.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.



Bibiane Ouellette  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 13

Tuesday, September 19, 2006

The Standing Committee on Government Operations and Estimates met *in camera* at 11:03 a.m. this day, in Room 209, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Hon. Navdeep Bains, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Peggy Nash, Louise Thibault, Mike Wallace and Chris Warkentin.

*Acting Members present:* Richard Nadeau for Caroline St-Hilaire.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

The Committee proceeded to the consideration of matters related to Committee business.

It was agreed, — That the scheduled meeting on September 21, 2006 be cancelled.

It was agreed, — That the Committee meet on Tuesday, September 26, 2006, to adopt its fall agenda and pursue its study on accrual budgeting.

At 11:25 a.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/09/20 9:35 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Clerk of the Committee : Bibiane Ouellette.

**Meeting No. 14**

**Tuesday, September 26, 2006**

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**ORDER OF THE DAY:**

The Clerk of the Committee presided over the election of a Chair.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Hon. Navdeep Bains,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Louise Thibault  
and Mike Wallace.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

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Bibiane Ouellette  
Clerk of the Committee



Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 14

Tuesday, September 26, 2006

The Standing Committee on Government Operations and Estimates met at 11:06 a.m. this day, in Room 269, West Block, for the purpose of electing a Chair, pursuant to Standing Order 106(2).

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Hon. Navdeep Bains, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Louise Thibault and Mike Wallace.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

The Clerk of the Committee presided over the election of a Chair.

On motion of Raymond Bonin, it was agreed, — That Diane Marleau be elected Chair of the Committee.

The Clerk of the Committee presided over the election of the Vice-Chairs.

On motion of Mike Wallace, it was agreed, — That Daryl Kramp be elected First Vice-Chair of the Committee.

On motion of Louise Thibault, it was agreed, — That Peggy Nash be elected Second Vice-Chair of the Committee.

It was agreed, — That a meeting with the Minister of Public Works and Government Services on procurement process (inverted auctions) be added to the Fall agenda and that the latter be adopted.

At 11:15 a.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/09/27 11:43 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 15**

**Tuesday, September 26, 2006**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee [commenced / resumed] its study on Accrual Budgeting.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Hon. Navdeep Bains,  
Raymond Bonin,  
James Moore,  
Richard Nadeau,  
Louise Thibault,  
Mike Wallace  
and Chris Warkentin.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Office of the Auditor General of Canada:*  
Sheila Fraser, Auditor General of Canada;

Clyde MacLellan, Principal;  
Douglas Timmins, Assistant Auditor General.

*Treasury Board Secretariat:*

David Moloney, Senior Assistant Secretary, Expenditure  
Management Sector;  
Charles-Antoine St-Jean, Comptroller General of Canada.

Bibiane Ouellette  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 15

Tuesday, September 26, 2006

The Standing Committee on Government Operations and Estimates met at 11:16 a.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Hon. Navdeep Bains, Raymond Bonin, James Moore, Richard Nadeau, Louise Thibault, Mike Wallace and Chris Warkentin.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Office of the Auditor General of Canada:* Sheila Fraser, Auditor General of Canada; Clyde MacLellan, Principal; Douglas Timmins, Assistant Auditor General. *Treasury Board of Canada Secretariat:* David Moloney, Senior Assistant Secretary, Expenditure Management Sector; Charles-Antoine St-Jean, Comptroller General of Canada, Office of the Comptroller General.

Pursuant to Standing Order 108(2), the Committee commenced its study on Accrual Budgeting.

Sheila Fraser, Douglas Timmins and Charles St-Jean made statements and with David Moloney answered questions.

At 12:57 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/09/27 1:21 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 16**

**Thursday, September 28, 2006**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 81(4), the Committee commenced consideration of the Main Estimates 2006-2007: Votes 95, 100 and 105 under CANADIAN HERITAGE; Vote 1 under GOVERNOR GENERAL; Vote 1 under PARLIAMENT; Votes 1, 5 and 10 under PRIVY COUNCIL; Votes 1, 5 and 10 under PUBLIC WORKS AND GOVERNMENT SERVICES; Votes 1, 5, 10, 20, 25 and 30 under TREASURY BOARD referred to the Committee on Tuesday, April 25, 2006.

**MEMBERS OF THE COMMITTEE PRESENT:**

Hon. Navdeep Bains,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Mike Wallace  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Vivian Barbot for Louise Thibault,  
and Marcel Proulx for Omar Alghabra.

**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

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Bibiane Ouellette  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 16

Thursday, September 28, 2006

The Standing Committee on Government Operations and Estimates met at 11:04 a.m. this day, in Room 209, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Hon. Navdeep Bains, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Mike Wallace and Chris Warkentin.

*Acting Members present:* Vivian Barbot for Louise Thibault and Marcel Proulx for Omar Alghabra.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

Pursuant to Standing Order 81(4), the Committee commenced consideration of the Main Estimates 2006-2007: Votes 95, 100 and 105 under CANADIAN HERITAGE; Vote 1 under GOVERNOR GENERAL; Vote 1 under PARLIAMENT; Votes 1, 5 and 10 under PRIVY COUNCIL; Votes 1, 5 and 10 under PUBLIC WORKS AND GOVERNMENT SERVICES; Votes 1, 5, 10, 20, 25 and 30 under TREASURY BOARD referred to the Committee on Tuesday, April 25, 2006.

By unanimous consent, the Chair called Votes 95, 100, 105 under CANADIAN HERITAGE.

Votes 95, 100, 105 under CANADIAN HERITAGE carried on division.

The Chair called Vote 1 under GOVERNOR GENERAL.

Vote 1 under GOVERNOR GENERAL carried on division.

The Chair called Vote 1 under PARLIAMENT.

Vote 1 under PARLIAMENT carried on division.

By unanimous consent, the Chair called Votes 1, 5, 10 under PRIVY COUNCIL .

Votes 1, 5, 10 under PRIVY COUNCIL carried on division.

By unanimous consent, the Chair called Votes 1, 5, 10 under PUBLIC WORKS AND GOVERNMENT SERVICES.

Votes 1, 5, 10 under PUBLIC WORKS AND GOVERNMENT SERVICES carried on division.

By unanimous consent, the Chair called Votes 1, 5, 10, 20, 25, 30 under TREASURY BOARD .

Votes 1, 5, 10, 20, 25, 30 under TREASURY BOARD carried on division.

ORDERED, — That the Chair report Votes 95, 100, 105 under CANADIAN HERITAGE; Vote 1 under GOVERNOR GENERAL; Vote 1 under PARLIAMENT; Votes 1, 5, 10 under PRIVY COUNCIL; Votes 1, 5, 10 under PUBLIC WORKS AND GOVERNMENT SERVICES; Votes 1, 15, 10, 20, 25, 30

under TREASURY BOARD, less the amounts voted in Interim Supply, to the House.

At 11:07 a.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/11/23 9:04 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 17**

**Tuesday, October 3, 2006**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee proceeded to a briefing on the annual report of the Public Service Commission.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Hon. Navdeep Bains,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
Richard Nadeau,  
Peggy Nash,  
Louise Thibault  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Steven Blaney for Mike Wallace.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Public Service Commission of Canada:*

Maria Barrados, President;

Mary Clennett, Vice-President, Audit Branch;

Linda Gobeil, Senior Vice-President, Policy Branch;

Donald Lemaire, Vice-President, Services Branch.

Bibiane Ouellette  
Clerk of the Committee

Français

Close

**MINUTES OF PROCEEDINGS**

Meeting No. 17

Tuesday, October 3, 2006

The Standing Committee on Government Operations and Estimates met at 11:07 a.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Hon. Navdeep Bains, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, Richard Nadeau, Peggy Nash, Louise Thibault and Chris Warkentin.

*Acting Members present:* Steven Blaney for Mike Wallace.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Public Service Commission of Canada:* Maria Barrados, President; Mary Clennett, Vice-President, Audit Branch; Linda Gobeil, Senior Vice-President, Policy Branch; Donald Lemaire, Vice-President, Services Branch.

Pursuant to Standing Order 108(3) c) (vi), the Committee proceeded to a briefing on the annual report of the Public Service Commission.

Maria Barrados made a statement and, with other witnesses, answered questions.

At 12:59 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/10/03 3:05 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 18**

**Thursday, October 5, 2006**

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**ORDER OF THE DAY:**

The Committee proceeded to the consideration of matters related to Committee business.

Pursuant to Standing Order 108(2), the Committee [commenced / resumed] its study on Accrual Budgeting.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Louise Thibault  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Colleen Beaumier for Hon. Navdeep Bains,  
and Steven Blaney for Mike Wallace.



**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Canadian Institute of Chartered Accountants:*

Martha Denning, Principal, Public Sector Accounting;  
Ronald Salole, Vice-President, Standards.

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Bibiane Ouellette  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 18

Thursday, October 5, 2006

The Standing Committee on Government Operations and Estimates met at 11:03 a.m. this day, in Room 308, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Louise Thibault and Chris Warkentin.

*Acting Members present:* Colleen Beaumier for Hon. Navdeep Bains and Steven Blaney for Mike Wallace.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Canadian Institute of Chartered Accountants:* Martha Denning, Principal, Public Sector Accounting; Ronald Salole, Vice-President, Standards.

The Committee proceeded to the consideration of matters related to Committee business.

Louise Thibault moved, — That, pursuant to Standing Order 108(3)c), during the next two meetings, the Committee examine in detail the budget cuts announced by Treasury Board on September 25, 2006.

On motion of Daryl Kramp, it was agreed, — That the motion be amended by replacing the words “during the next” with the word “for”.

After debate, the question was put on the motion, as amended, and it was agreed to.

Pursuant to Standing Order 108(2), the Committee resumed its study on Accrual Budgeting.

Ronald Salole made a statement and, with the other witness, answered questions.

At 12:34 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/10/05 4:13 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 19**

**Tuesday, October 17, 2006**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(3)c) and the motion adopted by the Committee on October 5, 2006, the Committee commenced its study of budget cuts announced by the Treasury Board on September 25, 2006.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Hon. Navdeep Bains,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Louise Thibault,  
Mike Wallace  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

David Tilson for James Moore.

**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**APPEARING:**

Hon. John Baird, President of the Treasury Board.

**WITNESSES:**

*Treasury Board Secretariat:*

David Moloney, Senior Assistant Secretary, Expenditure  
Management Sector;  
Wayne G. Wouters, Secretary.

Bibiane Ouellette  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 19

Tuesday, October 17, 2006

The Standing Committee on Government Operations and Estimates met in a televised session at 11:11 a.m. this day, in Room 237-C, Centre Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Hon. Navdeep Bains, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Louise Thibault, Mike Wallace and Chris Warkentin.

*Acting Members present:* David Tilson for James Moore.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Appearing:* Hon. John Baird, President of the Treasury Board.

*Witnesses: Treasury Board of Canada Secretariat:* David Moloney, Senior Assistant Secretary, Expenditure Management Sector; Wayne G. Wouters, Secretary.

Pursuant to Standing Order 108(3)c) and the motion adopted by the Committee on October 5, 2006, the Committee commenced its study of budget cuts announced by the Treasury Board on September 25, 2006.

Hon. John Baird made a statement and, with the other witnesses, answered questions.

The Committee proceeded to the consideration of matters related to Committee business.

Daryl Kramp moved, — That the Standing Committee on Government Operations and Estimates hold hearings into the matter of “phantom positions” within the public service, as raised by the Public Service Commission in its 2005-2006 annual report;

That the Committee call witnesses to testify on the matter; and

That the Committee issue and table a report in the House of Commons, based on its findings .

After debate, the question was put on the motion and it was negatived, by a show of hands: YEAS: 5; NAYS: 6.

At 1:06 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee



2006/10/17 4:23 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 20**

**Thursday, October 19, 2006**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(3)c), the Committee commenced its study of the new procurement strategy of the Department of Public Works and Government Services .

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Louise Thibault,  
Mike Wallace  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Marcel Proulx for Hon. Navdeep Bains.

**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Canadian Furniture Task Group:*

Robert Axam, Government Programs Manager, Haworth Limited.

*Micom Laboratories Inc.:*

Michel Comtois, President.

*Information Technology Association of Canada:*

Bernard A. Courtois, President and Chief Executive Officer.

*The AIM Group Inc.:*

Meredith Egan, Secretary-Treasurer and Co-owner.

*FREDAL Solutions:*

Alain Fredette, President.

*SPI Consultants :*

Jeremy Ingle, Chief Executive and Co-owner.

*Canadian Furniture Task Group:*

David Swire, Director of Sales, National Capital Region, Teknion Furniture Systems.

Bibiane Ouellette  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 20

Thursday, October 19, 2006

The Standing Committee on Government Operations and Estimates met at 11:12 a.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Louise Thibault, Mike Wallace and Chris Warkentin.

*Acting Members present:* Marcel Proulx for Hon. Navdeep Bains.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Canadian Furniture Task Group:* Robert Axi, Government Programs Manager, Haworth Limited. *Micom Laboratories Inc.:* Michel Comtois, President. *Information Technology Association of Canada:* Bernard A. Courtois, President and Chief Executive Officer. *The AIM Group Inc.:* Meredith Egan, Secretary-Treasurer and Co-owner. *FREDAL Solutions:* Alain Fredette, President. *SPI Consultants:* Jeremy Ingle, Chief Executive and Co-owner. *Canadian Furniture Task Group:* David Swire, Director of Sales, National Capital Region, Teknion Furniture Systems.

Pursuant to Standing Order 108(3)c), the Committee commenced its study of the new procurement strategy of the Department of Public Works and Government Services.

Bernard Courtois, Michel Comtois, Alain Fredette, Meredith Egan, Jeremy Ingle and David Swire made statements and answered questions.

The Committee proceeded to the consideration of matters related to Committee business.

The Chair presented the Second Report from the Subcommittee on Agenda and Procedure which read as follows:

Subcommittee on Agenda and Procedure of the Standing Committee on Government Operations and Estimates has the honour to present its SECOND REPORT

Your Subcommittee met on Tuesday, October 17, 2006, to consider the business of the Committee and agreed to make the following recommendations:

1. That Senior Officials from the Treasury Board Secretariat, the Department of Public Works and Government Services and the Department of Human Resources, Social Development and the Status of Persons with Disabilities be invited to appear before the Committee on October 24, 2006, in relation to its study on of budget cuts announced by the Treasury Board on September 25, 2006;
2. That the President of the Public Service Commission appear before the Committee in the month of December 2006; and

3. That the planning calendar remain the same except for minor changes concerning the dates.

Respectfully submitted,

DIANE MARLEAU

Chair

After debate, the question was put on the motion and it was agreed to, by a show of hands: YEAS: 5;  
NAYS: 4.

At 1:13 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/10/19 4:13 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 21**

**Tuesday, October 24, 2006**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(3)c) and the motion adopted by the Committee on October 5, 2006, the Committee commenced its study of budget cuts announced by the Treasury Board on September 25, 2006.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Hon. Navdeep Bains,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash  
and Louise Thibault.

**ACTING MEMBERS PRESENT:**

Inky Mark for Mike Wallace,  
and Dave Van Kesteren for Chris Warkentin.



**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;

Philippe Le Goff, Analyst.

Bibiane Ouellette  
Clerk of the Committee

**Français** Close**MINUTES OF PROCEEDINGS**

Meeting No. 21

Tuesday, October 24, 2006

The Standing Committee on Government Operations and Estimates met at 11:09 a.m. this day, in Room 371, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Hon. Navdeep Bains, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash and Louise Thibault.

*Acting Members present:* Inky Mark for Mike Wallace and Dave Van Kesteren for Chris Warkentin.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

Pursuant to Standing Order 108(3)c) and the motion adopted by the Committee on October 5, 2006, the Committee commenced its study of budget cuts announced by the Treasury Board on September 25, 2006.

Louise Thibault moved, — That, pursuant to Standing Order 108(3) c), as unanimously agreed by its members at its meeting of October 5, 2006, the Committee hold a second meeting, as planned, examining in detail the one billion dollar budget cuts announced by Treasury Board on September 25, 2006, and consequently that David Moloney, Senior Assistant Secretary and Wayne G. Wouters, Secretary from the Treasury Board of Canada Secretariat, Mike Hawkes, Chief Financial Officer from the Department of Public Works and Government Services and senior officials from the Department of Human Resources and Social Development, who previously refused to appear following an invitation by the Committee, be summoned to appear before the Committee, that they comply and this, no later than November 2, 2006.

After debate, the question was put on the motion and it was agreed to on the following recorded division: YEAS: Omar Alghabra, Navdeep Bains, Raymond Bonin, Richard Nadeau, Peggy Nash, Louise Thibault — 6; NAYS: Harold Albrecht, Daryl Kramp, Inky Mark, James Moore, Dave Van Kesteren — 5.

At 12:11 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/10/25 2:01 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 22**

**Thursday, October 26, 2006**

**ORDER OF THE DAY:**

The Committee proceeded to the consideration of matters related to Committee business.

Pursuant to Standing Order 108(2), the Committee [commenced / resumed] its study on Accrual Budgeting.

**MEMBERS OF THE COMMITTEE PRESENT:**

Omar Alghabra,  
Hon. Navdeep Bains,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Louise Thibault  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Bill Casey for Mike Wallace,  
Jean-Yves Laforest for Richard Nadeau,  
and Lynne Yelich for Harold Albrecht.

**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Government of Ontario:*

Bruce Bennett, Acting Comptroller, Ministry of Finance.

*Office of the Auditor General of British Columbia:*

Arn van Iersel, Acting Auditor General.

*Office of the Auditor General of Ontario:*

Jim McCarter, Auditor General.

Bibiane Ouellette  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 22

Thursday, October 26, 2006

The Standing Committee on Government Operations and Estimates met at 11:05 a.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Omar Alghabra, Hon. Navdeep Bains, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Louise Thibault and Chris Warkentin.

*Acting Members present:* Bill Casey for Mike Wallace, Jean-Yves Laforest for Richard Nadeau and Lynne Yelich for Harold Albrecht.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Government of Ontario:* Bruce Bennett, Acting Comptroller, Ministry of Finance. *Office of the Auditor General of British Columbia:* Arn van Iersel, Acting Auditor General. *Office of the Auditor General of Ontario:* Jim McCarter, Auditor General.

The Committee proceeded to the consideration of matters related to Committee business.

On motion of Peggy Nash, it was agreed, — That the Committee report to the House the following:

That a Message be sent to the Senate inviting their Honours to give leave to the Minister and Senator Michael Fortier to appear before the Standing Committee on Government Operations and Estimates in the next two weeks, to answer questions concerning procurement policy changes.

Pursuant to Standing Order 108(2), the Committee resumed its study on Accrual Budgeting.

Jim McCarter, Bruce Bennett and Arn Van Iersel made statements and answered questions.

At 1:01 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/12/12 3:59 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 23**

**Tuesday, October 31, 2006**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee [commenced / resumed] its study on Accrual Budgeting.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Hon. Navdeep Bains,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Louise Thibault  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Colin Mayes for Mike Wallace.

**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

Bibiane Ouellette  
Clerk of the Committee

Français

Close

**MINUTES OF PROCEEDINGS**

Meeting No. 23

Tuesday, October 31, 2006

The Standing Committee on Government Operations and Estimates met *in camera* at 11:03 a.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Hon. Navdeep Bains, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Louise Thibault and Chris Warkentin.

*Acting Members present:* Colin Mayes for Mike Wallace.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

Pursuant to Standing Order 108(2), the Committee resumed its study on Accrual Budgeting.

The Committee proceeded to the consideration of matters related to Committee business.

On motion of Raymond Bonin, it was agreed, — That, Wayne G. Wouters, Secretary from the Treasury Board, having notified the Committee of his inability to attend the meeting of November 2, 2006 as summoned, Robert Fonberg, Senior Associate Secretary, be permitted to replace him.

ORDERED, — That the Clerk organize a meeting with a delegation of Indonesian Members of Parliament on November 22, 2006 and that a lunch be served.

At 11:34 a.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/11/01 3:28 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 24**

**Thursday, November 2, 2006**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(3)c) and the motion adopted by the Committee on October 5, 2006, the Committee commenced its study of budget cuts announced by the Treasury Board on September 25, 2006.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Hon. Navdeep Bains,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Louise Thibault  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Blaine Calkins for Mike Wallace,  
and Pat Martin for Peggy Nash.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.



**WITNESSES:**

*Department of Human Resources and Social Development:*

Janice Charette, Deputy Minister;

Marie-Josée Thivierge, Assistant Deputy Minister, Learning Branch.

*Treasury Board Secretariat:*

Robert Fonberg, Senior Associate Secretary ;

David Moloney, Senior Assistant Secretary, Expenditure Management Sector.

*Department of Public Works and Government Services:*

Mike Hawkes, Chief Financial Officer, Finance Branch.

Bibiane Ouellette  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 24

Thursday, November 2, 2006

The Standing Committee on Government Operations and Estimates met in a televised session at 11:07 a.m. this day, in Room 253-D, Centre Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Hon. Navdeep Bains, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Louise Thibault and Chris Warkentin.

*Acting Members present:* Blaine Calkins for Mike Wallace and Pat Martin for Peggy Nash.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Department of Human Resources and Social Development:* Janice Charette, Deputy Minister. Marie-Josée Thivierge, Assistant Deputy Minister, Learning Branch. *Treasury Board of Canada Secretariat:* Robert Fonberg, Senior Associate Secretary ; David Moloney, Senior Assistant Secretary, Expenditure Management Sector. *Department of Public Works and Government Services:* Mike Hawkes, Chief Financial Officer.

Pursuant to Standing Order 108(3)c) and the motions adopted by the Committee on October 5 and 24, 2006, the Committee resumed its study of budget cuts announced by the Treasury Board on September 25, 2006.

ORDERED, — That the document entitled *The Federal Government does not respect the Outaouais*, presented to the Committee by Richard Nadeau, be filed as an exhibit with the Clerk of the Committee. (*See Exhibit "A"*).

Robert Fonberg, Mike Hawkes and Janice Charette made statements and, with the other witness, answered questions.

At 1:05 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/11/03 8:20 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 25**

**Tuesday, November 7, 2006**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee [commenced / resumed] its study on Accrual Budgeting.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Hon. Navdeep Bains,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Louise Thibault  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Pierre Poilievre for Mike Wallace.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Office of the Auditor General of Canada:*

Sheila Fraser, Auditor General of Canada;  
Douglas Timmins, Assistant Auditor General;  
Clyde MacLellan, Principal.

*Treasury Board Secretariat:*

David Moloney, Senior Assistant Secretary, Expenditure  
Management Sector;  
Charles-Antoine St-Jean, Comptroller General of Canada.

Bibiane Ouellette  
Clerk of the Committee

Français

Close

**MINUTES OF PROCEEDINGS**

Meeting No. 25

Tuesday, November 7, 2006

The Standing Committee on Government Operations and Estimates met at 11:06 a.m. this day, in Room 371, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Hon. Navdeep Bains, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Louise Thibault and Chris Warkentin.

*Acting Members present:* Pierre Poilievre for Mike Wallace.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Office of the Auditor General of Canada:* Sheila Fraser, Auditor General of Canada; Douglas Timmins, Assistant Auditor General; Clyde MacLellan, Principal. *Treasury Board of Canada Secretariat:* David Moloney, Senior Assistant Secretary, Expenditure Management Sector; Charles-Antoine St-Jean, Comptroller General of Canada.

Pursuant to Standing Order 108(2), the Committee resumed its study on Accrual Budgeting.

David Moloney made a statement and, with Sheila Fraser and Charles-Antoine St-Jean, answered questions.

At 1:00 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/11/07 3:29 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 26**

**Thursday, November 9, 2006**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(3)c), the Committee commenced its study of the new procurement strategy of the Department of Public Works and Government Services .

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Louise Thibault  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Marcel Proulx for Hon. Navdeep Bains.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**APPEARING:**

Hon. Michael M. Fortier, Minister of Public Works and Government Services.

**WITNESSES:**

*Department of Public Works and Government Services:*

Ian E. Bennett, Acting Assistant Deputy Minister, Acquisitions Branch;

David Marshall, Deputy Minister.

Bibiane Ouellette  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 26

Thursday, November 9, 2006

The Standing Committee on Government Operations and Estimates met in a televised session at 11:08 a.m. this day, in Room 237-C, Centre Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Louise Thibault and Chris Warkentin.

*Acting Members present:* Marcel Proulx for Hon. Navdeep Bains.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Appearing:* Senator the Hon. Michael M. Fortier, Minister of Public Works and Government Services.

*Witnesses: Department of Public Works and Government Services:* Ian Bennett, Acting Assistant Deputy Minister, Acquisitions Branch; David Marshall, Deputy Minister.

Pursuant to Standing Order 108(3)c) and the motion adopted October 26, 2006, the Committee resumed its study of the new procurement strategy of the Department of Public Works and Government Services.

The Honourable Michael M. Fortier made a statement and, with the other witnesses, answered questions.

At 12:58 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/11/09 2:31 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 27**

**Tuesday, November 21, 2006**

**ORDER OF THE DAY:**

Pursuant to Standing Order 81(5), the Committee commenced consideration of the Supplementary Estimates (A) 2006-2007: Vote 1a under PRIVY COUNCIL referred to the Committee on October 30, 2006.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Hon. Navdeep Bains,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
Richard Nadeau,  
Pierre Poilievre,  
Louise Thibault  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Robert Bouchard for Richard Nadeau,  
Olivia Chow for Peggy Nash,  
Ken Epp for James Moore,  
Gary Merasty for Omar Alghabra,  
and David Tilson for Pierre Poilievre.



**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Privy Council Office:*

Patrick Borbey, Assistant Deputy Minister, Corporate Services;  
Thérèse Roy, Executive Director, Finance and Corporate Planning  
Division, Corporate Services Branch;  
Yvan Roy, Deputy Secretary to the Cabinet, Legislation and House  
Planning & Machinery of Government and Counsel to the Clerk.

Bibiane Ouellette  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 27

Tuesday, November 21, 2006

The Standing Committee on Government Operations and Estimates met at 11:08 a.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Hon. Navdeep Bains, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, Richard Nadeau, Pierre Poilievre, Louise Thibault and Chris Warkentin.

*Acting Members present:* Robert Bouchard for Richard Nadeau, Olivia Chow for Peggy Nash, Ken Epp for James Moore, Gary Merasty for Omar Alghabra and David Tilson for Pierre Poilievre.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Privy Council Office:* Patrick Borbey, Assistant Deputy Minister, Corporate Services; Thérèse Roy, Executive Director, Finance and Corporate Planning Division, Corporate Services Branch; Yvan Roy, Deputy Secretary to the Cabinet, Legislation and House Planning & Machinery of Government and Counsel to the Clerk.

Pursuant to Standing Order 81(5), the Committee commenced consideration of the Supplementary Estimates (A) 2006-2007: Vote 1a under PRIVY COUNCIL referred to the Committee on October 30, 2006.

Patrick Borbey made a statement and, with the other witnesses, answered questions.

At 12:56 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/11/21 3:35 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 28**

**Thursday, November 23, 2006**

**ORDER OF THE DAY:**

Pursuant to Standing Order 81(5), the Committee commenced consideration of the Supplementary Estimates (A) 2006-2007: Vote 95a under CANADIAN HERITAGE; Vote 1a under GOVERNOR GENERAL; Votes 1a and 10a under PRIVY COUNCIL; Votes 1a, 5a and 10a under PUBLIC WORKS AND GOVERNMENT SERVICES; Votes 1a, 2a, 15a, 20a, 27a and 30a under TREASURY BOARD referred to the Committee on October 30, 2006.

Pursuant to Standing Order 108(2), the Committee [commenced / resumed] its study on Accrual Budgeting.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Hon. Navdeep Bains,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Louise Thibault  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Olivia Chow for Peggy Nash.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst.

Bibiane Ouellette  
Clerk of the Committee

**Français** Close

## MINUTES OF PROCEEDINGS

Meeting No. 28

Thursday, November 23, 2006

The Standing Committee on Government Operations and Estimates met at 11:08 a.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Hon. Navdeep Bains, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Louise Thibault and Chris Warkentin.

*Acting Members present:* Olivia Chow for Peggy Nash.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst.

Pursuant to Standing Order 81(5), the Committee commenced consideration of the Supplementary Estimates (A) 2006-2007: Vote 95a under CANADIAN HERITAGE; Vote 1a under GOVERNOR GENERAL; Votes 1a and 10a under PRIVY COUNCIL; Votes 1a, 5a and 10a under PUBLIC WORKS AND GOVERNMENT SERVICES; Votes 1a, 2a, 15a, 20a, 27a and 30a under TREASURY BOARD referred to the Committee on October 30, 2006.

The Chair called Vote 95a under CANADIAN HERITAGE.

Vote 95a under CANADIAN HERITAGE.

The Chair called Vote 1a under GOVERNOR GENERAL.

Vote 1a under GOVERNOR GENERAL carried.

The Chair called Vote 1a under PRIVY COUNCIL.

Vote 1a under PRIVY COUNCIL carried.

The Chair called Vote 10a under PRIVY COUNCIL.

Vote 10a under PRIVY COUNCIL carried.

The Chair called Vote 1a under PUBLIC WORKS AND GOVERNMENT SERVICES.

Olivia Chow moved, — That Vote 1a in the amount of \$ 107,473, as it appears on p. 243 of the Supplementary Estimates (A), 2006-2007, under PUBLIC WORKS AND GOVERNMENT SERVICES, be reduced by \$ 8,437 to \$ 99, 036.

Debate arose thereon.

The question was put on the motion and it was negatived, by a show of hands: YEAS: 1; NAYS: 10.

Vote 1a under PUBLIC WORKS AND GOVERNMENT SERVICES carried.



The Chair called Vote 5a under PUBLIC WORKS AND GOVERNMENT SERVICES.

Vote 5a under PUBLIC WORKS AND GOVERNMENT SERVICES carried.

The Chair called Vote 10a under PUBLIC WORKS AND GOVERNMENT SERVICES.

Vote 10a under PUBLIC WORKS AND GOVERNMENT SERVICES carried.

The Chair called Vote 1a under TREASURY BOARD.

Vote 1a under TREASURY BOARD carried.

The Chair called Vote 2a under TREASURY BOARD.

Vote 2a under TREASURY BOARD carried.

The Chair called Vote 15a under TREASURY BOARD.

Vote 15a under TREASURY BOARD carried.

The Chair called Vote 20a under TREASURY BOARD.

Vote 20a under TREASURY BOARD carried.

The Chair called Vote 27a under TREASURY BOARD.

Vote 27a under TREASURY BOARD carried.

The Chair called Vote 30a under TREASURY BOARD.

Vote 30a under TREASURY BOARD carried.

ORDERED, — That the Chair report Vote 95a under CANADIAN HERITAGE; Vote 1a under GOVERNOR GENERAL; Votes 1a and 10a under PRIVY COUNCIL; Votes 1a, 5a and 10a under PUBLIC WORKS AND GOVERNMENT SERVICES; Votes 1a, 2a, 15a, 20a, 27a and 30a under TREASURY BOARD to the House.

At 11:20 a.m., the sitting was suspended.

At 11:21 a.m., the sitting resumed *in camera*.

Pursuant to Standing Order 108(2), the Committee resumed its study on Accrual Budgeting.

The Committee commenced consideration of a draft report.

At 11:54 a.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette

Clerk of the Committee

2006/11/24 8:48 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 29**

**Tuesday, November 28, 2006**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee proceeded to a briefing on the annual report of the Public Service Commission.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Hon. Navdeep Bains,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
Peggy Nash,  
Pierre Poilievre,  
Louise Thibault  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Robert Bouchard for Richard Nadeau.

**ASSOCIATE MEMBERS PRESENT:**

Paul Dewar.

**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Public Service Commission of Canada:*

Maria Barrados, President;  
Linda Gobeil, Senior Vice-President, Policy Branch;  
Donald Lemaire, Vice-President, Services Branch.

Bibiane Ouellette  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 29

Tuesday, November 28, 2006

The Standing Committee on Government Operations and Estimates met at 11:08 a.m. this day, in Room 371, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Hon. Navdeep Bains, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, Peggy Nash, Pierre Poilievre, Louise Thibault and Chris Warkentin.

*Acting Members present:* Robert Bouchard for Richard Nadeau.

*Associate Members present:* Paul Dewar.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Public Service Commission of Canada:* Maria Barrados, President; Linda Gobeil, Senior Vice-President, Policy Branch; Donald Lemaire, Vice-President, Services Branch.

Pursuant to Standing Order 108(2), the Committee proceeded to a briefing on the annual report of the Public Service Commission.

Maria Barrados made a statement and, with the other witnesses, answered questions.

At 12:40 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/11/28 2:48 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 30**

**Tuesday, December 5, 2006**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(3)(c), the Committee commenced consideration of the November 2006 Report of the Auditor General of Canada.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Hon. Navdeep Bains,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Louise Thibault  
and Chris Warkentin.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Office of the Auditor General of Canada:*

Sheila Fraser, Auditor General of Canada;  
Ronnie Campbell, Assistant Auditor General;  
Hugh McRoberts, Assistant Auditor General;  
Douglas Timmins, Assistant Auditor General.

Bibiane Ouellette  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 30

Tuesday, December 5, 2006

The Standing Committee on Government Operations and Estimates met in a televised session at 11:10 a.m. this day, in Room 237-C, Centre Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Hon. Navdeep Bains, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Louise Thibault and Chris Warkentin.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Office of the Auditor General of Canada:* Sheila Fraser, Auditor General of Canada; Ronnie Campbell, Assistant Auditor General; Hugh McRoberts, Assistant Auditor General; Douglas Timmins, Assistant Auditor General.

Pursuant to Standing Order 108(3)(c), the Committee commenced consideration of the November 2006 Report of the Auditor General of Canada.

Sheila Fraser made a statement and answered questions.

At 1:04 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/12/05 3:23 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Clerk of the Committee : Bibiane Ouellette.

**Meeting No. 31**

**Thursday, December 7, 2006**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee [commenced / resumed] its study on Accrual Budgeting.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Hon. Navdeep Bains,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Louise Thibault  
and Chris Warkentin.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.



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Bibiane Ouellette  
Clerk of the Committee

**Français** Close

## MINUTES OF PROCEEDINGS

Meeting No. 31

Thursday, December 7, 2006

The Standing Committee on Government Operations and Estimates met *in camera* at 11:00 a.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Hon. Navdeep Bains, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Louise Thibault and Chris Warkentin.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

Pursuant to Standing Order 108(2), the Committee resumed its study on Accrual Budgeting.

The Committee resumed consideration of a draft report.

At 1:00 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2006/12/07 1:44 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 32**

**Tuesday, December 12, 2006**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee [commenced / resumed] its study on Accrual Budgeting.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Omar Alghabra,  
Hon. Navdeep Bains,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Louise Thibault  
and Chris Warkentin.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

Bibiane Ouellette  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 32

Tuesday, December 12, 2006

The Standing Committee on Government Operations and Estimates met *in camera* at 11:07 a.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Omar Alghabra, Hon. Navdeep Bains, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Louise Thibault and Chris Warkentin.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

Pursuant to Standing Order 108(2), the Committee resumed its study on Accrual Budgeting.

The Committee resumed consideration of a draft report.

It was agreed, — That the draft report be adopted.

It was agreed, — That the report be entitled: *Accrual Budgeting and Appropriations in the Federal Government*.

It was agreed, — That the Chair, Clerk and analyst be authorized to make such grammatical and editorial changes as may be necessary without changing the substance of the report.

It was agreed, — That the Chair present the report to the House on Wednesday, December 13, 2006.

The Committee proceeded to the consideration of matters related to Committee business.

At 11:56 a.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/03/06 9:33 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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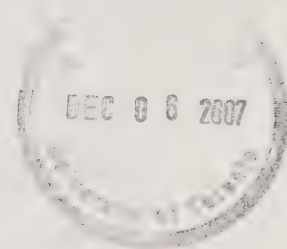
**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 33**

**Tuesday, January 30, 2007**



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**IN CAMERA**



Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 33

Tuesday, January 30, 2007

The Standing Committee on Government Operations and Estimates met *in camera* at 3:32 p.m. this day, in Room 209, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Hon. Raymond Simard, Louise Thibault and Chris Warkentin.

*Acting Members present:* David Sweet for Daryl Kramp.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

The Committee proceeded to the consideration of matters related to Committee business.

It was agreed, — That the Honourable Vic Toews, President of the Treasury Board, be invited to appear before the Committee.

It was agreed, — That the Honourable Michael Fortier, Minister of Public Works and Government Services, be invited to appear before the Committee.

It was agreed, — That officials from Passport Canada be invited to appear before the Committee.

It was agreed, — That the President of the Royal Canadian Mint be invited to appear before the Committee.

It was agreed, — That the Auditor General of Canada be invited to appear before the Committee.

It was agreed, — That the Committee study the management of the Office of Greening Government Operations.

At 4:16 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/01/31 3:09 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 34**

**Tuesday, February 6, 2007**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee proceeded to a briefing on the policies and operations of the Treasury Board Secretariat.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Hon. Raymond Simard,  
Louise Thibault,  
Chris Warkentin  
and Borys Wrzesnewskyj.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**APPEARING:**



Hon. Vic Toews, President of the Treasury Board.

**WITNESSES:**

*Treasury Board Secretariat:*

Charles-Antoine St-Jean, Comptroller General of Canada;  
Wayne G. Wouters, Secretary.

Bibiane Ouellette  
Clerk of the Committee

[Français](#) [Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 34

Tuesday, February 6, 2007

The Standing Committee on Government Operations and Estimates met at 3:30 p.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Hon. Raymond Simard, Louise Thibault, Chris Warkentin and Borys Wrzesnewskyj.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Appearing:* Hon. Vic Toews, President of the Treasury Board.

*Witnesses: Treasury Board Secretariat:* Charles-Antoine St-Jean, Comptroller General of Canada; Wayne G. Wouters, Secretary.

Pursuant to Standing Order 108(2), the Committee proceeded to a briefing on the policies and operations of the Treasury Board Secretariat.

Hon. Vic Toews made a statement and, with the other witnesses, answered questions.

At 5:31 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/02/07 3:07 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 35**

**Tuesday, February 13, 2007**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee proceeded to a briefing on the Royal Canadian Mint: governance and business activities.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Hon. Raymond Simard,  
Louise Thibault,  
Chris Warkentin  
and Borys Wrzesnewskyj.

**ACTING MEMBERS PRESENT:**

Peter Goldring for James Moore,  
and Guy Lauzon for Pierre Poilievre.

**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Royal Canadian Mint:*

Ian E. Bennett, President and Chief Executive Officer;  
Marguerite Nadeau, Vice-President, General Counsel and  
Corporate Secretary;  
Richard F. Neville, Vice-President, Finance and Administration  
and Chief Financial Officer.

Bibiane Ouellette  
Clerk of the Committee

Français

[Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 35

Tuesday, February 13, 2007

The Standing Committee on Government Operations and Estimates met at 3:31 p.m. this day, in Room 112-N, Centre Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, Richard Nadeau, Peggy Nash, Pierre Poilievre, Hon. Raymond Simard, Louise Thibault, Chris Warkentin and Borys Wrzesnewskyj.

*Acting Members present:* Peter Goldring for James Moore and Guy Lauzon for Pierre Poilievre.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Royal Canadian Mint:* Ian E. Bennett, President and Chief Executive Officer; Marguerite Nadeau, Vice-President, General Counsel and Corporate Secretary; Richard F. Neville, Vice-President, Finance and Administration and Chief Financial Officer.

Pursuant to Standing Order 108(2), the Committee proceeded to a briefing on the Royal Canadian Mint: governance and business activities.

Ian E. Bennett made an opening statement and, with the other witnesses, answered questions.

The Committee proceeded to the consideration of matters related to Committee business.

At 5:04 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/02/14 1:59 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 36**

Thursday, February 15, 2007

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee proceeded to a briefing on the follow-up and update of the policies and programs of the Department of Public Works and Government Services.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Louise Thibault,  
Chris Warkentin  
and Borys Wrzesnewskyj.

**ACTING MEMBERS PRESENT:**

Hon. Mauril Bélanger for Hon. Raymond Simard,  
Hon. John McKay for Hon. Raymond Simard,  
and Pablo Rodriguez for Raymond Bonin.

**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**APPEARING:**

Hon. Michael M. Fortier, Minister of Public Works and Government Services.

**WITNESSES:**

*Department of Public Works and Government Services:*

David Marshall, Deputy Minister;  
Margaret Kenny, Director General, Office of Greening  
Government Operations.

Bibiane Ouellette  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 36

Thursday, February 15, 2007

The Standing Committee on Government Operations and Estimates met in a televised session at 3:29 p.m. this day, in Room 253-D, Centre Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Louise Thibault, Chris Warkentin and Borys Wrzesnewskyj.

*Acting Members present:* Hon. Mauril Bélanger for Hon. Raymond Simard, Hon. John McKay for Hon. Raymond Simard and Pablo Rodriguez for Raymond Bonin.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Appearing:* Hon. Michael M. Fortier, Minister of Public Works and Government Services.

*Witnesses: Department of Public Works and Government Services:* David Marshall, Deputy Minister; Margaret Kenny, Director General, Office of Greening Government Operations.

Pursuant to Standing Order 108(2), the Committee proceeded to a briefing on the follow-up and update of the policies and programs of the Department of Public Works and Government Services.

Hon. Michael M. Fortier made an opening statement and, with the other witnesses, answered questions.

At 5:27 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/02/16 10:02 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 37**

**Tuesday, February 20, 2007**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee commenced its study of the February 2007 Report of the Auditor General of Canada.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Hon. Raymond Simard,  
Louise Thibault,  
Chris Warkentin  
and Borys Wrzesnewskyj.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst.



**WITNESSES:**

*Office of the Auditor General of Canada:*

Sheila Fraser, Auditor General of Canada;  
Ronnie Campbell, Assistant Auditor General;  
Richard Flageole, Assistant Auditor General;  
Aline Vienneau, Principal Director;  
John O'Brien, Principal.

Bibiane Ouellette  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 37

Tuesday, February 20, 2007

The Standing Committee on Government Operations and Estimates met at 3:31 p.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Hon. Raymond Simard, Louise Thibault, Chris Warkentin and Borys Wrzesnewskyj.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst.

*Witnesses: Office of the Auditor General of Canada:* Sheila Fraser, Auditor General of Canada; Ronnie Campbell, Assistant Auditor General; Richard Flageole, Assistant Auditor General; Aline Vienneau, Principal Director; John O'Brien, Principal.

Pursuant to Standing Order 108(2), the Committee commenced its study of the February 2007 Report of the Auditor General of Canada.

Sheila Fraser made an opening statement and, with the other witnesses, answered questions.

At 4:55 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/02/21 2:00 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 38**

**Thursday, February 22, 2007**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee proceeded to a briefing on passport services.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Hon. Raymond Simard,  
Louise Thibault  
and Borys Wrzesnewskyj.

**ACTING MEMBERS PRESENT:**

Dennis Bevington for Peggy Nash,  
Colin Carrie for Chris Warkentin,  
Ed Fast for Daryl Kramp,  
and Joe Preston for Pierre Poilievre.

**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Department of Foreign Affairs:*

Gérald Cossette, Chief Executive Officer, Passport Office;  
Jody Thomas, Chief Operating Officer, Passport Office;  
Gary McDonald, Director General for Policy and Planning,  
Passport Office.

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Bibiane Ouellette  
Clerk of the Committee

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## MINUTES OF PROCEEDINGS

Meeting No. 38

Thursday, February 22, 2007

The Standing Committee on Government Operations and Estimates met at 3:33 p.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Hon. Diane Marleau, James Moore, Richard Nadeau, Hon. Raymond Simard, Louise Thibault and Borys Wrzesnewskyj.

*Acting Members present:* Dennis Bevington for Peggy Nash, Colin Carrie for Chris Warkentin, Ed Fast for Daryl Kramp and Joe Preston for Pierre Poilievre.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Department of Foreign Affairs:* Gérald Cossette, Chief Executive Officer, Passport Office; Jody Thomas, Chief Operating Officer, Passport Office; Gary McDonald, Director General for Policy and Planning, Passport Office.

Pursuant to Standing Order 108(2), the Committee proceeded to a briefing on passport services.

Gérald Cossette made an opening statement and, with the other witnesses, answered questions.

At 5:15 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/02/23 1:31 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 39**

**Tuesday, February 27, 2007**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, January 30, 2007, the Committee commenced its study of the greening of government operations.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Hon. Raymond Simard,  
Louise Thibault,  
Chris Warkentin  
and Borys Wrzesnewskyj.

**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Department of Public Works and Government Services:*

Margaret Kenny, Director General , Office of Greening  
Government Operations;  
Elizabeth Hopkins, Director , Policy Development, Office of  
Greening Government Operations.

*Treasury Board Secretariat:*

Shirley Jen, Senior Director, Real Property & Materiel Policy  
Division, Government Operations Sector.

*Department of the Environment :*

Berny Latreille, Director, Environmental Affairs.

*Department of Natural Resources:*

Anne Auger, Director, Buildings Division, Office of Energy  
Efficiency.

Bibiane Ouellette  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 39

Tuesday, February 27, 2007

The Standing Committee on Government Operations and Estimates met at 3:32 p.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Hon. Raymond Simard, Louise Thibault, Chris Warkentin and Borys Wrzesnewskyj.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Department of Public Works and Government Services:* Margaret Kenny, Director General, Office of Greening Government Operations; Elizabeth Hopkins, Director, Policy Development, Office of Greening Government Operations. *Treasury Board Secretariat:* Shirley Jen, Senior Director, Real Property & Materiel Policy Division, Government Operations Sector. *Department of the Environment:* Berny Latreille, Director, Environmental Affairs. *Department of Natural Resources:* Anne Auger, Director, Buildings Division, Office of Energy Efficiency.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, January 30, 2007, the Committee commenced its study of the greening of government operations.

Margaret Kenny made an opening statement and, with the other witnesses, answered questions.

At 5:01 p.m., the sitting was suspended.

At 5:01 p.m., the Committee proceeded to sit *in camera*.

The Committee proceeded to the consideration of matters related to Committee business.

It was agreed, — That the Committee invite the Minister of Public Works and Government Services and the President of the Treasury Board in relation to its study of the Main Estimates of 2007-2008.

It was agreed, — That the Committee undertake a study on the federal government real estate and heritage buildings.

It was agreed, — That the Committee undertake a study on the demographic challenges of the federal public sector.

At 5:25 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/03/01 11:49 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 40**

**Thursday, March 1, 2007**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, January 30, 2007, the Committee commenced its study of the greening of government operations.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Hon. Diane Marleau,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Hon. Raymond Simard,  
Louise Thibault,  
Chris Warkentin  
and Borys Wrzesnewskyj.

**ACTING MEMBERS PRESENT:**

Paul Dewar for Peggy Nash,  
and Ed Fast for James Moore.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;



Philippe Le Goff, Analyst.

**WITNESSES:**

*Building Owners and Managers Association of Canada Inc.:*  
Deb Cross, Executive Vice-President.

*Canada Green Building Council:*  
Thomas Mueller, President.

Bibiane Ouellette  
Clerk of the Committee

**Français**[Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 40

Thursday, March 1, 2007

The Standing Committee on Government Operations and Estimates met at 3:38 p.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Hon. Diane Marleau, Richard Nadeau, Peggy Nash, Pierre Poilievre, Hon. Raymond Simard, Louise Thibault, Chris Warkentin and Borys Wrzesnewskyj.

*Acting Members present:* Paul Dewar for Peggy Nash and Ed Fast for James Moore.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Building Owners and Managers Association of Canada Inc.:* Deb Cross, Executive Vice-President. *Canada Green Building Council:* Thomas Mueller, President.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, January 30, 2007, the Committee resumed its study of the greening of government operations.

Thomas Mueller and Deb Cross made opening statements and answered questions.

At 4:57 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/03/02 1:39 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 41**

**Tuesday, March 20, 2007**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 27, 2007, the Committee commenced its study of the federal government real estate and heritage buildings.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Raymond Bonin,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Hon. Raymond Simard,  
Louise Thibault,  
Hon. Garth Turner  
and Chris Warkentin.

**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Treasury Board Secretariat:*

Mary Chaput, Assistant Secretary, Government Operations Sector;  
Shirley Jen, Senior Director, Real Property and Material Policy  
Division;  
Ruth Brady, Senior Analyst, Real Property and Material Policy  
Directorate.

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Bibiane Ouellette  
Clerk of the Committee

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## MINUTES OF PROCEEDINGS

Meeting No. 41

Tuesday, March 20, 2007

The Standing Committee on Government Operations and Estimates met at 3:32 p.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Raymond Bonin, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Hon. Raymond Simard, Louise Thibault, Hon. Garth Turner and Chris Warkentin.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Treasury Board Secretariat:* Mary Chaput, Assistant Secretary, Government Operations Sector; Shirley Jen, Senior Director, Real Property and Material Policy Division; Ruth Brady, Senior Analyst, Real Property and Material Policy Directorate.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 27, 2007, the Committee commenced its study of the federal government real estate and heritage buildings.

Mary Chaput made an opening statement and, with the other witnesses, answered questions.

The Committee proceeded to the consideration of matters related to Committee business.

Peggy Nash moved, — That the Standing Committee on Government Operations and Estimates undertake a study of the activities of the Public Appointments Commission Secretariat since its creation by Order in Council #2006-0223 on April 21, 2006; and that the Committee study whether the Minister responsible has ensured that the Secretariat has been in compliance with clause 227 of Bill C-2 (the Federal Accountability Act); and

That the Minister responsible for the Public Appointments Commission Secretariat be invited to appear before the Committee to report on the activities of the Secretariat.

Debate arose thereon.

Louise Thibault moved, — That the motion be amended by deleting the words “ the Minister responsible has ensured that ” and replacing the words in the second paragraph “ Minister responsible ” with the words “ Executive Director ”.

Peggy Nash moved, — That the Standing Committee on Government Operations and Estimates immediately undertake a study of the appointments process of certain organizations by the Public Appointments Commission Secretariat, such as, the Immigration and Refugee Board, the National Parole Board, the National Seniors Council etc., and that the Committee report its findings to the House of Commons.

After debate, the question was put on the motion and it was agreed to, by a show of hands: YEAS: 9; NAYS: 2.



At 5:18 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/03/22 1:46 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Vice-Chair: Daryl Kramp.

**Meeting No. 42**

**Thursday, March 22, 2007**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 27, 2007, the Committee commenced its study of the demographic challenges of the federal public sector.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Raymond Bonin,  
Daryl Kramp,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Hon. Raymond Simard,  
Louise Thibault,  
Hon. Garth Turner  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Ken Epp for James Moore,  
and Brent St. Denis for Hon. Diane Marleau.

**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Public Service Commission of Canada:*

Maria Barrados, President;  
Linda Gobeil, Senior Vice-President, Policy Branch;  
Dan Coffin, Director General, Special Projects.

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Bibiane Ouellette  
Clerk of the Committee

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## MINUTES OF PROCEEDINGS

Meeting No. 42

Thursday, March 22, 2007

The Standing Committee on Government Operations and Estimates met at 3:31 p.m. this day, in Room 308, West Block, the Vice-Chair, Daryl Kramp, presiding.

*Members of the Committee present:* Harold Albrecht, Raymond Bonin, Daryl Kramp, Richard Nadeau, Peggy Nash, Pierre Poilievre, Hon. Raymond Simard, Louise Thibault, Hon. Garth Turner and Chris Warkentin.

*Acting Members present:* Ken Epp for James Moore and Brent St. Denis for Hon. Diane Marleau.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Public Service Commission of Canada:* Maria Barrados, President; Linda Gobeil, Senior Vice-President, Policy Branch; Dan Coffin, Director General, Special Projects.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 27, 2007, the Committee commenced its study of the demographic challenges of the federal public sector.

Maria Barrados made an opening statement and, with the other witnesses, answered questions.

At 5:02 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/03/23 3:08 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 43**

**Tuesday, March 27, 2007**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, March 20, 2007, the Committee commenced its study of the activities of the Public Appointments Commission Secretariat of the Privy Council.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Louise Thibault,  
Hon. Garth Turner  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Ed Komarnicki for Daryl Kramp,  
and Pablo Rodriguez for Hon. Raymond Simard.



**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*As an Individual:*

Peter Harrison, former Executive Director, Public Appointments  
Commission Secretariat, Privy Council.

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Bibiane Ouellette  
Clerk of the Committee

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## MINUTES OF PROCEEDINGS

Meeting No. 43

Tuesday, March 27, 2007

The Standing Committee on Government Operations and Estimates met at 3:31 p.m. this day, in Room 308, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Louise Thibault, Hon. Garth Turner and Chris Warkentin.

*Acting Members present:* Ed Komarnicki for Daryl Kramp and Pablo Rodriguez for Hon. Raymond Simard.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: As an individual:* Peter Harrison, former Executive Director, Public Appointments Commission Secretariat, Privy Council.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, March 20, 2007, the Committee commenced its study of the activities of the Public Appointments Commission Secretariat of the Privy Council.

Peter Harrison made an opening statement and answered questions.

At 5:16 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/03/28 10:08 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 44**

**Thursday, March 29, 2007**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 27, 2007, the Committee commenced its study of the demographic challenges of the federal public sector.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Daryl Kramp,  
Hon. Diane Marleau,  
Richard Nadeau,  
Hon. Raymond Simard,  
Louise Thibault  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Paul Dewar for Peggy Nash,  
Ken Epp for James Moore,  
and Massimo Pacetti for Hon. Garth Turner.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Professional Institute of the Public Service of Canada:*

Gary Corbett, Vice-President;

Denise Doherty-Delorme, Section Head of Research.

*Public Service Alliance of Canada:*

John Gordon, National President;

David Orfald, Director of Planning and Organizational  
Development;

Lisa Addario, Employment Equity Officer.

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Bibiane Ouellette  
Clerk of the Committee

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## MINUTES OF PROCEEDINGS

Meeting No. 44

Thursday, March 29, 2007

The Standing Committee on Government Operations and Estimates met at 3:32 p.m. this day, in Room 209, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Daryl Kramp, Hon. Diane Marleau, Richard Nadeau, Hon. Raymond Simard, Louise Thibault and Chris Warkentin.

*Acting Members present:* Paul Dewar for Peggy Nash, Ken Epp for James Moore and Massimo Pacetti for Hon. Garth Turner.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Professional Institute of the Public Service of Canada:* Gary Corbett, Vice-President; Denise Doherty-Delorme, Section Head of Research. *Public Service Alliance of Canada:* John Gordon, National President; David Orfald, Director of Planning and Organizational Development; Lisa Addario, Employment Equity Officer.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 27, 2007, the Committee resumed its study of the demographic challenges of the federal public sector.

John Gordon made an opening statement and, with the other witnesses, answered questions.

Gary Corbett made an opening statement and, with the other witness, answered questions.

At 5:35 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/03/30 3:22 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 45**

**Tuesday, April 17, 2007**

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**ORDER OF THE DAY:**

The Committee proceeded to the consideration of matters related to Committee business.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 27, 2007, the Committee commenced its study of the demographic challenges of the federal public sector.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Diane Bourgeois,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Hon. Raymond Simard,  
Hon. Garth Turner  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Chris Charlton for Peggy Nash.

**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Public Service Human Resources Management Agency of Canada:*

Nicole Jauvin, President;  
Karen Ellis, Vice-President, Public Service Renewal and Diversity;  
James Ladouceur, Acting Director General, Planning, Policy and  
Research, Public Service Renewal Division.

Bibiane Ouellette  
Clerk of the Committee

**Français** [Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 45

Tuesday, April 17, 2007

The Standing Committee on Government Operations and Estimates met at 3:33 p.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Diane Bourgeois, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Hon. Raymond Simard, Hon. Garth Turner and Chris Warkentin.

*Acting Members present:* Chris Charlton for Peggy Nash.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Public Service Human Resources Management Agency of Canada:* Nicole Jauvin, President; Karen Ellis, Vice-President, Public Service Renewal and Diversity; James Ladouceur, Acting Director General, Planning, Policy and Research, Public Service Renewal Division.

The Committee proceeded to the consideration of matters related to Committee business.

Peggy Nash moved, — That the Standing Committee on Government Operations and Estimates immediately undertake a study on the cuts to the CBC Design Department which constitute the selling of Government property and;

That the appropriate officials from the CBC be invited to explain this decision; and

That the President of the Canadian Media Guild be invited to explain the impact of this decision.

The question was put on the motion and it was negatived, by a show of hands: YEAS: 1; NAYS: 9.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 27, 2007, the Committee commenced its study of the demographic challenges of the federal public sector.

Nicole Jauvin made a statement, and with the other witnesses, answered questions.

At 5:30 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/04/18 2:48 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 46**

**Thursday, April 19, 2007**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 81(4), the Committee commenced consideration of the Main Estimates 2007-2008: Votes 1, 2, 5, 10, 20, 25, 30 and 35 under TREASURY BOARD referred to the Committee on Tuesday, February 27, 2007.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Diane Bourgeois,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Hon. Raymond Simard,  
Hon. Garth Turner  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Hon. Marlene Jennings for Raymond Bonin,  
and Thierry St-Cyr for Diane Bourgeois.



**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**APPEARING:**

Hon. Vic Toews, President of the Treasury Board.

**WITNESSES:**

*Public Service Human Resources Management Agency of Canada:*

Nicole Jauvin, President;  
Su Dazé, Senior Financial Officer.

*Treasury Board Secretariat:*

Wayne G. Wouters, Secretary;  
David Moloney, Senior Assistant Secretary, Expenditure  
Management Sector.

*Department of Finance:*

Coleen Volk, Assistant Deputy Minister, Corporate Services  
Branch.

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Bibiane Ouellette  
Clerk of the Committee

**Français** Close

## MINUTES OF PROCEEDINGS

Meeting No. 46

Thursday, April 19, 2007

The Standing Committee on Government Operations and Estimates met in a televised session at 3:33 p.m. this day, in Room 237-C, Centre Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Diane Bourgeois, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Hon. Raymond Simard, Hon. Garth Turner and Chris Warkentin.

*Acting Members present:* Hon. Marlene Jennings for Raymond Bonin and Thierry St-Cyr for Diane Bourgeois.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Appearing:* Hon. Vic Toews, President of the Treasury Board.

*Witnesses: Public Service Human Resources Management Agency of Canada:* Nicole Jauvin, President; Su Dazé, Senior Financial Officer. *Treasury Board Secretariat:* Wayne G. Wouters, Secretary; David Moloney, Senior Assistant Secretary, Expenditure Management Sector. *Department of Finance:* Coleen Volk, Assistant Deputy Minister, Corporate Services Branch.

Pursuant to Standing Order 81(4), the Committee commenced consideration of the Main Estimates 2007-2008: Votes 1, 2, 5, 10, 20, 25, 30 and 35 under TREASURY BOARD referred to the Committee on Tuesday, February 27, 2007.

Hon. Vic Toews made an opening statement and, with the other witnesses, answered questions.

At 5:32 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/04/20 1:12 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 47**

**Tuesday, April 24, 2007**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 81(4), the Committee commenced consideration of the Main Estimates 2007-2008: Votes 1 and 5 under PUBLIC WORKS AND GOVERNMENT SERVICES referred to the Committee on Tuesday, February 27, 2007.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Diane Bourgeois,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Hon. Raymond Simard,  
Hon. Garth Turner  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Pablo Rodriguez for Raymond Bonin.

**OTHER MEMBERS PRESENT:**

Louise Thibault.

**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**APPEARING:**

Hon. Michael M. Fortier, Minister of Public Works and Government Services.

**WITNESSES:**

*Department of Public Works and Government Services:*

David Marshall, Deputy Minister;  
Tim McGrath, Acting Assistant Deputy Minister, Real Property Branch;  
Mike Hawkes, Chief Financial Officer, Finance Branch.

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Bibiane Ouellette  
Clerk of the Committee

[Français](#)[Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 47

Tuesday, April 24, 2007

The Standing Committee on Government Operations and Estimates met in a televised session at 3:33 p.m. this day, in Room 253-D, Centre Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Diane Bourgeois, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Hon. Raymond Simard, Hon. Garth Turner and Chris Warkentin.

*Acting Members present:* Pablo Rodriguez for Raymond Bonin.

*Other Members present:* Louise Thibault.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Appearing:* Hon. Michael M. Fortier, Minister of Public Works and Government Services.

*Witnesses: Department of Public Works and Government Services:* David Marshall, Deputy Minister; Tim McGrath, Acting Assistant Deputy Minister, Real Property Branch; Mike Hawkes, Chief Financial Officer, Finance Branch.

Pursuant to Standing Order 81(4), the Committee commenced consideration of the Main Estimates 2007-2008: Votes 1 and 5 under PUBLIC WORKS AND GOVERNMENT SERVICES referred to the Committee on Tuesday, February 27, 2007.

The Hon. Michael M. Fortier made a statement and, with the other witnesses, answered questions.

At 5:25 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/04/26 10:31 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 48**

**Tuesday, May 1, 2007**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 27, 2007, the Committee commenced its study of the federal government real estate and heritage buildings.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Diane Bourgeois,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Hon. Raymond Simard,  
Hon. Garth Turner  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Glen Douglas Pearson for Raymond Bonin.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst.

**WITNESSES:**

*York University:*  
James McKellar, Professor of Real Property, Academic Director,  
Real Property Program, Schulich School of Business.

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Bibiane Ouellette  
Clerk of the Committee

Français

[Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 48

Tuesday, May 1, 2007

The Standing Committee on Government Operations and Estimates met at 3:33 p.m. this day, in Room 209, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Diane Bourgeois, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Hon. Raymond Simard, Hon. Garth Turner and Chris Warkentin.

*Acting Members present:* Glen Douglas Pearson for Raymond Bonin.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst.

*Witnesses: York University:* James McKellar, Professor of Real Property, Academic Director, Real Property Program, Schulich School of Business.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 27, 2007, the Committee resumed its study of the federal government real estate and heritage buildings.

James McKellar made a statement and answered questions.

At 4:56 p.m., the sitting was suspended.

At 4:57 p.m., the Committee proceeded to sit *in camera*.

The Committee proceeded to the consideration of matters related to Committee business.

The Chair presented the Third Report from the Subcommittee on Agenda and Procedure which read as follows:

Subcommittee on Agenda and Procedure of the Standing Committee on Government Operations and Estimates has the honour to present its **THIRD REPORT**

Your Subcommittee met on Monday, April 30, 2007, to consider the business of the Committee and agreed to make the following recommendations:

1. That the Committee undertake a study on issues related to Compensation (Pay and Benefits) throughout the Public Service;
2. That witnesses from BMO Bank of Montreal and RBC Royal Bank be invited to appear before the Committee in relation to its study on federal government real estate and heritage buildings;
3. That the Committee hold a briefing session on the impact of government procurement on Canadian jobs;

4. That the Committee study the Report on Plans and Priorities 2007-2008, of the Department of Public Works and Government Services.

Respectfully submitted,

DIANE MARLEAU

Chair

After debate, the motion was agreed to.

At 5:44 p.m., the Committee resumed sitting in public.

Garth Turner moved, — That the Committee recall the Minister of Public Works and Government Services to present information to Committee members, no later than the end of May, this information to include, but not be limited to:

1. The anticipated sale price(s) of buildings;
2. The expected terms of the proposed leases;
3. The expected base and additional rents;
4. All commissions, fees, levies and payments associated with the sale and lease back;
5. The anticipated buy-back terms; and
6. All attendant costs of the sale and lease, including all legal fees and payments, and recipients.

After debate, the question was put on the motion and it was agreed to.

At 5:50 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/05/03 10:05 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 49**

**Tuesday, May 8, 2007**

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IN CAMERA





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## MINUTES OF PROCEEDINGS

Meeting No. 49

Tuesday, May 8, 2007

The Standing Committee on Government Operations and Estimates met *in camera* at 3:38 p.m. this day, in Room 209, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Diane Bourgeois, Daryl Kramp, Hon. Diane Marleau, Richard Nadeau, Peggy Nash, Pierre Poilievre, Hon. Raymond Simard, Hon. Garth Turner and Chris Warkentin.

*Acting Members present:* Daniel Petit for James Moore.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 27, 2007, the Committee resumed its study of the demographic challenges of the federal public sector.

The Committee proceeded to the consideration of matters related to Committee business.

At 4:33 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/05/09 2:36 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 50**

**Thursday, May 10, 2007**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 81(4), the Committee commenced consideration of the Main Estimates 2007-2008: Vote 1 under GOVERNOR GENERAL; Vote 1 under PARLIAMENT; Votes 1, 5, 10 and 25 under PRIVY COUNCIL; Votes 1 and 5 under PUBLIC WORKS AND GOVERNMENT SERVICES; Votes 1, 2, 5, 10, 20, 25, 30 and 35 under TREASURY BOARD referred to the Committee on Tuesday, February 27, 2007.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Diane Bourgeois,  
Hon. Diane Marleau,  
Richard Nadeau,  
Pierre Poilievre,  
Hon. Garth Turner  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Dean Del Mastro for James Moore.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

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Bibiane Ouellette  
Clerk of the Committee

Français

[Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 50

Thursday, May 10, 2007

The Standing Committee on Government Operations and Estimates met at 3:30 p.m. this day, in Room 308, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Diane Bourgeois, Hon. Diane Marleau, Richard Nadeau, Pierre Poilievre, Hon. Garth Turner and Chris Warkentin.

*Acting Members present:* Dean Del Mastro for James Moore.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

Pursuant to Standing Order 81(4), the Committee commenced consideration of the Main Estimates 2007-2008: Vote 1 under GOVERNOR GENERAL; Vote 1 under PARLIAMENT; Votes 1, 5, 10 and 25 under PRIVY COUNCIL; Votes 1 and 5 under PUBLIC WORKS AND GOVERNMENT SERVICES; Votes 1, 2, 5, 10, 20, 25, 30 and 35 under TREASURY BOARD referred to the Committee on Tuesday, February 27, 2007.

The Chair called Vote 1 under GOVERNOR GENERAL.

Vote 1 under GOVERNOR GENERAL carried.

The Chair called Vote 1 under PARLIAMENT.

Vote 1 under PARLIAMENT carried.

By unanimous consent, the Chair called Votes 1, 5, 10 and 25 under PRIVY COUNCIL.

Votes 1, 5, 10 and 25 under PRIVY COUNCIL carried.

By unanimous consent, the Chair called Votes 1 and 5 under PUBLIC WORKS AND GOVERNMENT SERVICES.

Votes 1 and 5 under PUBLIC WORKS AND GOVERNMENT SERVICES carried.

By unanimous consent, the Chair called Votes 1, 2, 5, 10, 20, 25, 30 and 35 under TREASURY BOARD.

Votes 1, 2, 5, 10, 20, 25, 30 and 35 under TREASURY BOARD carried.

ORDERED, — That the Chair report Vote 1 under GOVERNOR GENERAL; Vote 1 under PARLIAMENT; Votes 1, 5, 10 and 25 under PRIVY COUNCIL; Votes 1 and 5 under PUBLIC WORKS AND GOVERNMENT SERVICES; Votes 1, 2, 5, 10, 20, 25, 30 and 35 under TREASURY BOARD, less the amounts voted in Interim Supply, to the House.

At 3:32 p.m., the Committee adjourned to the call of the Chair.



Bibiane Ouellette  
Clerk of the Committee

2007/05/14 2:40 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 51**

**Tuesday, May 15, 2007**

**ORDER OF THE DAY:**

Pursuant to Standing Order 81(7), the Committee commenced consideration of the Report on Plans and Priorities 2007-2008 of PUBLIC WORKS AND GOVERNMENT SERVICES.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Diane Bourgeois,  
Daryl Kramp,  
Hon. Diane Marleau,  
Peggy Nash,  
Pierre Poilievre,  
Hon. Raymond Simard,  
Hon. Garth Turner  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Robert Bouchard for Richard Nadeau.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Department of Public Works and Government Services:*

Daphne Meredith, Associate Deputy Minister.

Johanne Bélisle, Assistant Deputy Minister, Corporate Services, Policy and Communications.

Tim McGrath, Acting Assistant Deputy Minister, Real Property Branch;

Mike Hawkes, Chief Financial Officer, Finance Branch;

Steven Poole, Acting Chief Executive Officer, Information Technology Services Branch.

Bibiane Ouellette

Clerk of the Committee

[Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 51

Tuesday, May 15, 2007

The Standing Committee on Government Operations and Estimates met at 3:32 p.m. this day, in Room 209, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Diane Bourgeois, Daryl Kramp, Hon. Diane Marleau, Peggy Nash, Pierre Poilievre, Hon. Raymond Simard, Hon. Garth Turner and Chris Warkentin.

*Acting Members present:* Robert Bouchard for Richard Nadeau.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Department of Public Works and Government Services:* Daphne Meredith, Associate Deputy Minister. Johanne Bélisle, Assistant Deputy Minister, Corporate Services, Policy and Communications. Tim McGrath, Acting Assistant Deputy Minister, Real Property Branch; Mike Hawkes, Chief Financial Officer, Finance Branch; Steven Poole, Acting Chief Executive Officer, Information Technology Services Branch.

Pursuant to Standing Order 81(7), the Committee commenced consideration of the Report on Plans and Priorities 2007-2008 of PUBLIC WORKS AND GOVERNMENT SERVICES.

Daphne Meredith made an opening statement and, with the other witnesses, answered questions.

At 5:18 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/05/16 4:27 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Vice-Chair: Daryl Kramp.

**Meeting No. 52**

**Thursday, May 17, 2007**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee proceeded to a briefing on the federal government's procurement activities constraints (trade agreements) and impact on manufacturing employment in Canada.

**MEMBERS OF THE COMMITTEE PRESENT:**

Diane Bourgeois,  
Daryl Kramp,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Hon. Raymond Simard  
and Hon. Garth Turner.

**ACTING MEMBERS PRESENT:**

Laurie Hawn for Harold Albrecht.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.



**WITNESSES:**

*Department of Public Works and Government Services:*

Liliane Saint Pierre, Assistant Deputy Minister, Acquisitions;  
George Butts, Director General, Services and Specialized  
Acquisitions Management Sector, Acquisitions;  
Marshall Moffat, Director General, Small and Medium Enterprises  
Sector.

*Canadian International Trade Tribunal:*

Elaine Feldman, Vice-Chair;  
Randy Heggart, Director of Procurement Review;  
Reagan Walker, General Counsel.

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Bibiane Ouellette  
Clerk of the Committee

[Français](#)[Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 52

Thursday, May 17, 2007

The Standing Committee on Government Operations and Estimates met at 3:30 p.m. this day, in Room 209, West Block, the Vice-Chair, Daryl Kramp, presiding.

*Members of the Committee present:* Diane Bourgeois, Daryl Kramp, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Hon. Raymond Simard and Hon. Garth Turner.

*Acting Members present:* Laurie Hawn for Harold Albrecht.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Department of Public Works and Government Services:* Liliane Saint Pierre, Assistant Deputy Minister, Acquisitions; George Butts, Director General, Services and Specialized Acquisitions Management Sector, Acquisitions; Marshall Moffat, Director General, Small and Medium Enterprises Sector. *Canadian International Trade Tribunal:* Elaine Feldman, Vice-Chair; Randy Heggart, Director of Procurement Review; Reagan Walker, General Counsel.

Pursuant to Standing Order 108(2), the Committee proceeded to a briefing on the federal government's procurement activities constraints (trade agreements) and impact on manufacturing employment in Canada.

Liliane Saint Pierre, George Butts and Marshall Moffat made opening statements and answered questions.

At 4:36 p.m., the sitting was suspended.

At 4:38 p.m., the sitting resumed.

Elaine Feldman made an opening statement and, with the other witnesses, answered questions.

At 5:31 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/05/28 2:35 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 53**

**Tuesday, May 29, 2007**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 27, 2007, the Committee commenced its study of the federal government real estate and heritage buildings.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Diane Bourgeois,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Hon. Raymond Simard,  
Hon. Garth Turner  
and Chris Warkentin.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*BMO Capital Markets:*

Keith Jameson, Director , Real estate.

*RBC Capital Markets:*

Carolyn Blair, Managing Director, Real Estate Group.

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Bibiane Ouellette  
Clerk of the Committee

[Français](#)[Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 53

Tuesday, May 29, 2007

The Standing Committee on Government Operations and Estimates met at 3:31 p.m. this day, in Room 536, Wellington Building, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Diane Bourgeois, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Hon. Raymond Simard, Hon. Garth Turner and Chris Warkentin.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: BMO Capital Markets:* Keith Jameson, Director, Real estate. *RBC Capital Markets:* Carolyn Blair, Managing Director, Real Estate Group.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 27, 2007, the Committee resumed its study of the federal government real estate and heritage buildings.

Keith Jameson and Carolyn Blair made opening statements and answered questions.

By unanimous consent, it was agreed, — That staff of the Department of Public Works and Government Services be allowed to attend the *in camera* meeting on May 31, 2007.

At 5:07 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/05/31 2:18 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 54**

**Thursday, May 31, 2007**

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IN CAMERA



Français

[Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 54

Thursday, May 31, 2007

The Standing Committee on Government Operations and Estimates met *in camera* at 3:33 p.m. this day, in Room 209, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Diane Bourgeois, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Hon. Raymond Simard and Chris Warkentin.

*Acting Members present:* Jean-Claude D'Amours for Hon. Garth Turner, Pablo Rodriguez for Raymond Bonin and David Sweet for Harold Albrecht.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Appearing:* Hon. Michael Fortier, Minister of Public Works and Government Services.

*Witnesses: Department of Public Works and Government Services:* Tim McGrath, Acting Assistant Deputy Minister, Real Property Branch. *Public Works and Government Services Canada:* Ellen Stensholt, Senior General Counsel, Legal Services.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 27, 2007, the Committee resumed its study of the federal government real estate and heritage buildings.

Hon. Michael Fortier, Tim McGrath and Ellen Stensholt answered questions.

At 5:24 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/06/01 1:14 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 55**

**Tuesday, June 5, 2007**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, May 1, 2007, the Committee commenced its study of issues concerning the Federal Government Employee Compensation Delivery System.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Raymond Bonin,  
Diane Bourgeois,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Hon. Raymond Simard,  
Hon. Garth Turner  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Rod Bruinooge for Pierre Poilievre.



**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst.

**WITNESSES:**

*Canada Public Service Agency:*

Rick Burton, Vice-President, Human Resource Management  
Modernization Branch.

*Treasury Board Secretariat:*

Phil Charko, Assistant Secretary, Pensions and Benefits Sector;  
Hélène Laurendeau, Assistant Secretary, Labour Relations and  
Compensation Operations.

Hélène Laurendeau and Rick Burton made opening statements and, with the other witness, answered questions.

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Bibiane Ouellette  
Clerk of the Committee

 [Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 55

Tuesday, June 5, 2007

The Standing Committee on Government Operations and Estimates met at 3:31 p.m. this day, in Room 209, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Raymond Bonin, Diane Bourgeois, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Hon. Raymond Simard, Hon. Garth Turner and Chris Warkentin.

*Acting Members present:* Rod Bruinooge for Pierre Poilievre.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst.

*Witnesses: Canada Public Service Agency:* Rick Burton, Vice-President, Human Resource Management Modernization Branch. *Treasury Board Secretariat:* Phil Charko, Assistant Secretary, Pensions and Benefits Sector; Hélène Laurendeau, Assistant Secretary, Labour Relations and Compensation Operations.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, May 1, 2007, the Committee commenced its study of issues concerning the Federal Government Employee Compensation Delivery System.

Hélène Laurendeau and Rick Burton made opening statements and, with the other witness, answered questions.

On motion of Raymond Bonin, it was agreed, — That the debate be now adjourned.

At 4:36 p.m., the sitting was suspended.

At 4:39 p.m., the sitting resumed.

The Committee proceeded to the consideration of matters related to Committee business.

Diane Bourgeois moved, — That the Committee report to the House as follows:

That, because the Committee is not convinced of the benefit of lease-backs for the taxpayer, the government place a moratorium on the sale of the proposed buildings so that the Department of Public Works and Government Services can provide the Committee with the relevant studies and information on the impact of these lease-backs.

Debate arose thereon.

Chris Warkentin moved, — That the motion be amended by adding the word “yet” after the word “not”;

That the motion be amended by replacing the words “government place a moratorium on the sale of the

proposed buildings so that” with the words “Committee asks”; and

That the motion be amended by adding the after the words “provide the Committee with” the following words “additional information relevant to” before the word “studies”.

After debate, the question was put on the amendment of Chris Warkentin and it was negatived, by a show of hands: YEAS: 5; NAYS: 6.

It was agreed, — That the debate on the motion continue at the next meeting.

On motion of Chris Warkentin, at 5:33 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/06/07 1:06 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 56**

**Thursday, June 7, 2007**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, May 1, 2007, the Committee commenced its study of issues concerning the Federal Government Employee Compensation Delivery System.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Raymond Bonin,  
Diane Bourgeois,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Hon. Raymond Simard  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Borys Wrzesnewskyj for Hon. Garth Turner.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst.

**WITNESSES:**

*Public Service Alliance of Canada:*  
John Gordon, National President;  
David Orfald, Director of Planning and Organizational  
Development;  
Margaret Jackl, Classification Officer.

*Association of Compensation Advisors:*  
Diane Melançon;  
Susan Louis-Seize;  
Michael Brandimore.

*House of Commons:*  
Rob Walsh, Law Clerk and Parliamentary Counsel.

John Gordon and Michael Brandimore made opening statements and, with the other witnesses, answered questions.

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Bibiane Ouellette  
Clerk of the Committee



**Français** Close

## MINUTES OF PROCEEDINGS

Meeting No. 56

Thursday, June 7, 2007

The Standing Committee on Government Operations and Estimates met at 3:34 p.m. this day, in Room 209, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Raymond Bonin, Diane Bourgeois, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Hon. Raymond Simard and Chris Warkentin.

*Acting Members present:* Borys Wrzesnewskyj for Hon. Garth Turner.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst.

*Witnesses: Public Service Alliance of Canada:* John Gordon, National President; David Orfald, Director of Planning and Organizational Development; Margaret Jaekl, Classification Officer. *Association of Compensation Advisors:* Diane Melançon; Susan Louis-Seize; Michael Brandimore. *House of Commons:* Rob Walsh, Law Clerk and Parliamentary Counsel.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, May 1, 2007, the Committee resumed its study of issues concerning the Federal Government Employee Compensation Delivery System.

On motion of Raymond Simard, it was agreed, — That the following witness: Rob Walsh be invited to appear before the Committee later today in relation to Diane Bourgeois' motion on lease-backs of government buildings.

John Gordon and Michael Brandimore made opening statements and, with the other witnesses, answered questions.

On motion of Raymond Simard, it was agreed, — That, given the lack of satisfactory information providing assurance to the Committee that the Employee Compensation Delivery System is functioning as it should and given the number of errors reported by government employees in the recent past, the Chair be authorized to send a letter to the Auditor General of Canada asking her to examine this file and make recommendations as to how federal public employees can be paid properly and on time.

It was agreed, — That the following witness: the Clerk of the Privy Council Office be invited to appear before the Committee in relation to issues concerning the Federal Government Employee Compensation Delivery System.

At 4:56 p.m., the sitting was suspended.

At 5:00 p.m., the sitting resumed.

The Committee proceeded to the consideration of matters related to Committee business.

The Committee resumed consideration of the motion of Diane Bourgeois, — That the Committee report



to the House as follows:

That, because the Committee is not convinced of the benefit of lease-backs for the taxpayer, the government place a moratorium on the sale of the proposed buildings so that the Department of Public Works and Government Services can provide the Committee with the relevant studies and information on the impact of these lease-backs.

The question was put on the motion and it was agreed to, by a show of hands: YEAS: 6; NAYS: 5.

Peggy Nash moved, — That the Standing Committee on Government Operations and Estimates continue its study on Trade Agreements and Federal Government procurement, to better understand the limitations and possibilities for leveraging federal procurement to create made-in-Canada jobs with a view to making recommendations to the House of Commons; and

That the appropriate officials from the Canadian business community, Canadian Labour Congress, as well as trade and procurement experts from think tanks like the Canadian Centre for Policy Alternatives be invited to share their thoughts and recommendations.

After debate, the question was put on the motion and it was agreed to.

At 5:42 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/06/08 1:47 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 57**

**Tuesday, June 12, 2007**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 27, 2007, the Committee commenced its study of the demographic challenges of the federal public sector.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Diane Bourgeois,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Hon. Raymond Simard,  
Hon. Garth Turner  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Ed Fast for Harold Albrecht.

**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*MacBride-King and Associates:*

Judith L. MacBride-King, Principal.

Bibiane Ouellette  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 57

Tuesday, June 12, 2007

The Standing Committee on Government Operations and Estimates met at 3:33 p.m. this day, in Room 209, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Diane Bourgeois, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Hon. Raymond Simard, Hon. Garth Turner and Chris Warkentin.

*Acting Members present:* Ed Fast for Harold Albrecht.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: MacBride-King and Associates:* Judith L. MacBride-King, Principal.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 27, 2007, the Committee resumed its study of the demographic challenges of the federal public sector.

It was agreed, — That the Committee consider the Certificate of Nomination of Christiane Ouimet on Thursday, June 14, 2007.

Judith L. MacBride-King made an opening statement and answered questions.

At 4:57 p.m., the Committee adjourned to the call of the Chair.

Bibiane Ouellette  
Clerk of the Committee

2007/06/13 2:11 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

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**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 58**

**Thursday, June 14, 2007**

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**ORDER OF THE DAY:**

Pursuant to Standing Orders 110 and 111, the Committee commenced consideration of the certificate of nomination of Christiane Ouimet to the position of Public Sector Integrity Commissioner which was referred to the Committee on Tuesday, June 12, 2007.

**MEMBERS OF THE COMMITTEE PRESENT:**

Raymond Bonin,  
Diane Bourgeois,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Peggy Nash,  
Pierre Poilievre,  
Hon. Raymond Simard  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Paul Dewar for Peggy Nash,  
Paul Szabo for Hon. Garth Turner,  
and Dave Van Kesteren for Harold Albrecht.

**ASSOCIATE MEMBERS PRESENT:**

Daniel Petit.



**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

**WITNESSES:**

*As an Individual:*

Christiane Ouimet.

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Bibiane Ouellette  
Clerk of the Committee

**Français** Close

## MINUTES OF PROCEEDINGS

Meeting No. 58

Thursday, June 14, 2007

The Standing Committee on Government Operations and Estimates met at 11:01 a.m. this day, in Room 371, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Raymond Bonin, Diane Bourgeois, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Peggy Nash, Pierre Poilievre, Hon. Raymond Simard and Chris Warkentin.

*Acting Members present:* Paul Dewar for Peggy Nash, Paul Szabo for Hon. Garth Turner and Dave Van Kesteren for Harold Albrecht.

*Associate Members present:* Daniel Petit.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Witnesses: As an individual:* Christiane Ouimet.

Pursuant to Standing Orders 110 and 111, the Committee commenced consideration of the certificate of nomination of Christiane Ouimet to the position of Public Sector Integrity Commissioner which was referred to the Committee on Tuesday, June 12, 2007.

Christiane Ouimet made an opening statement and answered questions.

On motion of James Moore, it was agreed, — That the nomination of Christiane Ouimet as Public Sector Integrity Commissioner be concurred in and that the Chair report it to the House.

At 12:26 p.m., the Committee adjourned to the call of the Chair.

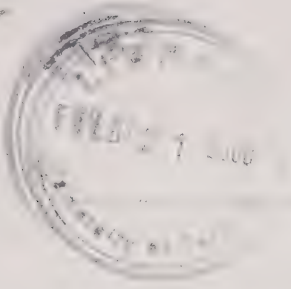
Bibiane Ouellette  
Clerk of the Committee

2007/06/14 3:22 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 1st SESSION

## MINUTES OF PROCEEDINGS

### STANDING COMMITTEE ON GOVERNMENT OPERATIONS AND ESTIMATES

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**Meeting No. 59**

**Tuesday, June 19, 2007**

**IN CAMERA**



Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 59

Thursday, May 31, 2007.

The Standing Committee on Foreign Affairs and International Development met at 8:56 a.m. this day, in Room 308, West Block, the Chair, Kevin Sorenson, presiding.

*Members of the Committee present:* Vivian Barbot, Hon. Ujjal Dosanjh, Hon. Mark Eyking, Wajid Khan, Francine Lalonde, Deepak Obhrai, Bernard Patry, Kevin Sorenson and Hon. Bryon Wilfert.

*Acting Members present:* Paul Dewar for Alexa McDonough, Brian Fitzpatrick for Peter Goldring and Colin Mayes for Bill Casey.

*Associate Members present:* Borys Wrzesnewskyj.

*In attendance: Library of Parliament:* James Lee, Analyst.

*Witnesses: Department of Foreign Affairs and International Trade:* H.E. Paul Meyer, Ambassador and Permanent Representative to the United Nations, and to the Conference on Disarmament. *Project Ploughshares:* Ernie Regehr, Senior Policy Advisor. *Middle Powers Initiative:* Hon. Douglas Roche, Senator.

Pursuant to Standing Order 108(2) and the motion adopted on May 10, 2007, the Committee proceeded to a briefing session on disarmament.

Ernie Regehr and the Honorable Douglas Roche made statements and answered questions.

At 10:10 a.m., the sitting was suspended.

At 10:13 a.m., the sitting resumed.

Ambassador Meyers made a statement and answered questions.

At 10:58 a.m., the Committee adjourned to the call of the Chair.

Angela Crandall  
Clerk of the Committee

2007/06/01 8:30 a.m.





HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Clerk of the Committee: Richard Rumas.

**Meeting No. 1**

**Wednesday, November 14, 2007**

**ORDER OF THE DAY:**

The Clerk of the Committee presided over the election of a Chair.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Patrick Brown,  
Mark Holland,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Mario Silva  
and Chris Warkentin.



**ACTING MEMBERS PRESENT:**

Serge Cardin for Diane Bourgeois,  
Dean Del Mastro for Daryl Kramp,  
and Roger Valley for Raymond Bonin.

**IN ATTENDANCE:**

*Standing Committee on Government Operations and Estimates:*

Michel Marcotte, Committee Clerk.

*Library of Parliament:*

Philippe Le Goff, Analyst;

Guy Beaumier, Analyst.

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Richard Rumas  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 1

Wednesday, November 14, 2007

The Standing Committee on Government Operations and Estimates met at 3:30 p.m. this day, in Room 269, West Block, for the purpose of electing a Chair, pursuant to Standing Order 106(1).

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Patrick Brown, Mark Holland, Hon. Diane Marleau, James Moore, Richard Nadeau, Mario Silva and Chris Warkentin.

*Acting Members present:* Serge Cardin for Diane Bourgeois, Dean Del Mastro for Daryl Kramp and Roger Valley for Raymond Bonin.

*In attendance: Standing Committee on Government Operations and Estimates:* Michel Marcotte, Committee Clerk. *Library of Parliament:* Philippe Le Goff, Analyst; Guy Beaumier, Analyst.

The Clerk of the Committee presided over the election of a Chair.

On motion of James Moore, it was agreed, — That Diane Marleau be elected Chair of the Committee.

The Clerk of the Committee presided over the election of the Vice-Chairs.

On motion of Harold Albrecht, it was agreed, — That Daryl Kramp be elected First Vice-Chair of the Committee *in absentia*.

On motion of Richard Nadeau, it was agreed, — That Charlie Angus be elected Second Vice-Chair of the Committee.

Diane Marleau took the Chair.

The Committee proceeded to the consideration of committee business

It was agreed, — That the Committee retain, as needed and at the discretion of the Chair, the services of one or more analysts from the Library of Parliament to assist it in its work; and

That witnesses be given five (5) to ten (10) minutes to make their opening statement; that, at the discretion of the Chair, during the questioning of witnesses, there be allocated seven (7) to eight (8) minutes for the first questioner of each party, including the response of the witness, as follows: Liberal Party, Bloc Québécois, Conservative Party, New Democratic Party, Liberal Party and Conservative Party; and that thereafter, five (5) minutes, including the response of the witness, be allocated to each party as follows: Liberal Party, Bloc Québécois, Conservative Party, Liberal Party, Conservative Party, Bloc Québécois, New Democratic Party, Conservative Party, Liberal Party, Conservative Party, Liberal Party, Conservative Party; and

That the Subcommittee on Agenda and Procedure be established and be composed of the Chair, the two Vice-Chairs and a member of the other opposition party; and

That the Chair be authorized to hold meetings to receive evidence and to have that evidence printed when a quorum is not present, provided that at least three (3) members are present, including one member of the opposition; and

That only the Clerk of the Committee be authorized to distribute documents to members of the Committee and only when such documents exist in both official languages; and

That the Clerk of the Committee be authorized to make the necessary arrangements to provide working meals for the Committee and its subcommittees; and

That, if requested, reasonable travel, accommodation and living expenses be reimbursed to witnesses, not exceeding two (2) representatives per organization; and that, in exceptional circumstances, payment for more representatives be made at the discretion of the Chair; and

That, unless otherwise ordered, each Committee member be allowed to be accompanied by one staff person at an in camera meeting and one additional person from each party; and

That one copy of the transcript of each in camera meeting be kept in the Committee Clerk's office for consultation by members of the Committee; and

That 48 hours' notice be required for any substantive motion to be considered by the Committee, unless the substantive motion relates directly to business then under consideration; and that the notice of motion be filed with the Clerk of the Committee and distributed to members in both official languages.

At 3:46 p.m., the Committee adjourned to the call of the Chair.

Richard Rumas  
Clerk of the Committee

2007/11/16 4:15 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 2**

**Monday, November 19, 2007**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 32(5), the Committee [commenced / resumed] consideration of the Report of the Public Service Commission of Canada for the fiscal year ended March 31, 2007, referred to the Committee on Tuesday, November 13, 2007.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Patrick Brown,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Marcel Lussier for Diane Bourgeois,  
and Robert Vincent for Richard Nadeau.



**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;

Philippe Le Goff, Analyst.

*Standing Committee on Government Operations and Estimates:*

Michel Marcotte, Committee Clerk.

**WITNESSES:**

*Public Service Commission of Canada:*

Maria Barrados, President;

Linda Gobeil, Senior Vice-President, Policy Branch;

Donald Lemaire, Vice-President, Staffing and Assessment Services Branch;

Mary Clennett, Vice-President, Audit, Evaluation and Studies Branch.

Maria Barrados made a statement and, with the other witnesses, answered questions.

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Richard Rumas  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 2

Monday, November 19, 2007

The Standing Committee on Government Operations and Estimates met at 3:31 p.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Patrick Brown, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore, Mario Silva and Chris Warkentin.

*Acting Members present:* Marcel Lussier for Diane Bourgeois and Robert Vincent for Richard Nadeau.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst. *Standing Committee on Government Operations and Estimates:* Michel Marcotte, Committee Clerk.

*Witnesses: Public Service Commission of Canada:* Maria Barrados, President; Linda Gobeil, Senior Vice-President, Policy Branch; Donald Lemaire, Vice-President, Staffing and Assessment Services Branch; Mary Clennett, Vice-President, Audit, Evaluation and Studies Branch.

Pursuant to Standing Order 32(5), the Committee commenced consideration of the Report of the Public Service Commission of Canada for the fiscal year ended March 31, 2007, referred to the Committee on Tuesday, November 13, 2007.

Maria Barrados made a statement and, with the other witnesses, answered questions.

At 5:02 p.m., the Committee adjourned to the call of the Chair.

Richard Rumas  
Clerk of the Committee

2007/11/26 10:22 a.m.



HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 3**

**Wednesday, November 21, 2007**

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**ORDER OF THE DAY:**

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Charlie Angus,  
Patrick Brown,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Robert Bouchard for Diane Bourgeois,  
Christian Ouellet for Richard Nadeau,  
and Dave Van Kesteren for Harold Albrecht.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

*As Individual:*

Michel Marcotte, "conseiller".

Richard Rumas  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 3

Wednesday, November 21, 2007

The Standing Committee on Government Operations and Estimates met at 3:36 p.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Charlie Angus, Patrick Brown, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore, Mario Silva and Chris Warkentin.

*Acting Members present:* Robert Bouchard for Diane Bourgeois, Christian Ouellet for Richard Nadeau and Dave Van Kesteren for Harold Albrecht.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst. *House of Commons:* Michel Marcotte, Committee Clerk.

The Committee proceeded to the consideration of matters related to Committee business.

At 3:56 p.m., the Committee adjourned to the call of the Chair.

Richard Rumas  
Clerk of the Committee

2007/11/23 9:18 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 4**

**Monday, November 26, 2007**

**ORDER OF THE DAY:**

Pursuant to Standing Order 81(5), the Committee [commenced / resumed] consideration of the Supplementary Estimates (A) 2007-2008 referred to the Committee on Tuesday, October 30, 2007.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Diane Bourgeois,  
Patrick Brown,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Omar Alhabra for Raymond Bonin,  
and Paul Dewar for Charlie Angus.

**IN ATTENDANCE:**

*Library of Parliament:*

Guy Beaumier, Analyst;  
Philippe Le Goff, Analyst.

*House of Commons:*

Christine Lafrance, Clerk.

**WITNESSES:**

*Public Servants Disclosure Protection Tribunal:*

Lisanne Lacroix, Registrar;  
Diana Jardine, Senior Advisor, Planning and Reports;  
Jean-Charles Ducharme, Senior Legal Advisor.

*Canada Public Service Agency:*

Ginette Sylvestre, Acting Senior Financial Officer, Strategic  
management and Planning.

Lisanne Lacroix made a statement and, with Ginette Sylvestre and Jean-Charles Ducharme, answered questions.

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Michel Marcotte  
Committee Clerk

## MINUTES OF PROCEEDINGS

Meeting No. 4

Monday, November 26, 2007

The Standing Committee on Government Operations and Estimates met at 3:32 p.m. this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Diane Bourgeois, Patrick Brown, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Mario Silva and Chris Warkentin.

*Acting Members present:* Omar Alghabra for Raymond Bonin and Paul Dewar for Charlie Angus.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst. *House of Commons:* Christine Lafrance, Clerk.

*Witnesses: Public Servants Disclosure Protection Tribunal:* Lianne Lacroix, Registrar; Diana Jardine, Senior Advisor, Planning and Reports; Jean-Charles Ducharme, Senior Legal Advisor. *Canada Public Service Agency:* Ginette Sylvestre, Acting Senior Financial Officer, Strategic management and Planning.

Pursuant to Standing Order 81(5), the Committee commenced consideration of the Supplementary Estimates (A) 2007-2008 referred to the Committee on Tuesday, October 30, 2007.

Lianne Lacroix made a statement and, with Ginette Sylvestre and Jean-Charles Ducharme, answered questions.

At 4:16 p.m., the sitting was suspended.

At 4:18 p.m., the sitting resumed.

The Committee proceeded to the consideration of matters related to Committee business.

Mark Holland moved, — That this committee conduct a review of the federal government's Real Estate Plan and that the Committee invite Minister Fortier to appear at the earliest opportunity, along with other witnesses the Committee may wish to call, and that this Committee request in writing that the Minister table with this Committee information to include, but not be limited to

- Larco Investment's offer to purchase the nine assets sold by the federal government in phase 1 of its Real Estate Plan,
- The lease the government of Canada has entered into with Larco Investments Inc,
- Details of the financing Larco has negotiated to purchase the seven real property assets sold by the federal government in phase 1 of its Real Estate Plan,
- Assessments the Department has done concerning the impact of the Real Estate Plan on aboriginal land claims,
- The Confidential Information Memorandum prepared for the sale and lease back of the first nine buildings, and
- Plans that the government has made to reinvest moneys from the sale in the repair and greening of other government buildings and infrastructure.

Paul Dewar moved, — That the motion be amended by adding, before the last paragraph, the following: “ Any plans the previous government had regarding the sale and lease-back of Federal Public Buildings ” and after the last paragraph, the following: “ Plans the government has to provide financial assistance to municipalities that will be affected by the sell off of Federal Public Buildings ”.

By unanimous consent, after debate, the question was put on the amendment of Paul Dewar and it was agreed to.

After debate, the question was put on the motion, as amended, and it was agreed to.

The motion, as amended, read as follows:

That this committee conduct a review of the federal government's Real Estate Plan and that the Committee invite Minister Fortier to appear at the earliest opportunity, along with other witnesses the Committee may wish to call, and that this Committee request in writing that the Minister table with this Committee information to include, but not be limited to

- Larco Investment's offer to purchase the nine assets sold by the federal government in phase 1 of its Real Estate Plan,
- The lease the government of Canada has entered into with Larco Investments Inc,
- Details of the financing Larco has negotiated to purchase the seven real property assets sold by the federal government in phase 1 of its Real Estate Plan,
- Assessments the Department has done concerning the impact of the Real Estate Plan on aboriginal land claims,
- The Confidential Information Memorandum prepared for the sale and lease back of the first nine buildings,
- Any plans the previous government had regarding the sale and lease-back of Federal Public Buildings,
- Plans that the government has made to reinvest moneys from the sale in the repair and greening of other government buildings and infrastructure, and
- Plans the government has to provide financial assistance to municipalities that will be affected by the sell off of Federal Public Buildings.

At 4:30 p.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Committee Clerk

2007/11/28 9:13 a.m.



HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 5**

**Wednesday, November 28, 2007**

**ORDER OF THE DAY:**

The Committee proceeded to the consideration of matters related to Committee business.

Pursuant to Standing Order 81(5), the Committee [commenced / resumed] consideration of the Supplementary Estimates (A) 2007-2008 referred to the Committee on Tuesday, October 30, 2007.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Diane Bourgeois,  
Patrick Brown,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Claude DeBellefeuille for Richard Nadeau.

**IN ATTENDANCE:**



*Library of Parliament:*

Guy Beaumier, Analyst.

*House of Commons:*

Christine Lafrance, Clerk.

*Library of Parliament:*

Philippe Le Goff, Analyst.

**WITNESSES:**

*Treasury Board Secretariat:*

Wayne G. Wouters, Secretary;  
David Moloney, Assistant Secretary;  
Michael Presley, Executive Director;  
Kelly Gillis, Executive Director, Finance and Administration,  
Corporate Services Branch;  
Alister Smith, Assistant Secretary, Corporate Priorities and  
Planning.

*Canada Public Service Agency:*

Rick Burton, Vice-President, Human Resource Management  
Modernization Branch;  
Ginette Sylvestre, Acting Senior Financial Officer, Strategic  
management and Planning.

*Privy Council Office:*

Marilyn MacPherson, Assistant Deputy Minister , Corporate  
Services;  
Marc O'Sullivan, Assistant Secretary to the Cabinet, Senior  
Personnel and Special Projects Secretariat;  
Yvan Roy, Deputy Secretary to the Cabinet, Legislation and House  
Planning and Machinery of Government and Counsel to the Clerk  
of the Privy council.

*Public Service Labour Relations Board:*

Casper M. Bloom, Chairperson;  
Pierre Hamel, Executive Director of the Board and General  
Counsel.

Wayne Wouters and Rick Burton made a statement and, with Michael Presley, David Moloney and Ginette Sylvestre, answered questions.

Marilyn MacPherson and Casper M. Bloom made a statement and, with Marc O'Sullivan and Yvan Roy, answered questions.

Michel Marcotte  
Committee Clerk



Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 5

Wednesday, November 28, 2007

The Standing Committee on Government Operations and Estimates met at 3:41 p.m. this day, in Room 209, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Diane Bourgeois, Patrick Brown, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Mario Silva and Chris Warkentin.

*Acting Members present:* Claude DeBellefeuille for Richard Nadeau.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst. *House of Commons:* Christine Lafrance, Clerk. *Library of Parliament:* Philippe Le Goff, Analyst.

*Witnesses: Treasury Board Secretariat:* Wayne G. Wouters, Secretary; David Moloney, Assistant Secretary; Michael Presley, Executive Director; Kelly Gillis, Executive Director, Finance and Administration, Corporate Services Branch; Alister Smith, Assistant Secretary, Corporate Priorities and Planning. *Canada Public Service Agency:* Rick Burton, Vice-President, Human Resource Management Modernization Branch; Ginette Sylvestre, Acting Senior Financial Officer, Strategic management and Planning. *Privy Council Office:* Marilyn MacPherson, Assistant Deputy Minister, Corporate Services; Marc O'Sullivan, Assistant Secretary to the Cabinet, Senior Personnel and Special Projects Secretariat; Yvan Roy, Deputy Secretary to the Cabinet, Legislation and House Planning and Machinery of Government and Counsel to the Clerk of the Privy council. *Public Service Labour Relations Board:* Casper M. Bloom, Chairperson; Pierre Hamel, Executive Director of the Board and General Counsel.

The Committee proceeded to the consideration of matters related to Committee business.

Daryl Kramp moved, — Where as, the Standing Committee on Government Operations and Estimates recognises it is important to examine the level of internal turnover in the Federal public service.

And that the Standing Committee on Government Operations and Estimates realises the importance of examining a wide range of views from both inside and outside the Federal Public Service in order to fully understand the issue.

And that the Standing Committee on Government Operations and Estimates was in a general agreement to bring various organisations — including Public Service Alliance of Canada — before the committee members when studying this issue.

Be it resolved that while Public Service Alliance of Canada is a group that should be included as a witness to provide information into the problem of internal turnover in the Federal Public Service, it is radically insufficient in its ability to provide breadth of understanding and information needed and should not be the sole group asked to give insight into this issue.

Be it further resolved that the Standing Committee on Government Operations and Estimates include witness from, at minimum, Treasury Board Secretariat, the Canada Public Service Agency, Public Service Alliance of Canada, and at least one other government department that has employees both in

the national capital region and across the country.

Be it further resolved that these witnesses are called before the Standing Committee on Government Operations and Estimates at a date designated by the Clerk.

After debate, the question was put on the motion and it was agreed to.

Pursuant to Standing Order 81(5), the Committee resumed consideration of the Supplementary Estimates (A) 2007-2008 referred to the Committee on Tuesday, October 30, 2007.

Wayne Wouters and Rick Burton made a statement and, with Michael Presley, David Moloney and Ginette Sylvestre, answered questions.

At 4:37 p.m., the sitting was suspended.

At 4:40 p.m., the sitting resumed.

Marilyn MacPherson and Casper M. Bloom made a statement and, with Marc O'Sullivan and Yvan Roy, answered questions.

By unanimous consent, the Chair called Votes 85a and 93a under CANADIAN HERITAGE; Vote 1a under PRIVY COUNCIL; Votes 1a, 5a, 10a, 15a, 22a, 23a, 27a, 30a and 35a under TREASURY BOARD.

Votes 85a and 93a under CANADIAN HERITAGE; Vote 1a under PRIVY COUNCIL; Votes 1a, 5a, 10a, 15a, 22a, 23a, 27a, 30a and 35a under TREASURY BOARD carried.

ORDERED, — That the Chair report Votes 85a and 93a under CANADIAN HERITAGE; Vote 1a under PRIVY COUNCIL; Votes 1a, 5a, 10a, 15a, 22a, 23a, 27a, 30a and 35a under TREASURY BOARD to the House.

At 5:25 p.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Committee Clerk

2007/11/29 4:36 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 6**

**Wednesday, December 5, 2007**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) [and the motion adopted by the Committee on [date referred]], the Committee [commenced / resumed] its study of the Federal Government's Real Estate Plan

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
Richard Nadeau,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

David Sweet for James Moore.

**IN ATTENDANCE:**

*Library of Parliament:*  
Guy Beaumier, Analyst;



Philippe Le Goff, Analyst.  
*House of Commons:*  
Christine Lafrance, Procedural Clerk.

**WITNESSES:**

*Public Service Alliance of Canada:*  
Patricia Ducharme, National Executive Vice-President.

*Informetrica:*  
Michael C. McCracken, Chairman and Chief Executive Officer.

Michel Marcotte  
Committee Clerk

Franglais

Close

## MINUTES OF PROCEEDINGS

Meeting No. 6

Wednesday, December 5, 2007

The Standing Committee on Government Operations and Estimates met at 3:40 p.m. this day, in Room 308, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Mark Holland, Daryl Kramp, Hon. Diane Marleau, Richard Nadeau, Mario Silva and Chris Warkentin.

*Acting Members present:* David Sweet for James Moore.

*In attendance: Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst. *House of Commons:* Christine Lafrance, Procedural Clerk.

*Witnesses: Public Service Alliance of Canada:* Patricia Ducharme, National Executive Vice-President. *Informetrica:* Michael C. McCracken, Chairman and Chief Executive Officer.

Pursuant to Standing Order 108(2) the Committee commenced its study of the Federal Government's Real Estate Plan.

Patricia Ducharme and Michael C. McCracken made a statement and answered questions.

Charlie Angus moved, — That the Committee calls on the Minister of Public Works to immediately release to the Committee the confidential information memorandum for the sale of federal buildings to bidders that outlines operating expenses, taxes, management fees, parking income and detailed schedule of capital improvements.

After debate, the question was put on the motion and it was agreed to, by a show of hands: YEAS: 6; NAYS: 1.

Daryl Kramp moved, — That this Committee invites representatives from Deutsche Bank, BMO and RBC to respond to the claims by Mr. McCracken.

After debate, the question was put on the motion and the result of the vote was announced: YEAS: 5; NAYS: 5.

Whereupon, the Chair voted in the affirmative.

Accordingly, the motion was agreed to.

At 5:35 p.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Committee Clerk

2007/12/06 2:34

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 7**

**Monday, December 10, 2007**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) [and the motion adopted by the Committee on [date referred]], the Committee [commenced / resumed] its study of the Federal Government's Real Estate Plan

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Richard Nadeau,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Omar Alghabra for Raymond Bonin.

**OTHER MEMBERS PRESENT:**

Paul Dewar.

**IN ATTENDANCE:**

*House of Commons:*

Christine Lafrance, Procedural Clerk.

*Library of Parliament:*

Guy Beaumier, Analyst;

Philippe Le Goff, Analyst.

**APPEARING:**

Hon. Michael Fortier, Minister of Public Works and Government Services.

**WITNESSES:**

*Department of Public Works and Government Services:*

François Guimont, Deputy Minister;

Tim McGrath, Assistant Deputy Minister, Real Property Branch.

The Honorable Michael Fortier made a statement and, with François Guimont and Tim McGrath, answered questions.

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Michel Marcotte  
Clerk of the Committee

Français

[Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 7

Monday, December 10, 2007

The Standing Committee on Government Operations and Estimates met at 3:31 this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore, Richard Nadeau, Mario Silva and Chris Warkentin.

*Acting Members present:* Omar Alghabra for Raymond Bonin.

*Other Members present:* Paul Dewar.

*In attendance: House of Commons:* Christine Lafrance, Procedural Clerk. *Library of Parliament:* Guy Beaumier, Analyst; Philippe Le Goff, Analyst.

*Appearing:* Hon. Michael Fortier, Minister of Public Works and Government Services.

*Witnesses: Department of Public Works and Government Services:* François Guimont, Deputy Minister; Tim McGrath, Assistant Deputy Minister, Real Property Branch.

Pursuant to Standing Order 108(2), the Committee resumed its study of the Federal Government's Real Estate Plan.

The Honorable Michael Fortier made a statement and, with François Guimont and Tim McGrath, answered questions.

At 5:17 , the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2007/12/11 10:14





HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 8**

**Wednesday, December 12, 2007**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee commenced its study of Federal Employee Compensation Delivery System.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Diane Bourgeois,  
Patrick Brown,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
Richard Nadeau,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Hon. Navdeep Bains for Raymond Bonin,  
and Peter Goldring for James Moore.

**IN ATTENDANCE:**

*House of Commons:*

Christine Lafrance, Procedural Clerk.

*Library of Parliament:*

Guy Beaumier, Analyst.

**WITNESSES:**

*Canada Public Service Agency:*

Monique Boudrias, Executive Vice-President;  
Gilles Carpentier, Vice-President , Strategic Infrastructure,  
Organization and Classification Sector.

*Treasury Board Secretariat:*

Dan Danagher, Executive Director, Labour Relations and  
Compensation Operations.

*Public Works and Government Services Canada:*

Renée Jolicoeur, Assistant Deputy Minister, Accounting, Banking  
and Compensation Branch;  
Diane Lorenzato, Assistant Deputy Minister, Human Resources  
Branch.

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Michel Marcotte  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 8

Wednesday, December 12, 2007

The Standing Committee on Government Operations and Estimates met at 3:36 this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Diane Bourgeois, Patrick Brown, Mark Holland, Daryl Kramp, Hon. Diane Marleau, Richard Nadeau, Mario Silva and Chris Warkentin.

*Acting Members present:* Hon. Navdeep Bains for Raymond Bonin and Peter Goldring for James Moore.

*In attendance: House of Commons:* Christine Lafrance, Procedural Clerk. *Library of Parliament:* Guy Beaumier, Analyst.

*Witnesses: Canada Public Service Agency:* Monique Boudrias, Executive Vice-President; Gilles Carpentier, Vice-President, Strategic Infrastructure, Organization and Classification Sector. *Treasury Board Secretariat:* Dan Danagher, Executive Director, Labour Relations and Compensation Operations. *Public Works and Government Services Canada:* Renée Jolicoeur, Assistant Deputy Minister, Accounting, Banking and Compensation Branch; Diane Lorenzato, Assistant Deputy Minister, Human Resources Branch.

Pursuant to Standing Order 108(2), the Committee commenced its study of Federal Employee Compensation Delivery System.

The witnesses made statements and answered questions.

At 4:33, the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2007/12/13 10:34



HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 9**

**Tuesday, January 29, 2008**

IN CAMERA





## MINUTES OF PROCEEDINGS

Meeting No. 9

Tuesday, January 29, 2008

The Standing Committee on Government Operations and Estimates met *in camera* at 9:01 this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore, Mario Silva and Chris Warkentin.

*Acting Members present:* Hon. Navdeep Bains for Raymond Bonin and Meili Faille for Richard Nadeau.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst. *House of Commons:* Gregory Tardi, Senior Parliamentary Counsel (Legal).

The Committee proceeded to the consideration of matters related to Committee business.

It was agreed, — That this committee study the issue of public (GIC) appointments and the appropriate role of government in providing oversight for independent, arms-length agencies, and;

That this study include consideration of the recent actions of the government with respect to Atomic Energy of Canada Limited (AECL) and the Canadian Nuclear Safety Commission (CNSC); and

That this committee hear testimony from Natural Resources Minister Gary Lunn, former President of the CNSC Linda Keen, officials from the Privy Council Office and others as required; and

That this committee investigate whether the Public Appointments Commission, as envisioned in the bill that has been passed by parliament but not enacted by the government, would have been able to play a constructive role in providing oversight to these government appointments if the commission had been brought into force; and

That the committee report its conclusions and recommendations to the House of Commons.

It was agreed, — That the Committee undertake a study on Geographic Distribution and Turnover Rates of Federal Public Servants, during the next 2 meetings; and

That the Committee should hear testimony of representatives from the Canada Public Service Agency, Canada Revenue Agency and Passport Canada in relation to that subject during the next 2 meetings.

It was agreed, — That the Committee undertake a study on the Maintenance of Federal Properties (building and parks).

At 9:45 a.m., the Committee adjourned until Tuesday, February 5, 2008.

Michel Marcotte

Clerk of the Committee

2008/01/30 4:26

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 10**

**Tuesday, February 5, 2008**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee commenced its study of Federal Employee Compensation Delivery System.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Raymonde Folco,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Omar Alghabra for Mario Silva,  
and Dean Del Mastro for Daryl Kramp.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst.

**WITNESSES:**

*Interdepartmental Compensation Consultants Committee:*

Jill Ronan, Chair;

Diane Melançon, Co-Chair;

Michael Brandimore.

*Public Service Alliance of Canada:*

Patty Ducharme, National Executive Vice-President;

David Orfald, Director of Planning and Organizational  
Development.

Michel Marcotte  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 10

Tuesday, February 5, 2008

The Standing Committee on Government Operations and Estimates met at 9:04 this day, in Room 209, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore, Mario Silva and Chris Warkentin.

*Acting Members present:* Omar Alhabra for Mario Silva and Dean Del Mastro for Daryl Kramp.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst.

*Witnesses: Interdepartmental Compensation Consultants Committee:* Jill Ronan, Chair; Diane Melançon, Co-Chair; Michael Brandimore. *Public Service Alliance of Canada:* Patty Ducharme, National Executive Vice-President; David Orfald, Director of Planning and Organizational Development.

Pursuant to Standing Order 108(2), the Committee resumed its study of the Federal Employee Compensation Delivery System.

Mrs. Jill Ronan, Diane Melançon, Patty Ducharme and Mr. Michael Brandimore made statements and answered questions.

On motion of Diane Bourgeois, it was agreed, — That Nicole Jauvin and Monique Boudrias, respectively President and Executive Vice-President of Canada Public Service Agency be invited to appear in relation to the Federal Employee Compensation Delivery System.

At 10:19 , the sitting was suspended.

At 10:22 , the sitting resumed.

The Committee proceeded to the consideration of matters related to Committee business.

Mark Holland moved, — That this committee look into whether the unprecedented decision taken by the former Treasury Board President during the 2006 municipal election to withhold \$200 million in federal funding for a light rail transit project in Ottawa constituted political interference in a municipal matter;

That this committee hold one meeting to hear witnesses including the former Treasury Board President (now Environment Minister) John Baird, Transport and Infrastructure Minister Lawrence Cannon, Treasury Board Parliamentary Secretary Pierre Poilievre, parties to the agreement between Siemens Canada, PCL Constructors Canada Incorporated and the City of Ottawa, and current and former federal and municipal officials and elected representatives familiar with issues surrounding federal funding for this project .



Raymonde Folco moved, — That the motion be amended by replacing all the words after “including” with the words “Wayne Wouters, Secretary of the Treasury Board; Christa C. Wessel, General Legal Counsel, Siemens Canada Limited; Kent Kirkpatrick, City Manager, City of Ottawa; Rick O’Connor, City Solicitor, City of Ottawa; Réjean Chartrand, former Director of Economic Development and Strategic Projects, City of Ottawa”.

Debate arose thereon.

The question was put on the amendment of Raymonde Folco and it was agreed to, by a show of hands: YEAS: 6; NAYS: 5.

The question was put on the motion, as amended, and it was agreed to, by a show of hands: YEAS: 6; NAYS: 5.

The motion, as amended, read as follows:

That this committee look into whether the unprecedented decision taken by the former Treasury Board President during the 2006 municipal election to withhold \$200 million in federal funding for a light rail transit project in Ottawa constituted political interference in a municipal matter;

That this committee hold one meeting to hear witnesses:

- Wayne Wouters, Secretary of the Treasury Board;
- Christa C. Wessel, General Legal Counsel, Siemens Canada Limited;
- Kent Kirkpatrick, City Manager, City of Ottawa;
- Rick O’Connor, City Solicitor, City of Ottawa; and
- Réjean Chartrand, former Director of Economic Development and Strategic Projects, City of Ottawa.

At 11:01 , the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/02/06 2:47 p.m.

HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 11**

**Thursday, February 7, 2008**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, January 29, 2008, the Committee commenced its study of Geographic Distribution and Turnover Rate of Federal Public Servants.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Raymonde Folco,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Nancy Karetak-Lindell for Mario Silva.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Canada Public Service Agency:*  
Karen Ellis, Senior Vice-President, Workforce and Workplace  
Renewal.

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Michel Marcotte  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 11

Thursday, February 7, 2008

The Standing Committee on Government Operations and Estimates met at 9:08 this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore and Chris Warkentin.

*Acting Members present:* Nancy Karetak-Lindell for Mario Silva.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst.

*Witnesses: Canada Public Service Agency:* Karen Ellis, Senior Vice-President, Workforce and Workplace Renewal.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, January 29, 2008, the Committee commenced its study of Geographic Distribution and Turnover Rate of Federal Public Servants.

The witness made a statement and answered questions.

The Committee proceeded to the consideration of matters related to Committee business.

Charlie Angus moved, — That the Standing Committee on Government Operations and Estimates study the implementation of Justice John Gomery's 19 recommendations arising from the Commission of Inquiry into the Sponsorship Program and Advertising Activities; and

That the committee report back to the House the progress that has been made on the implementation of these recommendations; and

That the committee note that part of Justice Gomery's mandate was to make recommendations – based on factual findings – to prevent future mismanagement of sponsorship programs or advertising activities.

Debate arose thereon.

The question was put on the motion and it was agreed to, by a show of hands: YEAS: 11; NAYS: 0.

At 11:02, the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/02/08 11:34

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 12**

**Tuesday, February 12, 2008**

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**ORDER OF THE DAY:**

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Raymonde Folco,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Hon. Navdeep Bains for Mark Holland.



**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst.

*House of Commons:*

Gregory Tardi, Parliamentary Counsel (Legal).

Michel Marcotte  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 12

Tuesday, February 12, 2008

The Standing Committee on Government Operations and Estimates met at 9:03 a.m. this day, in Room 213, Wellington Building, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore, Mario Silva and Chris Warkentin.

*Acting Members present:* Hon. Navdeep Bains for Mark Holland.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst. *House of Commons:* Gregory Tardi, Parliamentary Counsel (Legal).

The Committee proceeded to the consideration of matters related to Committee business.

Meili Faille moved, — That the Committee examine and report to the House on the political interference by the Prime Minister's Office in two files involving Conservative fundraiser Léo Housakos, and call first to appear Dimitri Soudas, Léo Housakos, Michael M. Fortier, Frédéric Loiselle, Michael Rosenberg and John Lemieux.

James Moore moved, — That the motion be amended by adding a paragraph, "And that this Committee does not study this issue until after the Ethics Commissioner has had an opportunity to examine and report back to the House".

Debate arose thereon.

The question was put on the amendment of James Moore and it was negatived, by a show of hands: YEAS: 5; NAYS: 6.

After debate, the question was put on the motion and it was agreed to, by a show of hands: YEAS: 6; NAYS: 5.

James Moore moved, — That the Standing Committee on Government Operations and Estimates follow this schedule for the next six meetings:

- February 12: Geographic Distribution and Turnover Rate of Federal Public Servants
- February 14: Federal Government's Real Estate Plan
- February 26: Public Sector Integrity Canada
- February 28: GiC Appointments
- March 4: GiC Appointments

- March 6: GiC Appointments.

Mark Holland moved, — That the motion be amended by delating all the words after the word "next" and replacing them with the following : "five meetings :

- February 14: Political Interference by the Prime Minister's Office

- February 26: Light Rail Transit Project

- February 28: GiC Appointments

- March 4: GiC Appointments

- March 6: Federal Government's Real Estate Plan".

Debate arose thereon.

The question was put on the amendment of Mark Holland and it was agreed to, by a show of hands:  
YEAS: 6; NAYS: 4.

After debate, the question was put on the motion, as amended, and it was agreed to, by a show of hands:  
YEAS: 6; NAYS: 5.

The motion, as amended, read as follows:

That the Standing Committee on Government Operations and Estimates follow this schedule for the next 5 meetings:

- February 14: Political Interference by the Prime Minister's Office

- February 26: Light Rail Transit Project

- February 28: GiC Appointments

- March 4: GiC Appointments

- March 6: Federal Government's Real Estate Plan.

At 9:57 a.m., the sitting was suspended.

At 10:00 a.m., the Committee proceeded to sit in camera.

At 10:28 a.m., the sitting was suspended.

At 10:29 a.m., the Committee resumed sitting in public.

At 10:43 a.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/02/19 10:52

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 13**

**Thursday, February 14, 2008**

**ORDER OF THE DAY:**

The Committee proceeded to the consideration of matters related to Committee business.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Monday, November 26, 2007, the Committee resumed its study of the Federal Government's Real Estate Plan

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Raymonde Folco,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Mario Silva  
and Chris Warkentin.



**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst.

**WITNESSES:**

*Professional Institute of the Public Service of Canada:*

Michèle Demers, President;

Don Burns, Vice-President;

Denise Doherty-Delorme, Section Head of Research.

*Heritage Canada Foundation:*

Natalie Bull, Executive Director.

Michel Marcotte  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 13

Thursday, February 14, 2008

The Standing Committee on Government Operations and Estimates met at 9:06 a.m. this day, in Room 213, Wellington Building, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore, Mario Silva and Chris Warkentin.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst.

*Witnesses: Professional Institute of the Public Service of Canada:* Michèle Demers, President; Don Burns, Vice-President; Denise Doherty-Delorme, Section Head of Research. *Heritage Canada Foundation:* Natalie Bull, Executive Director.

The Committee proceeded to the consideration of matters related to Committee business.

Diane Bourgeois moved, — That Dimitri Soudas, Léo Housakos, Frédéric Loiselle, Michael Rosenberg and John Lemieux be summoned to appear in Ottawa and give evidence before the Committee on its study of Political Interference by the Prime Minister's Office, no later than Thursday, February 28, 2008, at 9:00 a.m. at a location to be determined by the Chair and the Clerk of the Committee.

Debate arose thereon.

Raymonde Folco moved, — That the motion be amended by replacing all the words after "that" with the words "the Chair send a letter inviting Dimitri Soudas, Léo Housakos, Michael M. Fortier, Frédéric Loiselle, Michael Rosenberg and John Lemieux to appear before the Committee next February 28".

After debate, the question was put on the amendment of Raymonde Folco and it was negatived, by a show of hands: YEAS: 5; NAYS: 6.

The question was put on the motion and it was negatived, by a show of hands: YEAS: 5; NAYS: 6.

Raymonde Folco moved, — That, on February 28, the Committee meet to hear Dimitri Soudas, Léo Housakos, Michael M. Fortier, Frédéric Loiselle, Michael Rosenberg and John Lemieux.

After debate, the question was put on the motion and it was agreed to, by a show of hands: YEAS: 11; NAYS: 0.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on November 26, 2007, the Committee resumed its study of the Federal Government's Real Estate Plan.

Michèle Demers made a statement and, with Don Burns and Denise Doherty-Delorme, answered questions.

At 10:19 a.m., the sitting was suspended.

At 10:21 a.m., the sitting resumed.

Natalie Bull made a statement and answered questions.

At 10:57 a.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/02/19 10:38

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 14**

**Tuesday, February 26, 2008**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motions adopted by the Committee on Tuesday, February 5 and 12, 2008, the Committee commenced its study of the Light Rail Transit Project.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Raymonde Folco,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Hon. Charles Hubbard for Mario Silva.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst.

*House of Commons:*

Gregory Tardi, Parliamentary Counsel (Legal).

**WITNESSES:**

*As an Individual:*

Réjean Chartrand, Former Director of Economic Development and Strategic Projects at the City of Ottawa.

*City of Ottawa:*

Kent Kirkpatrick, City Manager;

Rick O'Connor, City Solicitor.

*Treasury Board Secretariat:*

Wayne G. Wouters, Secretary.

**OTHER PARTICIPANTS PRESENT:**

*Borden Ladner Gervais LLP:*

Peter K. Doody, Legal counsel for the City of Ottawa.

*Treasury Board Secretariat:*

Michel LeFrançois, General Counsel, Secretariat Legal Services Branch.

Michel Marcotte  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 14

Tuesday, February 26, 2008

The Standing Committee on Government Operations and Estimates met at 9:00 this day, in Room 371, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore, Mario Silva and Chris Warkentin.

*Acting Members present:* Hon. Charles Hubbard for Mario Silva.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst. *House of Commons:* Gregory Tardi, Parliamentary Counsel (Legal).

*Witnesses: As an individual:* Réjean Chartrand, Former Director of Economic Development and Strategic Projects at the City of Ottawa. *City of Ottawa:* Kent Kirkpatrick, City Manager; Rick O'Connor, City Solicitor. *Treasury Board Secretariat:* Wayne G. Wouters, Secretary.

*Other Participants present: Borden Ladner Gervais LLP:* Peter K. Doody, Legal counsel for the City of Ottawa. *Treasury Board Secretariat:* Michel LeFrançois, General Counsel, Secretariat Legal Services Branch.

Pursuant to Standing Order 108(2) and the motions adopted by the Committee on Tuesday, February 5 and 12, 2008, the Committee commenced its study of the Light Rail Transit Project.

Wayne Wouters and Kent Kirkpatrick made statements and, with Réjean Chartrand, answered questions.

At 11:00, the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/02/27 12:28





HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 15**

**Thursday, February 28, 2008**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 12, 2008, the Committee commenced its study of Political Interference by the Prime Minister's Office.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Raymonde Folco,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Mario Silva  
and Chris Warkentin.

**OTHER MEMBERS PRESENT:**

Hon. Joseph Volpe.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst.

*House of Commons:*

Gregory Tardi, Parliamentary Counsel (Legal);

Miriam Burke, Procedural Clerk.

**APPEARING:**

Hon. Michael Fortier, Minister of Public Works and Government Services.

**WITNESSES:**

*Office of the Prime Minister:*

Dimitri Soudas, Deputy Press Secretary.

*As Individuals:*

Léo Housakos;

Frédéric Loiselle.

*Rosdev Group:*

Michael Rosenberg, President and Chief Executive Officer;

John Lemieux, Lawyer, Fraser Milner Casgrain LLP.

**PARTICIPANTS PRESENT:**

*Heenan Blaikie LLP:*

David Roebuck, Legal Counsel for Michael Rosenberg.

*Fraser Milner Casgrain LLP:*

Stéphane Miron, Legal Counsel for John Lemieux.

Leo Housakos, Dimitri Soudas and Michael Rosenberg made a statement and, with Frédéric Loiselle, answered questions.

Michel Marcotte  
Clerk of the Committee

**Français** [Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 15

Thursday, February 28, 2008

The Standing Committee on Government Operations and Estimates met in a televised session at 9:04 this day, in Room 253-D, Centre Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore, Mario Silva and Chris Warkentin.

*Other Members present:* Hon. Joseph Volpe.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst. *House of Commons:* Gregory Tardi, Parliamentary Counsel (Legal); Miriam Burke, Procedural Clerk.

*Appearing:* Hon. Michael Fortier, Minister of Public Works and Government Services.

*Witnesses: Office of the Prime Minister:* Dimitri Soudas, Deputy Press Secretary. *As individuals:* Léo Housakos; Frédéric Loiselle. *Rosdev Group:* Michael Rosenberg, President and Chief Executive Officer; John Lemieux, Lawyer, Fraser Milner Casgrain LLP.

*Participants present: Heenan Blaikie LLP:* David Roebuck, Legal Counsel for Michael Rosenberg. *Fraser Milner Casgrain LLP:* Stéphane Miron, Legal Counsel for John Lemieux.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 12, 2008, the Committee commenced its study of Political Interference by the Prime Minister's Office.

James Moore moved, — That the Standing Committee on Government Operations and Estimates also include Mr. Ian Brodie, Chief of Staff for the Prime Minister's Office in the schedule of witnesses today..

After debate, the question was put on the motion and it was negatived on the following recorded division: YEAS: Harold Albrecht, Patrick Brown, Daryl Kramp, James Moore, Chris Warkentin — 5; NAYS: Charlie Angus, Diane Bourgeois, Meili Faille, Raymonde Folco, Mark Holland, Mario Silva — 6.

Leo Housakos, Dimitri Soudas and Michael Rosenberg made a statement and, with Frédéric Loiselle, answered questions.

At 10:38 a.m., the sitting was suspended.

At 10:43 a.m., the sitting resumed.

The Honorable Michael Fortier answered questions.

At 11:03 , the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/03/03 3:19

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 16**

**Tuesday, March 4, 2008**

**ORDER OF THE DAY:**

The Committee proceeded to the consideration of matters related to Committee business.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, January 29, 2008, the Committee commenced its study of Orders in Council appointments.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Raymonde Folco,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Brian Fitzpatrick for James Moore.



**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst;  
Marcia Jones, Analyst.

**WITNESSES:**

*Privy Council Office:*

Marc O'Sullivan, Acting Assistant Secretary to the Cabinet, Senior  
Personnel and Special Projects Secretariat;  
Paul Shuttle, Assistant Director of Legal Operations, Legal  
Operations and Counsel.

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Michel Marcotte  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 16

Tuesday, March 4, 2008

The Standing Committee on Government Operations and Estimates met at 9:07 this day, in Room 214, Wellington Building, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau, Mario Silva and Chris Warkentin.

*Acting Members present:* Brian Fitzpatrick for James Moore.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Marcia Jones, Analyst.

*Witnesses: Privy Council Office:* Marc O'Sullivan, Acting Assistant Secretary to the Cabinet, Senior Personnel and Special Projects Secretariat; Paul Shuttle, Assistant Director of Legal Operations, Legal Operations and Counsel.

The Committee proceeded to the consideration of matters related to Committee business.

Mark Holland moved, — That, in relation with it's study on the Light Rail Transit Project, this Committee hold two additional "special" meetings during the week of March 17th 21st to hear testimony from the following witnesses:

- John Baird, Minister of the Environment
- Bryce Conrad, Senior Director, Highways and Borders Programs Group, Transport Canada
- Emanuel Montenegro, Partner, Lang Michener LLP
- Larry O'Brien, Mayor, City of Ottawa
- Mike Patton, former Communications Director, and Office of Mayor Larry O'Brien, and;

That the committee devotes the first of two meetings to hearing from all witnesses with the exception of Minister Baird, and the second full meeting entirely to hearing testimony from Minister Baird.

Raymonde Folco moved, — That the motion be amended by replacing the all the words after "hold" with the words "one additional meeting, prior to the March break constituency weeks, to hear testimony from the Minister of the Environment, John Baird."

Debate arose thereon.

Chris Warkentin moved, — That the debate be now adjourned.

The question was put on the motion and it was negatived on the following recorded division: YEAS: Harold Albrecht, Patrick Brown, Brian Fitzpatrick, Daryl Kramp, Chris Warkentin — 5; NAYS: Charlie Angus, Diane Bourgeois, Meili Faille, Raymonde Folco, Mark Holland, Mario Silva — 6.

Charlie Angus moved, — That the motion be amended by replacing the words "prior to the March break

constituency weeks" with the words "the week after the March break constituency week".

The question was put on the subamendment of Charlie Angus.

Whereupon, Daryl Kramp appealed the decision of the Chair.

The question: "Shall the decision of the Chair be sustained?" was put and the decision was sustained, by a show of hands: YEAS: 6; NAYS: 5.

After debate, the question was put on the subamendment of Charlie Angus and it was agreed to on the following recorded division: YEAS: Charlie Angus, Diane Bourgeois, Meili Faille, Raymonde Folco, Mark Holland, Mario Silva — 6; NAYS: Harold Albrecht, Patrick Brown, Brian Fitzpatrick, Daryl Kramp, Chris Warkentin — 5.

Harold Albrecht moved, — That the debate be now adjourned.

The question was put on the motion and it was negatived, by a show of hands: YEAS: 5; NAYS: 6.

The question was put on the amendment of Raymonde Folco, as amended, and it was agreed to on the following recorded division: YEAS: Charlie Angus, Diane Bourgeois, Meili Faille, Raymonde Folco, Mark Holland, Mario Silva — 6; NAYS: Harold Albrecht, Patrick Brown, Brian Fitzpatrick, Daryl Kramp, Chris Warkentin — 5.

After debate, the question was put on the motion, as amended, and it was agreed to, by a show of hands: YEAS: 6; NAYS: 5.

The motion, as amended, read as follows:

That, in relation with it's study on the Light Rail Transit Project, this Committee hold one additional meeting, the week after the March break constituency week, to hear testimony from the Minister of the Environment, John Baird.

Daryl Kramp moved, — That this Committee suspend their partisan games and spend our next few meetings on the accrual accounting and then, after we finish that, do our regular businesss.

The question was put on the motion and it was negatived, by a show of hands: YEAS: 5; NAYS: 6.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, January 29, 2008, the Committee commenced its study of Government in Council Appointments.

Marc O'Sullivan made a statement and answered questions.

At 11:04 , the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/03/05 4:08

HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 17**

**Thursday, March 6, 2008**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, January 29, 2008, the Committee commenced its study of Orders in Council appointments.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Raymonde Folco,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Paul Dewar for Charlie Angus,  
Sukh Dhaliwal for Mario Silva,  
and Bruce Stanton for James Moore.

**IN ATTENDANCE:**

*Standing Committee on Government Operations and Estimates:*

Philippe Le Goff.

*Library of Parliament:*

Marcia Jones, Analyst.

**WITNESSES:**

*As an Individual:*

Jeremy de Beer, Assistant Professor, Common Law section,  
University of Ottawa.

Jeremy de Beer made a statement and answered questions.

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Michel Marcotte  
Clerk of the Committee



## MINUTES OF PROCEEDINGS

Meeting No. 17

Thursday, March 6, 2008

The Standing Committee on Government Operations and Estimates met at 9:14 this day, in Room 269, West Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau and Chris Warkentin.

*Acting Members present:* Paul Dewar for Charlie Angus, Sukh Dhaliwal for Mario Silva and Bruce Stanton for James Moore.

*In attendance: Standing Committee on Government Operations and Estimates:* Philippe Le Goff.  
*Library of Parliament:* Marcia Jones, Analyst.

*Witnesses: As an individual:* Jeremy de Beer, Assistant Professor, Common Law section, University of Ottawa.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, January 29, 2008, the Committee commenced its study of Orders in Council appointments.

Jeremy de Beer made a statement and answered questions.

At 10:11, the sitting was suspended.

At 10:15, the sitting resumed.

The Committee proceeded to the consideration of matters related to Committee business.

Diane Bourgeois moved, — That the Standing Committee on Government Operations and Estimates invite Public Works and Government Services officials who participated in the information meetings attended by representatives of the Prime Minister's Office regarding the dispute between Rosdev and Public Works and Government Services; and

That the unelected Minister of Public Works and Government Services be invited again to explain, notably, why he tried to hide information from the Committee.

Daryl Kramp moved, — That the motion be amended by deleting the second paragraph.

Daryl Kramp moved, — That the motion be amended by adding, after the word "Committee" in the second paragraph, the following: " , as well as Scott Brison and his former Chief of Staff".

The question was put on the subamendment of Daryl Kramp and it was agreed to, by a show of hands: YEAS: 6; NAYS: 5.

The question was put on the amendment of Daryl Kramp, as amended, and it was agreed to, by a show



of hands: YEAS: 7; NAYS: 4.

The question was put on the motion, as amended, and it was agreed to, by a show of hands: YEAS: 6; NAYS: 5.

The motion, as amended, read as follows:

That the Standing Committee on Government Operations and Estimates invite Public Works and Government Services officials who participated in the information meetings attended by representatives of the Prime Minister's Office regarding the dispute between Rosdev and Public Works and Government Services.

At 10:48 , the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/03/10 10:16

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 18**

**Tuesday, March 11, 2008**

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IN CAMERA



[Français](#)[Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 18

Tuesday, March 11, 2008

The Standing Committee on Government Operations and Estimates met *in camera* at 9:06 this day, in Room 269, West Block, the Chair, the Hon. Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore, Mario Silva and Chris Warkentin.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst.

Pursuant to Standing Order 108(2), the Committee resumed its study of Federal Employee Compensation Delivery System.

The Committee proceeded to the consideration of matters related to Committee business.

At 10:23 , the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/03/11 2:55 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 19**

**Thursday, March 13, 2008**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on February 7, 2008, the Committee commenced its study of the implementation of Justice John Gomery's 19 recommendations.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Raymonde Folco,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Pierre Poilievre for James Moore.

**ASSOCIATE MEMBERS PRESENT:**

Thomas J. Mulcair.







Close

## MINUTES OF PROCEEDINGS

Meeting No. 19

Thursday, March 13, 2008

The Standing Committee on Government Operations and Estimates met in a televised session at 9:01 a.m. this day, in Room 253-D, Centre Block, the Chair, Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau, Mario Silva and Chris Warkentin.

*Acting Members present:* Pierre Poilievre for James Moore.

*Associate Members present:* Thomas J. Mulcair.

*Other Members present:* Pat Martin and Hon. Shawn Murphy.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Élise Hurtubise-Loranger, Analyst.

*Witnesses: As an individual:* John H. Gomery, Former Commissioner, Commission of Inquiry into the Sponsorship Program and Advertising Activities.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on February 7, 2008, the Committee commenced its study of the implementation of Justice John Gomery's 19 recommendations.

The witness made a statement and answered questions.

At 11:07 a.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/03/13 2:42



HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 20**

**Tuesday, April 1, 2008**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motions adopted by the Committee on Tuesday, February 5 and Tuesday, February 12, 2008, the Committee commenced its study of the Light Rail Transit Project.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Raymonde Folco,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Hon. Robert Thibault for Mario Silva.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst.

*House of Commons:*

Jean-François Pagé, Procedural Clerk;

**APPEARING:**

Hon. John Baird, Minister of the Environment.

Michel Marcotte  
Clerk of the Committee

**Français** Close

## MINUTES OF PROCEEDINGS

Meeting No. 20

Tuesday, April 1, 2008

The Standing Committee on Government Operations and Estimates met in a televised session at 9:03 this day, in Room 237-C, Centre Block, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore and Chris Warkentin.

*Acting Members present:* Hon. Robert Thibault for Mario Silva.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst. *House of Commons:* Jean-François Pagé, Procedural Clerk.

*Appearing:* Hon. John Baird, Minister of the Environment.

Pursuant to Standing Order 108(2) and the motions adopted by the Committee on Tuesday, February 5 and Tuesday, February 12, 2008, the Committee commenced its study of the Light Rail Transit Project.

The Minister made a statement and answered questions.

The Committee proceeded to the consideration of matters related to Committee business.

At 10:18 , the sitting was suspended.

At 10:27 , the sitting resumed.

Raymonde Folco moved, — That Minister Baird provide a list of the Treasury Board meetings where the light rail project in Ottawa was discussed, with the dates of those meetings, the names of the participants in those meetings, and where they took place, and the names of the four Justice Department lawyers who gave him advice on Section 6.1.7 of the Agreement between the City of Ottawa and the Ottawa LRT Corp. dated September 15, 2006.

After debate, the question was put on the motion and it was agreed to, by a show of hands: YEAS: 6; NAYS: 4.

James Moore moved, — That the Committee dismiss any further consideration of the Ottawa Light Rail Project.

After debate, the question was put on the motion and it was negatived, by a show of hands: YEAS: 5; NAYS: 6.

Charlie Angus moved, — That the Committee present the following report to the House :

Justice John Gomery appeared before the Standing Committee on Government Operations and Estimates



on March 13, 2008, testifying that the *Federal Accountability Act* took steps in the right direction on accountability and transparency, but that it was predominantly developed before his report was finished.

The Standing Committee on Government Operations and Estimates expresses the sincere thanks of this Committee and all Canadians to Justice Gomery for his work done on behalf of ordinary Canadians from coast to coast to coast to improve the accountability and transparency of the federal government.

The committee strongly recommends that the government:

- immediately embark on a formal study of Justice John Gomery's 19 recommendations arising from the Commission of Inquiry into the Sponsorship Program and Advertising Activities, and report back to the House of Commons within 6 months on how it intends to address the recommendations, including those recommendations that it rejects; and,

- immediately take steps to enact section 227 of the *Federal Accountability Act* that calls for the establishment of a Public Appointments Commission; and,

- immediately move to implement Justice Gomery's Recommendation 15 by bringing into force the provisions of the *Lobbyists Registration Act* that are not yet in force.

After debate, the question was put on the motion and it was agreed to, by a show of hands: YEAS: 11; NAYS: 0.

ORDERED, — That the Chair present the report to the House.

At 10:53 , the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/04/04 3:59

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 21**

**Thursday, April 3, 2008**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 81(4), the Committee commenced consideration of the Main Estimates 2008-2009: Votes 80, 85, 90 and 95 under CANADIAN HERITAGE, Vote 1 under GOVERNOR GENERAL, Vote 1 under PARLIAMENT, Votes 1, 5, 10 and 25 under PRIVY COUNCIL, Votes 1 and 5 under PUBLIC WORKS AND GOVERNMENT SERVICES, and Votes 1, 5, 10, 20, 25, 30, 35, 40, 45 and 50 under TREASURY BOARD, referred to the Committee on Thursday February 28, 2008.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Hon. Navdeep Bains for Raymonde Folco.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst.

**WITNESSES:**

*Privy Council Office:*  
Marilyn MacPherson, Assistant Deputy Minister , Corporate  
Services;  
Marc O'Sullivan, Acting Assistant Secretary to the Cabinet, Senior  
Personnel and Special Projects Secretariat.

Marilyn MacPherson made a statement and, with Marc O'Sullivan, answered questions.

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Michel Marcotte  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 21

Thursday, April 3, 2008

The Standing Committee on Government Operations and Estimates met in a televised session at 9:05 this day, in Room 237-C, Centre Block, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore, Mario Silva and Chris Warkentin.

*Acting Members present:* Hon. Navdeep Bains for Raymonde Folco.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst.

*Witnesses: Privy Council Office:* Marilyn MacPherson, Assistant Deputy Minister , Corporate Services; Marc O'Sullivan, Acting Assistant Secretary to the Cabinet, Senior Personnel and Special Projects Secretariat.

Pursuant to Standing Order 81(4), the Committee commenced consideration of the Main Estimates 2008-2009: Votes 80, 85, 90 and 95 under Canadian Heritage, Vote 1 under Governor General, Vote 1 under Parliament, Votes 1, 5, 10 and 25 under Privy Council, Votes 1 and 5 under Public Works and Government Services, and Votes 1, 5, 10, 20, 25, 30, 35, 40, 45 and 50 under Treasury Board, referred to the Committee on Thursday February 28, 2008.

Marilyn MacPherson made a statement and, with Marc O'Sullivan, answered questions.

At 10:22 , the sitting was suspended.

At 10:27 a.m., the Committee resumed sitting *in camera*.

The Committee proceeded to the consideration of matters related to Committee business.

At 10:31 , the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/04/03 2:54 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 22**

**Tuesday, April 8, 2008**

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IN CAMERA





Français

[Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 22

Tuesday, April 8, 2008

The Standing Committee on Government Operations and Estimates met *in camera* at 9:06 a.m. this day, in Room 371, West Block, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau, Mario Silva and Chris Warkentin.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst.

Pursuant to Standing Order 108(2), the Committee resumed its study of Federal Employee Compensation Delivery System.

The Committee proceeded to the consideration of matters related to Committee business.

It was agreed, — That, in relation to the motion from Raymonde Folco adopted on April 1, 2008, this Committee request that the Minister of the Environment, John Baird, provide the information asked for within seven (7) working days.

At 10:44 a.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/04/08 3:29

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 23**

**Thursday, April 10, 2008**

**ORDER OF THE DAY:**

Pursuant to Standing Order 81(4), the Committee commenced consideration of the Main Estimates 2008-2009: Votes 80, 85, 90 and 95 under CANADIAN HERITAGE, Vote 1 under GOVERNOR GENERAL, Vote 1 under PARLIAMENT, Votes 1, 5, 10 and 25 under PRIVY COUNCIL, Votes 1 and 5 under PUBLIC WORKS AND GOVERNMENT SERVICES, and Votes 1, 5, 10, 20, 25, 30, 35, 40, 45 and 50 under TREASURY BOARD, referred to the Committee on Thursday February 28, 2008.

**MEMBERS OF THE COMMITTEE PRESENT:**

Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Hon. Roy Cullen for Raymonde Folco,  
David J. McGuinty for Raymonde Folco,  
Serge Ménard for Meili Faille,  
Hon. Robert Thibault for Mario Silva,  
and David Tilson for Harold Albrecht.

**OTHER MEMBERS PRESENT:**

Bill Casey.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst.

**APPEARING:**

Hon. Michael Fortier, Minister of Public Works and Government Services.

**WITNESSES:**

*Department of Public Works and Government Services:*  
François Guimont, Deputy Minister and Deputy Receiver General  
for Canada;  
Mike Hawkes, Chief Financial Officer, Finance Branch.

*Public Works and Government Services Canada:*  
Diane Lorenzato, Assistant Deputy Minister, Human Resources  
Branch.

*Department of Public Works and Government Services:*  
Tim McGrath, Assistant Deputy Minister, Real Property Branch;  
Jane Meyboom-Hardy, Assistant Deputy Minister, Consulting,  
Information and Shared Services Branch;  
Steven Poole, Chief Executive Officer, Information Technology  
Services Branch;  
Liliane saint pierre, Assistant Deputy Minister, Acquisitions  
Branch.

Michel Marcotte  
Clerk of the Committee

## MINUTES OF PROCEEDINGS

Meeting No. 23

Thursday, April 10, 2008

The Standing Committee on Government Operations and Estimates met in a televised session at 9:06 a.m. this day, in Room 237-C, Centre Block, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Charlie Angus, Diane Bourgeois, Patrick Brown, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore and Chris Warkentin.

*Acting Members present:* Hon. Roy Cullen for Raymonde Folco, David J. McGuinty for Raymonde Folco, Serge Ménard for Meili Faille, Hon. Robert Thibault for Mario Silva and David Tilson for Harold Albrecht.

*Other Members present:* Bill Casey.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst.

*Appearing:* Hon. Michael Fortier, Minister of Public Works and Government Services.

*Witnesses: Department of Public Works and Government Services:* François Guimont, Deputy Minister and Deputy Receiver General for Canada; Mike Hawkes, Chief Financial Officer, Finance Branch.

*Public Works and Government Services Canada:* Diane Lorenzato, Assistant Deputy Minister, Human Resources Branch. *Department of Public Works and Government Services:* Tim McGrath, Assistant Deputy Minister, Real Property Branch; Jane Meyboom-Hardy, Assistant Deputy Minister, Consulting, Information and Shared Services Branch; Steven Poole, Chief Executive Officer, Information Technology Services Branch; Liliane saint pierre, Assistant Deputy Minister, Acquisitions Branch.

Pursuant to Standing Order 81(4), the Committee commenced consideration of the Main Estimates 2008-2009: Votes 1 and 5 under PUBLIC WORKS AND GOVERNMENT SERVICES.

The Minister made a statement and, with Tim McGrath, Liliane saint pierre and François Guimont, answered questions.

At 10:35 a.m., the sitting was suspended.

At 10:37 a.m., the sitting resumed.

Diane Bourgeois moved, — That the Committee ask the Office of the Auditor General of Canada to investigate the process by which the Department of Public Works and Government Services awarded contract EN869-040407/001/EL-000 to CGI Information Systems and Management Consultants Inc on October 31, 2007, in light of the allegations that Mr. Don Powell, President of TPG Technology Consulting Ltd., made during a press conference on March 31, 2008.

The question was put on the motion and it was agreed to, by a show of hands: YEAS: 6; NAYS: 5.

At 10:58 a.m., the Committee adjourned to the call of the Chair.



Michel Marcotte  
Clerk of the Committee

2008/04/11 8:46 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 24**

**Tuesday, April 15, 2008**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 12, 2008, the Committee commenced its study of Political Interference by the Prime Minister's Office.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Mark Holland,  
Diane Marleau,  
James Moore,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Hon. Larry Bagnell for Raymonde Folco,  
and Barry Devolin for Daryl Kramp.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst;

Mathieu Stanton, Analyst.

**WITNESSES:**

*Department of Public Works and Government Services:*

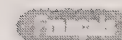
Tim McGrath, Assistant Deputy Minister, Real Property Branch;

Ellen Stensholt, Senior General Counsel, Legal Services Branch.

Mr. McGrath made a statement and, with Ms. Ellen Stensholt, answered questions.

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Michel Marcotte  
Clerk of the Committee



Close

## MINUTES OF PROCEEDINGS

Meeting No. 24

Tuesday, April 15, 2008

The Standing Committee on Government Operations and Estimates met at 9:05 a.m. this day, in Room 213, Wellington Building, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Hon. Diane Bourgeois, Patrick Brown, Meili Faille, Mark Holland, Diane Marleau, James Moore, Mario Silva and Chris Warkentin.

*Acting Members present:* Hon. Larry Bagnell for Raymonde Folco and Barry Devolin for Daryl Kramp.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Mathieu Stanton, Analyst.

*Witnesses: Department of Public Works and Government Services:* Tim McGrath, Assistant Deputy Minister, Real Property Branch; Ellen Stensholt, Senior General Counsel, Legal Services Branch.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, February 12, 2008, the Committee resumed its study of Political Interference by the Prime Minister's Office.

Mr. McGrath made a statement and, with Ms. Ellen Stensholt, answered questions.

At 10:06 a.m., the sitting was suspended.

At 10:12 a.m., the sitting resumed.

The Committee proceeded to the consideration of matters related to Committee business.

Mark Holland moved, — That, this Committee undertake a study of the federal government's procurement processes, including, but not limited to studying fairness and transparency in the awarding of government contract, and the ability of SMEs to navigate the procurement process.

That this Committee hold a minimum of three meetings to hear from the appropriate government officials as well as contractors, whose specific cases may illuminate current problems in the federal government's procurement process.

The question was put on the motion and it was agreed to, by a show of hands: YEAS: 11; NAYS: 0.

At 10:28 a.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/04/16 2:10 p.m.



HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 25**

**Thursday, April 17, 2008**

**ORDER OF THE DAY:**

Pursuant to Standing Order 81(4), the Committee commenced consideration of the Main Estimates 2008-2009: Votes 80, 85, 90 and 95 under CANADIAN HERITAGE, Vote 1 under GOVERNOR GENERAL, Vote 1 under PARLIAMENT, Votes 1, 5, 10 and 25 under PRIVY COUNCIL, Votes 1 and 5 under PUBLIC WORKS AND GOVERNMENT SERVICES, and Votes 1, 5, 10, 20, 25, 30, 35, 40, 45 and 50 under TREASURY BOARD, referred to the Committee on Thursday February 28, 2008.

Pursuant to Standing Order 108(2), the Committee resumed its study of Federal Employee Compensation Delivery System.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Diane Bourgeois,  
Meili Faille,  
Mark Holland,  
Hon. Diane Marleau,  
James Moore,  
Mario Silva  
and Chris Warkentin.



**ACTING MEMBERS PRESENT:**

Rick Dykstra for Patrick Brown,  
Richard Harris for Daryl Kramp,  
Hon. Marlene Jennings for Raymonde Folco,  
Bob Mills for Daryl Kramp,  
and Denise Savoie for Charlie Angus.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;  
Mathieu Stanton, Analyst.

**WITNESSES:**

*Office of the Public Sector Integrity Commissioner:*  
Christiane Ouimet, Commissioner;  
Wayne Watson, Deputy Commissioner;  
Joe Friday, General Counsel.

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Michel Marcotte  
Clerk of the Committee

**Français** Close

## MINUTES OF PROCEEDINGS

Meeting No. 25

Thursday, April 17, 2008

The Standing Committee on Government Operations and Estimates met at 9:02 a.m. this day, in Room 269, West Block, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Diane Bourgeois, Meili Faille, Mark Holland, Hon. Diane Marleau, James Moore, Mario Silva and Chris Warkentin.

*Acting Members present:* Rick Dykstra for Patrick Brown, Richard Harris for Daryl Kramp, Hon. Marlene Jennings for Raymonde Folco, Bob Mills for Daryl Kramp and Denise Savoie for Charlie Angus.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Mathieu Stanton, Analyst.

*Witnesses: Office of the Public Sector Integrity Commissioner:* Christiane Ouimet, Commissioner; Wayne Watson, Deputy Commissioner; Joe Friday, General Counsel.

Pursuant to Standing Order 81(4), Main Estimates 2008-2009: Vote 40 under Treasury Board, referred to the Committee on Thursday February 28, 2008.

Christiane Ouimet made a statement and answered questions.

At 10:06 a.m., the sitting was suspended.

At 10:12 a.m., the sitting resumed *in camera*.

Pursuant to Standing Order 108(2), the Committee resumed its study of Federal Employee Compensation Delivery System.

The Committee resumed consideration of a draft report.

It was agreed, — That the draft report be adopted.

It was agreed, — That, pursuant to Standing Order 109, the Committee request that the Government table a comprehensive response to the report.

It was agreed, — That the Chair, Clerk and analyst be authorized to make such grammatical and editorial changes as may be necessary without changing the substance of the report.

It was agreed, — That the report be entitled: The Right Pay for Valuable Employees.

It was agreed, — That the Clerk of the Committee make the necessary arrangements for a press conference to be held after the tabling of the Committee's report to the House on Compensation; and that Committee be represented by the Chair and a representative from each party.

It was agreed, — That the Chair present the report to the House.

At 10:25 a.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/04/21 12:05 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 26**

**Tuesday, April 29, 2008**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, January 29, 2008, the Committee commenced its study of Geographic Distribution and Turnover Rate of Federal Public Servants.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Patrick Brown,  
Meili Faille,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Serge Cardin for Diane Bourgeois.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;

Mathieu Stanton, Analyst.

**WITNESSES:**

*Passport Canada:*

Gérald Cossette, Chief Executive Officer , Executive Office;

Gary K. McDonald, Director General, Policy and Planning Bureau;

Jody Thomas, Chief Operating Officer , Operations Bureau.

Gérald Cossette made a statement and, with Jody Thomas and Gary K. McDonald, answered questions.

Michel Marcotte  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 26

Tuesday, April 29, 2008

The Standing Committee on Government Operations and Estimates met at 9:04 a.m. this day, in Room 213, Wellington Building, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Patrick Brown, Meili Faille, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore, Mario Silva and Chris Warkentin.

*Acting Members present:* Serge Cardin for Diane Bourgeois.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Mathieu Stanton, Analyst.

*Witnesses: Passport Canada:* Gérald Cossette, Chief Executive Officer, Executive Office; Gary K. McDonald, Director General, Policy and Planning Bureau; Jody Thomas, Chief Operating Officer, Operations Bureau.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, January 29, 2008, the Committee commenced its study of Geographic Distribution and Turnover Rate of Federal Public Servants.

Gérald Cossette made a statement and, with Jody Thomas and Gary K. McDonald, answered questions.

At 11:05 a.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/04/29 3:30 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 27**

**Tuesday, May 6, 2008**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, January 29, 2008, the Committee commenced its study of Geographic Distribution and Turnover Rate of Federal Public Servants.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Raymonde Folco,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Carole Lavallée for Meili Faille,  
Christian Ouellet for Meili Faille,  
Marcel Proulx for Mario Silva,

and Todd Norman Russell for Mario Silva.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst;

Mathieu Stanton, Analyst.

**WITNESSES:**

*Canada Revenue Agency:*

Lysanne Gauvin, Assistant Commissioner, Human Resources  
Branch;

Claude Bourget, Director General, Human Resources  
Transformation and Corporate Management Directorate.

Michel Marcotte  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 27

Tuesday, May 6, 2008

The Standing Committee on Government Operations and Estimates met at 9:06 a.m. this day, in Room 214, Wellington Building, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore and Chris Warkentin.

*Acting Members present:* Carole Lavallée for Meili Faille, Christian Ouellet for Meili Faille, Marcel Proulx for Mario Silva and Todd Norman Russell for Mario Silva.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Mathieu Stanton, Analyst.

*Witnesses: Canada Revenue Agency:* Lysanne Gauvin, Assistant Commissioner, Human Resources Branch; Claude Bourget, Director General, Human Resources Transformation and Corporate Management Directorate.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, January 29, 2008, the Committee commenced its study of Geographic Distribution and Turnover Rate of Federal Public Servants.

Lysanne Gauvin made a statement and answered questions.

The Committee proceeded to the consideration of matters related to Committee business.

On motion of Raymonde Folco, it was agreed, — That this Committee undertake a brief study on the improvement of Passport Canada's services in the regions of Canada.

At 11:02 a.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/05/06 3:15 p.m.



HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 28**

**Tuesday, May 13, 2008**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2), the Committee proceeded to a briefing on the Parliamentary Budget Officer.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Mark Holland,  
Hon. Diane Marleau,  
James Moore,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Hon. Larry Bagnell for Raymonde Folco.

**ASSOCIATE MEMBERS PRESENT:**





Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 28

Tuesday, May 13, 2008

The Standing Committee on Government Operations and Estimates met in a televised session at 9:04 a.m. this day, in Room 253-D, Centre Block, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Mark Holland, Hon. Diane Marleau, James Moore, Mario Silva and Chris Warkentin.

*Acting Members present:* Hon. Larry Bagnell for Raymonde Folco.

*Associate Members present:* Dean Del Mastro.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Mathieu Stanton, Analyst.

*Witnesses: Library of Parliament:* Jacques Sabourin, Acting Director General; Kevin Page, Parliamentary Budget Officer.

Pursuant to Standing Order 108(2), the Committee proceeded to a briefing on the Parliamentary Budget Officer.

Jacques Sabourin and Kevin Page made a statement and answered questions.

At 10:45 a.m., the sitting was suspended.

At 10:47 a.m., the sitting resumed *in camera*.

The Committee proceeded to the consideration of matters related to Committee business.

At 10:59 a.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/05/13 11:50 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 29**

**Thursday, May 15, 2008**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on January 29, 2008, the Committee commenced its study of the maintenance of federal properties (buildings and parks).

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Raymonde Folco,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Peter Goldring for Harold Albrecht,  
and Rob Merrifield for James Moore.

**IN ATTENDANCE:**

*Library of Parliament:*

Philippe Le Goff, Analyst;  
Mathieu Stanton, Analyst.

**WITNESSES:**

*Office of the Auditor General of Canada:*

Ronnie Campbell, Assistant Auditor General;  
Sheila Fraser, Auditor General of Canada;  
Douglas Timmins, Assistant Auditor General;  
Mark Watters, Assistant Auditor General.

Sheila Fraser made a statement and, with Douglas Timmins and Ronnie Campbell, answered questions.

Michel Marcotte  
Clerk of the Committee

Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 29

Thursday, May 15, 2008

The Standing Committee on Government Operations and Estimates met in a televised session at 9:04 a.m. this day, in Room 269, West Block, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau, Mario Silva and Chris Warkentin.

*Acting Members present:* Peter Goldring for Harold Albrecht and Rob Merrifield for James Moore.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Mathieu Stanton, Analyst.

*Witnesses: Office of the Auditor General of Canada:* Ronnie Campbell, Assistant Auditor General; Sheila Fraser, Auditor General of Canada; Douglas Timmins, Assistant Auditor General; Mark Watters, Assistant Auditor General.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on January 29, 2008, the Committee commenced its study of the maintenance of federal properties (buildings and parks).

Sheila Fraser made a statement and, with Douglas Timmins and Ronnie Campbell, answered questions.

At 10:45 a.m., by unanimous consent and pursuant to Standing Order 115(5), it was agreed that the Committee continue to sit for a few more minutes.

At 10:55 a.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/05/15 4:46 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 30**

**Tuesday, May 27, 2008**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(3)c) and the motion adopted by the Committee on April 15, 2008, the Committee commenced its study of the federal government's procurement processes.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Raymonde Folco,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Mario Silva  
and Chris Warkentin.

**IN ATTENDANCE:**

*Library of Parliament:*  
Philippe Le Goff, Analyst;  
Mathieu Stanton, Analyst.

**WITNESSES:**

*Office of the Procurement Ombudsman:*

Shahid Minto, Procurement Ombudsman;

Oriana Trombetti, Deputy Procurement Ombudsman.

Michel Marcotte  
Clerk of the Committee

Français

[Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 30

Tuesday, May 27, 2008

The Standing Committee on Government Operations and Estimates met at 9:03 a.m. this day, in Room 214, Wellington Building, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore, Mario Silva and Chris Warkentin.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Mathieu Stanton, Analyst.

*Witnesses: Office of the Procurement Ombudsman:* Shahid Minto, Procurement Ombudsman; Oriana Trombetti, Deputy Procurement Ombudsman.

Pursuant to Standing Order 108(3)c) and the motion adopted by the Committee on April 15, 2008, the Committee commenced its study of the federal government's procurement processes.

Shahid Minto made a statement and answered questions.

At 10:32 a.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/05/27 2:48 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 31**

**Thursday, May 29, 2008**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(3)c) and the motion adopted by the Committee on April 15, 2008, the Committee commenced its study of the federal government's procurement processes.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Raymonde Folco,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Serge Cardin for Meili Faille,  
and Peter Julian for Charlie Angus.

**IN ATTENDANCE:**

*Library of Parliament:*



Philippe Le Goff, Analyst;  
Mathieu Stanton, Analyst.

**WITNESSES:**

*Canadian International Trade Tribunal:*

André F. Scott, Chairman;  
Hélène Nadeau, Secretary, Secretariat;  
Randy Heggart, Research Director, Procurement Review Division;  
Eric Wildhaber, Counsel, Legal Services.

André F. Scott made a statement and, with Eric Wildhaber, Hélène Nadeau and Randy Heggart, answered questions:

Michel Marcotte  
Clerk of the Committee

**Français** Close

## MINUTES OF PROCEEDINGS

Meeting No. 31

Thursday, May 29, 2008

The Standing Committee on Government Operations and Estimates met at 9:03 a.m. this day, in Room 213, Wellington Building, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau, Mario Silva and Chris Warkentin.

*Acting Members present:* Serge Cardin for Meili Faille and Peter Julian for Charlie Angus.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Mathieu Stanton, Analyst.

*Witnesses: Canadian International Trade Tribunal:* André F. Scott, Chairman; Hélène Nadeau, Secretary, Secretariat; Randy Heggart, Research Director, Procurement Review Division; Eric Wildhaber, Counsel, Legal Services.

Pursuant to Standing Order 108(3)c) and the motion adopted by the Committee on April 15, 2008, the Committee resumed its study of the federal government's procurement processes.

André F. Scott made a statement and, with Eric Wildhaber, Hélène Nadeau and Randy Heggart, answered questions.

At 10:14 a.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/05/29 11:38 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 32**

**Tuesday, June 3, 2008**

IN CAMERA



Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 32

Tuesday, June 3, 2008

The Standing Committee on Government Operations and Estimates met *in camera* at 9:07 a.m. this day, in Room 214, Wellington Building, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore and Chris Warkentin.

*Acting Members present:* Hon. John McCallum for Mario Silva and Rob Merrifield for Harold Albrecht.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Mathieu Stanton, Analyst.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, May 6, 2008, the Committee commenced its study of the improvement of Passport Canada's services in the regions of Canada.

The Committee commenced consideration of a draft report.

At 11:03 a.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/06/04 3:35 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 33**

**Thursday, June 5, 2008**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(3)c) and the motion adopted by the Committee on April 15, 2008, the Committee commenced its study of the federal government's procurement processes.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Raymonde Folco,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
Mario Silva  
and Chris Warkentin.

**ACTING MEMBERS PRESENT:**

Hon. Navdeep Bains for Hon. Diane Marleau,  
Ed Komarnicki for James Moore,



## MINUTES OF PROCEEDINGS

Meeting No. 33

Thursday, June 5, 2008

The Standing Committee on Government Operations and Estimates met at 9:00 a.m. this day, in Room 214, Wellington Building, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau, Mario Silva and Chris Warkentin.

*Acting Members present:* Hon. Navdeep Bains for Hon. Diane Marleau, Ed Komarnicki for James Moore and David Tilson for James Moore.

*In attendance: Library of Parliament:* Mathieu Stanton, Analyst; Philippe Le Goff, Analyst.

*Witnesses: Department of National Defence:* Dan Ross, Assistant Deputy Minister, Materiel.

*Department of Public Works and Government Services:* Liliane saint pierre, Assistant Deputy Minister, Acquisitions Branch; Terry Williston, Director General, Land, Aerospace and Marine Systems and Major Projects Sector.

Pursuant to Standing Order 108(3)c) and the motion adopted by the Committee on April 15, 2008, the Committee resumed its study of the federal government's procurement processes.

Dan Ross and Liliane saint pierre made a statement and, with Terry Williston, answered questions.

At 10:08 a.m., Daryl Kramp took the Chair.

At 10:57 a.m., the sitting was suspended.

At 10:59 a.m., the sitting resumed.

The Committee proceeded to the consideration of matters related to Committee business.

Mark Holland moved, — That the Committee review the 'Report on the Investigation into Unauthorized Disclosure of Sensitive Diplomatic Information' published by the Privy Council Office on May 22, 2008, to consider whether the scope of this review was appropriate and report its findings to the House.

Debate arose thereon.

At 11:01 a.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/06/06 11:50 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 34**

**Tuesday, June 10, 2008**

**ORDER OF THE DAY:**

Pursuant to Standing Order 108(3)c) and the motion adopted by the Committee on April 15, 2008, the Committee commenced its study of the federal government's procurement processes.

The Committee proceeded to the consideration of matters related to Committee business.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, May 6, 2008, the Committee [commenced / resumed] its study of the improvement of Passport Canada's services in the regions of Canada.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Raymonde Folco,  
Mark Holland,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore,  
Mario Silva  
and Chris Warkentin.





## MINUTES OF PROCEEDINGS

Meeting No. 34

Tuesday, June 10, 2008

The Standing Committee on Government Operations and Estimates met at 9:02 a.m. this day, in Room 214, Wellington Building, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau, James Moore, Mario Silva and Chris Warkentin.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Mathieu Stanton, Analyst.

*Witnesses: The Powell Group - TPG Technology Consulting Ltd.:* Donald R. Powell, President.

Pursuant to Standing Order 108(3)c) and the motion adopted by the Committee on April 15, 2008, the Committee resumed its study of the federal government's procurement processes.

Donald R. Powell made a statement and answered questions.

At 10:18 a.m., the sitting was suspended.

At 10:24 a.m., the sitting resumed.

The Committee proceeded to the consideration of matters related to Committee business.

The Committee resumed consideration of the motion of Mark Holland, — That the Committee review the 'Report on the Investigation into Unauthorized Disclosure of Sensitive Diplomatic Information' published by the Privy Council Office on May 22, 2008, to consider whether the scope of this review was appropriate and report its findings to the House.

The question was put on the motion and it was agreed to, by a show of hands: YEAS: 6; NAYS: 5.

At 10:27 a.m., the sitting was suspended.

At 10:28 a.m., the sitting resumed *in camera*.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, May 6, 2008, the Committee resumed its study of the improvement of Passport Canada's services in the regions of Canada.

At 10:46 a.m., by unanimous consent and pursuant to Standing Order 115(5), it was agreed that the Committee continue to sit for a few more minutes.

At 10:53 a.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/06/10 4:16 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 35**

**Thursday, June 12, 2008**

IN CAMERA



Français

[Close](#)

## MINUTES OF PROCEEDINGS

Meeting No. 35

Thursday, June 12, 2008

The Standing Committee on Government Operations and Estimates met *in camera* at 9:06 a.m. this day, in Room 214, Wellington Building, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Raymonde Folco, Mark Holland, Daryl Kramp, Hon. Diane Marleau and Mario Silva.

*Acting Members present:* Bradley R. Trost for Chris Warkentin.

*In attendance: Library of Parliament:* Philippe Le Goff, Analyst; Mathieu Stanton, Analyst.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on Tuesday, May 6, 2008, the Committee resumed its study of the improvement of Passport Canada's services in the regions of Canada.

It was agreed, — That the draft report, as amended, be adopted.

It was agreed, — That, pursuant to Standing Order 109, the Committee request that the Government table a comprehensive response to the report.

It was agreed, — That the Chair, Clerk and analyst be authorized to make such grammatical and editorial changes as may be necessary without changing the substance of the report.

It was agreed, — That the report be entitled: "Passport Canada: A model to be reviewed".

It was agreed, — That the Chair present the report to the House.

The Committee proceeded to the consideration of matters related to Committee business.

It was agreed, — That the Committee invites to appear the "CABiNET Business Network", which represents SME in data-processing services, which consider unacceptable the new government policies regarding the purchases of hardware and computer software. That one minimum period of 1 hour would be allocated and this even in the possibility of the adjournment of the parliament. After the minimum period of 1 hour, and that the Committee invites officials from the Department of Public Works and Government Services Canada to discuss government policies regarding the purchases of hardware and computer software to the same meeting.

At 10:01 a.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee



2008/06/12 2:41 p.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 36**

**Tuesday, June 17, 2008**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(3)c) and the motion adopted by the Committee on April 15, 2008, the Committee commenced its study of the federal government's procurement processes.

The Committee proceeded to the consideration of matters related to Committee business.

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore  
and Mario Silva.

**ACTING MEMBERS PRESENT:**

Hon. Navdeep Bains for Mark Holland,  
Rob Merrifield for Chris Warkentin,  
Massimo Pacetti for Raymonde Folco,  
and Marcel Proulx for Raymonde Folco.



## MINUTES OF PROCEEDINGS

Meeting No. 36

Tuesday, June 17, 2008

The Standing Committee on Government Operations and Estimates met at 9:04 a.m. this day, in Room 214, Wellington Building, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Daryl Kramp, Hon. Diane Marleau, James Moore and Mario Silva.

*Acting Members present:* Hon. Navdeep Bains for Mark Holland, Rob Merrifield for Chris Warkentin, Massimo Pacetti for Raymonde Folco and Marcel Proulx for Raymonde Folco.

*In attendance: Library of Parliament:* Mathieu Stanton, Analyst.

*Witnesses: Canadian Business Information Technology Network:* Mike O'Neil, Chair; Jeff Lynt, Director. *As an individual:* David MacDonald. *Department of Public Works and Government Services:* Liliane saint pierre, Assistant Deputy Minister, Acquisitions Branch; Steven Poole, Chief Executive Officer, Information Technology Services Branch; Maurice Chénier, Chief Operating officer, Office of the Chief Executive Officer (ITS); Jérôme Thauvette, Director General, Services and Technology Acquisition Management Sector.

Pursuant to Standing Order 108(3)c) and the motion adopted by the Committee on April 15, 2008, the Committee resumed its study of the federal government's procurement processes.

Mike O'Neil, Jeff Lynt and David MacDonald made statements and answered questions.

Liliane saint pierre made a statement and, with Steven Poole and Maurice Chénier, answered questions.

At 10:13 a.m., the sitting was suspended.

At 10:18 a.m., the sitting resumed.

The Committee proceeded to the consideration of matters related to Committee business.

Diane Bourgeois moved, — That the Standing Committee on Government Operations and Estimates recommend to the government to postpone the implementation of its policy aimed at bundling the procurement of IT products and services and that the Office of the Conflict of Interest and Ethics Commissioner investigate the allegations of TPG (The Powell Group) Technology Consulting and its president Donald R. Powell.

Charlie Angus moved, — That the motion be amended by replacing the words “to the government to postpone” with the words “that the government bring forward its plan prior to” and by deleting the words after the words “and that the Office”.

The question was put on the motion and it was agreed to, by a show of hands: YEAS: 11; NAYS: 0.

The motion, as amended, read as follows:

That the Standing Committee on Government Operations and Estimates recommend that the government bring forward its plan prior to the implementation of its policy aimed at bundling the procurement of IT products and services.

Mario Silva moved, — That Committee call witnesses, to testify on Thursday, June 19th, 2008 to the "Report on the Investigation Into Unauthorized Disclosure of Sensitive Diplomatic Information" in accordance with the motion passed by this Committee on June 10, 2008.

The question was put on the motion and the results of the vote was announced: YEAS: 5; NAYS: 5.

Whereupon, the Chair voted in the affirmative.

Accordingly, the motion was agreed to.

At 11:29 a.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/06/20 11:37 a.m.

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HOUSE OF COMMONS OF CANADA  
39th PARLIAMENT, 2nd SESSION

**MINUTES OF PROCEEDINGS**

**STANDING COMMITTEE ON GOVERNMENT OPERATIONS  
AND ESTIMATES**

Chair: Diane Marleau.

**Meeting No. 37**

**Thursday, June 19, 2008**

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**ORDER OF THE DAY:**

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on June 17, 2008, the Committee commenced its study of the "Report on the Investigation Into Unauthorized Disclosure of Sensitive Diplomatic Information".

**MEMBERS OF THE COMMITTEE PRESENT:**

Harold Albrecht,  
Charlie Angus,  
Diane Bourgeois,  
Patrick Brown,  
Meili Faille,  
Daryl Kramp,  
Hon. Diane Marleau,  
James Moore  
and Mario Silva.

**ACTING MEMBERS PRESENT:**

Hon. Larry Bagnell for Raymonde Folco,  
Hon. Navdeep Bains for Mark Holland,  
and Rob Clarke for Chris Warkentin.

**IN ATTENDANCE:**

*House of Commons:*





Français

Close

## MINUTES OF PROCEEDINGS

Meeting No. 37

Thursday, June 19, 2008

The Standing Committee on Government Operations and Estimates met in a televised session at 9:03 a.m. this day, in Room 237-C, Centre Block, the Chair, Hon. Diane Marleau, presiding.

*Members of the Committee present:* Harold Albrecht, Charlie Angus, Diane Bourgeois, Patrick Brown, Meili Faille, Daryl Kramp, Hon. Diane Marleau, James Moore and Mario Silva.

*Acting Members present:* Hon. Larry Bagnell for Raymonde Folco, Hon. Navdeep Bains for Mark Holland and Rob Clarke for Chris Warkentin.

*In attendance: House of Commons:* Jean-François Pagé, Procedural Clerk. *Library of Parliament:* Philippe Le Goff, Analyst; Mathieu Stanton, Analyst.

*Witnesses: Privy Council Office:* Kevin G. Lynch, Clerk of the Privy Council and Secretary to the Cabinet; Yvan Roy, Deputy Secretary to the Cabinet, Legislation and House Planning and Machinery of Government and Counsel to the Clerk of the Privy Council; Marc Tardif, Director, Security Operations; Gary Pinder, Executive Director, Informatics and Technical Services Division. *BMC Investigations & Security Ltd.:* Patrick Cummins, Principal; Allan Bird, Principal. *Department of Foreign Affairs and International Trade:* Paul Meyer, Director General, Security and Intelligence Bureau. *Office of the Prime Minister:* Ian Brodie, Chief of Staff to the Prime Minister, Office of the Chief of Staff.

Pursuant to Standing Order 108(2) and the motion adopted by the Committee on June 17, 2008, the Committee commenced its study of the "Report on the Investigation Into Unauthorized Disclosure of Sensitive Diplomatic Information".

Kevin G. Lynch made a statement and, with Marc Tardif, Patrick Cummins, Yvan Roy, Allan Bird and Paul Meyer, answered questions.

At 10:38 a.m., by unanimous consent and pursuant to Standing Order 115(5), it was agreed that the Committee continue to sit for a few more minutes.

At 10:50 a.m., the sitting was suspended.

At 11:24 a.m., the sitting resumed.

Ian Brodie made a statement and answered questions.

At 12:08 p.m., the Committee adjourned to the call of the Chair.

Michel Marcotte  
Clerk of the Committee

2008/06/20 10:31 a.m.

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